

Round 3: Application Form

Local Government Innovation Fund

Step One: Fill out this Application Form in its entirety.

Step Two: Fill out the online submission form and submit your application materials. All supplemental application materials should be combined into one file for submission.

LGIF: Applicant Profile

Lead Applicant	
Project Name	
Type of Request	
Funding Request	
JobsOhio Region	
Number of Collaborative Partners	

Office of Redevelopment

Website: <http://development.ohio.gov/Urban/LGIF.htm>

Email: LGIF@development.ohio.gov

Phone: 614 | 995 2292

Lead Applicant		Round 3	
Project Name		Type of Request	

Lead Applicant				
Mailing Address:	Address Line 1			
	Address Line 2			
	City	State	Zip Code	
City, Township or Village			Population (2010)	
County			Population (2010)	
Did the lead applicant provide a resolution of support?		Yes (Attached)	No (In Process)	

Project Contact				
Complete the section below with information for the individual to be contacted on matters involving this application.				
	Project Contact		Title	
Mailing Address:	Address Line 1			
	Address Line 2			
	City	State	Zip Code	
Email Address			Phone Number	

Fiscal Officer				
Complete the section below with information for the entity and individual serving as the fiscal agent for the project.				
	Fiscal Officer		Title	
Mailing Address:	Address Line 1			
	Address Line 2			
	City	State	Zip Code	
Email Address			Phone Number	
Is your organization registered in OAKS as a vendor?		Yes	No	

Section 1
Contacts

Lead Applicant		Round 3	
Project Name		Type of	

Single Applicant		
Is your organization applying as a single entity?	Yes	No
Participating Entity: (1 point) for single applicants		

Collaborative Partners		
Does the proposal involve other entities acting as collaborative partners?	Yes	No
<p>Applicants applying with a collaborative partner are required to show proof of the partnership with a partnership agreement signed by each partner and resolutions of support from the governing entities. If the collaborative partner does not have a governing entity, a letter of support from the partnering organization is sufficient. Include these documents in the supporting documents section of the application.</p> <p>In the section below, applicants are required to identify population information and the nature of the partnership.</p> <p>Each collaborative partner should also be clearly and separately identified on pages 4-5.</p>		
Number of Collaborative Partners who signed the partnership agreement, and provided resolutions of support.		
Participating Entity: (5 points) allocated to projects with collaborative partners.		

Population		
The applicant is required to provide information from the 2010 U.S. Census information, available at: http://factfinder2.census.gov/		
Does the applicant (or collaborative partner) represent a city, township or village with a population of less than 20,000 residents?	Yes	No
	List Entity	
	Municipality/Township	Population
Does the applicant (or collaborative partner) represent a county with a population of less than 235,000 residents?	Yes	No
	List Entity	
	County	Population
Population: (3-5 points) determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.		

Section 2 Collaborative Partners

Lead Applicant		Round 3	
Project Name		Type of Request	

Nature of Partnership (2000 character limit)

As agreed upon in the partnership agreement, please identify the nature of the partnership, and explain how the main applicant and the partners will work together on the proposed project.

Section 2 Collaborative Partners

List of Partners

The applicant applying with collaborative partners (defined in §1.03 of the LGIF Policies) must include the following information for each applicant:

- Name of collaborative partners
- Contact Information
- Population data (derived from the 2010 U.S. Census)

If the project involves more than 12 collaborative partners, additional forms are available on the LGIF website.

Lead Applicant		Round 3		
Project Name		Type of Request		

Collaborative Partners					
Number 1					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 2					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 3					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 4					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Section 2 Collaborative Partners

Lead Applicant		Round 3		
Project Name		Type of Request		

Collaborative Partners					
Number 5					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 6					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 7					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 8					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Section 2 Collaborative Partners

Lead Applicant		Round 3		
Project Name		Type of Request		

Collaborative Partners					
Number 9					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 10					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 11					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Collaborative Partners					
Number 12					
Address Line 1		Population			
Address Line 2		Municipality /Township		Population	
City	State	Zip Code	County	Population	
Email Address		Phone Number			
Resolution of Support		Signed Agreement		<input type="checkbox"/> Yes <input type="checkbox"/> No	
				<input type="checkbox"/> Yes <input type="checkbox"/> No	

Section 2 Collaborative Partners

Lead Applicant		Round 3	
Project Name		Type of Request	

Identification of the Type of Award	
Targeted Approach	

Project Description (4000 character limit)

Please provide a general description of the project. The information provided will be used for council briefings, program, and marketing materials.

Section 3
Project Information

Lead Applicant		Round 3	
Project Name		Type of Request	

Past Success	Yes	No
Past Success (5 points)		
Provide a summary of past efforts to implement a project to improve efficiency, implement shared services, coproduction, or a merger. (1000 character limit)		

Scalable/Replicable Proposal	Scalable	Replicable	Both
Scalable/Replicable (10 points)			
Provide a summary of how the applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments. (1000 character limit)			

Section 3
Project Information

Probability of Success	Yes	No
Probability of Success (5 points)		
Provide a summary of the likelihood of the grant study recommendations being implemented. Applicants requesting a loan should provide a summary of the probability of savings from the loan request. (1000 character limit)		

Lead Applicant		Round 3	
Project Name		Type of Request	

Performance Audit Implementation/Cost Benchmarking	Yes	No
Performance Audit/Benchmarking (5 points)		
If the project is the result of recommendations from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or a cost benchmarking study, please attach a copy with the supporting documents. In the section below, provide a summary of the performance audit or cost benchmarking study. (1000 character limit)		

Economic Impact	Yes	No
Economic Impact (5 points)		
Provide a summary of how the proposal will promote a business environment (through a private business relationship) and/or provide for community attraction. (1000 character limit)		

Section 3
Project Information

Response to Economic Demand	Yes	No
Response to Economic Demand (5 points)		
Provide a summary of how the project responds to substantial changes in economic demand for local or regional government services. The narrative should include a description of the current service level. (1000 character limit)		

Budget Information

General Instructions

- Both the Project Budget and Program Budgets are required to be filled out in this form.
- Consolidate budget information to fit in the form. Additional budget detail may be provided in the budget narrative or in an attachment in Section 5: Supplemental Information.

Project Budget:

- The Project Budget justification must be explained in the Project Budget Narrative section of the application. This section is also used to explain the reasoning behind any items on the budget that are not self explanatory, and provide additional detail about project expenses.
- The Project Budget should be for the period that covers the entire project. The look-back period for in-kind contributions is two (2) years. These contributions are considered a part of the total project costs.
- For the Project Budget, indicate which entity and revenue source will be used to fund each expense. This information will be used to help determine eligible project expenses.
- Please provide documentation of all in-kind match contributions in the supporting documents section. For future in-kind match contributions, supporting documentation will be provided at a later date.

Program Budget:

- Six (6) years of Program Budgets should be provided. The standard submission should include three years previous budgets (actual), and three years of projections including implementation of the proposed project. A second set of three years of projections (one set including implementation of this program, and one set where no shared services occurred) may be provided in lieu of three years previous if this does not apply to the proposed project.
- Please use the Program Budget Narrative section to explain any unusual activities or expenses, and to defend the budget projections. If the budget requires the combining of costs on the budget template, please explain this in the narrative.

Return on Investment:

- A Return on Investment calculation is required, and should reference cost savings, cost avoidance and/or increased revenues indicated in the budget projection sections of the application. Use the space designated for narrative to justify this calculation, using references when appropriate.

For Loan Applications only:

- Using the space provided, outline a loan repayment structure.
- Attach three years prior financial documents related to the financial health of the lead applicant (balance sheet, income statement, and a statement of cash flows).

Lead Applicant		Round 3	
Project Name		Type of Request	

Project Budget

Sources of Funds

LGIF Request:

Cash Match (List Sources Below):

Source: _____	

In-Kind Match (List Sources Below):

Source: _____	
Source: _____	
Source: _____	

Total Match:
Total Sources:

Uses of Funds

	<u>Amount</u>	<u>Revenue Source</u>
Consultant Fees: _____		
Legal Fees: _____		
Other: _____		
Other: _____		
Other: _____		
Other: _____		
Other: _____		
Other: _____		
Other: _____		
Other: _____		

Total Uses:
Local Match Percentage:

* Please note that this match percentage will be included in your grant/loan agreement and cannot be changed after awards are made.

Local Match Percentage = (Match Amount/Project Cost) * 100 (10% match required)
10-39.99% (1 point) 40-69.99% (3 points) 70% or greater (5 points)

Project Budget Narrative: Use this space to justify expenses (1200 character max).

Section 4 Financial Information

Lead Applicant		Round 3	
Project Name		Type of Request	

Program Budget

Actual ___ Projected ___	FY _____	FY _____	FY _____
Expenses	Amount	Amount	Amount
Salary and Benefits			
Contract Services			
Occupancy (rent, utilities, maintenance)			
Training and Professional Development			
Insurance			
Travel			
Capital and Equipment Expenses			
Supplies, Printing, Copying, and Postage			
Evaluation			
Marketing			
Conferences, meetings, etc.			
Administration			
*Other - _____			
*Other - _____			
*Other - _____			
TOTAL EXPENSES			
Revenues	Revenues	Revenues	Revenues
Contributions, Gifts, Grants, and Earned Revenue			
Local Government: _____			
Local Government: _____			
Local Government: _____			
State Government			
Federal Government			
*Other - _____			
*Other - _____			
*Other - _____			
Membership Income			
Program Service Fees			
Investment Income			
TOTAL REVENUES			

Lead Applicant		Round 3	
Project Name		Type of Request	

Program Budget

Actual ___ Projected ___	FY _____	FY _____	FY _____
Expenses	Amount	Amount	Amount
Salary and Benefits			
Contract Services			
Occupancy (rent, utilities, maintenance)			
Training and Professional Development			
Insurance			
Travel			
Capital and Equipment Expenses			
Supplies, Printing, Copying, and Postage			
Evaluation			
Marketing			
Conferences, meetings, etc.			
Administration			
*Other - _____			
*Other - _____			
*Other - _____			
TOTAL EXPENSES			
Revenues	Revenues	Revenues	Revenues
Contributions, Gifts, Grants, and Earned Revenue			
Local Government: _____			
Local Government: _____			
Local Government: _____			
State Government			
Federal Government			
*Other - _____			
*Other - _____			
*Other - _____			
Membership Income			
Program Service Fees			
Investment Income			
TOTAL REVENUES			

Lead Applicant		Round 3
Project Name		Type of Request

Program Budget

Use this space to justify the program budget and/or explain any unusual revenues or expenses (6000 characters max).

Section 4: Financial Information Scoring

- (5 points) Applicant provided complete and accurate budget information and narrative justification for a total of six fiscal years.
- (3 points) Applicant provided complete and accurate budget information and for at least three fiscal years.
- (1 point) Applicant provided complete and accurate budget information for less than three fiscal years.

Lead Applicant		Round 3	
Project Name		Type of Request	

Return On Investment

Return on Investment is a performance measure used to evaluate the efficiency of an investment. To derive the expected return on investment, divide the net gains of the project by the net costs. For these calculations, please use the implementation gains and costs, NOT the project costs (the cost of the feasibility, planning, or management study)--unless the results of this study will lead to direct savings without additional implementation costs. The gains from this project should be derived from the prior and future program budgets provided, and should be justified in the return on investment narrative.

Return on Investment Formulas:

Consider the following questions when determining the appropriate ROI formula for the project. Check the box of the formula used to determine the ROI for the project. These numbers should refer to savings/revenues illustrated in projected budgets.

Do you expect cost savings from efficiency from the project?

Use this formula:
$$\frac{\text{Total \$ Saved}}{\text{Total Program Costs}} * 100 = \text{ROI}$$

Do you expect cost avoidance from the implementation of the project/program?

Use this formula:
$$\frac{\text{Total Cost Avoided}}{\text{Total Program Costs}} * 100 = \text{ROI}$$

Do you expect increased revenues as a result of the project/program?

Use this formula:
$$\frac{\text{Total New Revenue}}{\text{Total Program Costs}} * 100 = \text{ROI}$$

Expected Return on Investment = _____ * 100 =

Return on Investment Justification Narrative: In the space below, briefly describe the nature of the expected return on investment, using references when appropriate. (1300 character limit)

Expected Return on Investment is:

Less than 25% (10 points)
25%-74.99% (20 points)
Greater than 75% (30 points)

Questions about how to calculate ROI? Please contact the Office of Redevelopment at 614-995-2292 or lgif@development.ohio.gov

Section 4
Financial Information

Lead Applicant		Round 3	
Project Name		Type of Request	

Loan Repayment Structure

Please outline the preferred loan repayment structure. At a minimum, please include the following: the entities responsible for repayment of the loan, all parties responsible for providing match amounts, and an alternative funding source (in lieu of collateral). Applicants will have two years to complete the project upon execution of the loan agreement, and the repayment period will begin upon the final disbursement of the loan funds. A description of expected savings over the term of the loan may be used as a repayment source.

Section 4
Financial Information

Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e. emergency, rainy day, or contingency fund, etc).

Applicant clearly demonstrates a secondary repayment source (5 points)	Applicant does not have a secondary repayment source (0 points)
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Lead Applicant		Round 3	
Project Name		Type of Request	

Scoring Overview

Section 1: Collaborative Measures

Collaborative Measures	Description	Max Points		Applicant Self Score
Population	Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.	5		
Participating Entities	Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.	5		

Section 2: Success Measures

Past Success	Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.	5		
Scalable/Replicable Proposal	Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.	10		
Probability of Success	Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.	5		

Section 3: Significance Measures

Performance Audit Implementation/Cost Benchmarking	The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.	5		
Economic Impact	Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)	5		
Response to Economic Demand	The project responds to current substantial changes in economic demand for local or regional government services.	5		

Section 4: Financial Measures

Financial Information	Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.	5		
Local Match	Percentage of local matching funds being contributed to the project. This may include in-kind contributions.	5		
Expected Return	Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis.	30		
Repayment Structure (Loan Only)	Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency fund, rainy day fund, contingency fund, etc.).	5		

Total Points

LGIF Application – Supplemental Materials

- 1) Board Resolution – Licking Heights Local School District
- 2) Board Resolution – Southwest Licking Local School District
- 3) LGIF Partnership Agreement
- 4) Census Information – Licking Heights Local School District
- 5) Census Information – Southwest Licking Local School District
- 6) Project Description
- 7) Program Budget Information
- 8) Financial Statements – FY 2009 – FY 2011; Licking Heights Local School District
- 9) Financial Statements – FY 2009 – FY 2011; Southwest Licking Local School District

**LOCAL GOVERNMENT INNOVATION FUND COLLABORATION
PROJECT(S) BETWEEN LICKING HEIGHTS LOCAL SCHOOL DISTRICT
AND SOUTHWEST LICKING LOCAL SCHOOL DISTRICT**

WHEREAS sharing services and partnering saves resources, creates economies of scale and expands options available to schools and government services:

WHEREAS shared services expand the potential to promote equitable programming and service opportunities exist for both schools and government throughout an entire government region;

WHEREAS the Local Government Innovation Fund project(s) shall focus on research and design of these strategic principles;

WHEREAS Best Practices offer evidence that quality, innovation and customer service be improved through collaboration;

THEREFORE, the Board of Education of Licking Heights Local School District enthusiastically endorses the Local Government Innovation Fund strategic initiative to conduct a Shared Services and Efficiency Feasibility Study between Licking Heights Local School District and Southwest Licking Local School District.

BE IT FURTHER RESOLVED that the Board of Education authorizes its Superintendent and Treasurer to collaborate with other member government entities to advance the Local Government Innovation Fund Project(s).



Licking Heights LSD-Board President



Licking Heights LSD-Treasurer

8/28/12

Date

8/28/12

Date

**LOCAL GOVERNMENT INNOVATION FUND COLLABORATION
PROJECT(S) BETWEEN LICKING HEIGHTS LOCAL SCHOOL DISTRICT
AND SOUTHWEST LICKING LOCAL SCHOOL DISTRICT**

WHEREAS sharing services and partnering saves resources, creates economies of scale and expands options available to schools and government services:

WHEREAS shared services expand the potential to promote equitable programming and service opportunities exist for both schools and government throughout an entire government region;

WHEREAS the Local Government Innovation Fund project(s) shall focus on research and design of these strategic principles;

WHEREAS Best Practices offer evidence that quality, innovation and customer service be improved through collaboration;

THEREFORE, the Board of Education of Southwest Licking Local School District enthusiastically endorses the Local Government Innovation Fund strategic initiative to conduct a Shared Services and Efficiency Feasibility Study between Licking Heights Local School District and Southwest Licking Local School District.

BE IT FURTHER RESOLVED that the Board of Education authorizes its Superintendent and Treasurer to collaborate with other member government entities to advance the Local Government Innovation Fund Project(s).

Donald L. Johns

Southwest Licking LSD-Board President

Richard D. Jones

Southwest Licking LSD-Treasurer

8-28-12

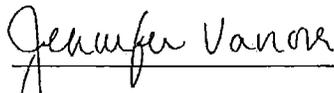
Date

8/28/12

Date

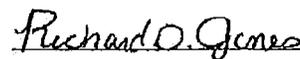
LGIF Partnership Agreement

The applicant (Licking Heights Local School District Board of Education) and the collaborative partner (Southwest Licking Local School District Board of Education) agree to participate in a shared services feasibility study to examine the viability of a future shared services partnership. The applicant and the collaborative partner agree to provide a necessary and reasonable amount of in-kind services to ensure that the local matching fund requirement is met. Furthermore, both partners agree to collaborate with outside agencies and provide timely responses to questions and data requests associated with this feasibility study.



Licking Heights LSD – Treasurer

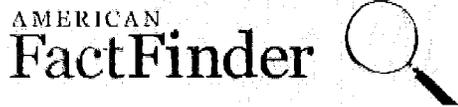




Southwest Licking LSD – Treasurer



Southwest Licking LSD – Superintendent



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.

Geography: Licking Heights Local School District, Ohio

Subject	Number	Percent
SEX AND AGE		
Total population	22,242	100.0
Under 5 years	2,158	9.7
5 to 9 years	1,871	8.4
10 to 14 years	1,545	6.9
15 to 19 years	1,104	5.0
20 to 24 years	1,029	4.6
25 to 29 years	2,056	9.2
30 to 34 years	2,485	11.2
35 to 39 years	2,199	9.9
40 to 44 years	1,616	7.3
45 to 49 years	1,350	6.1
50 to 54 years	1,275	5.7
55 to 59 years	1,102	5.0
60 to 64 years	854	3.8
65 to 69 years	606	2.7
70 to 74 years	396	1.8
75 to 79 years	296	1.3
80 to 84 years	185	0.8
85 years and over	115	0.5
Median age (years)	32.7	(X)
16 years and over	16,410	73.8
18 years and over	15,937	71.7
21 years and over	15,394	69.2
62 years and over	2,081	9.4
65 years and over	1,598	7.2
Male population	10,771	48.4
Under 5 years	1,133	5.1
5 to 9 years	949	4.3
10 to 14 years	750	3.4
15 to 19 years	566	2.5
20 to 24 years	468	2.1
25 to 29 years	945	4.2
30 to 34 years	1,170	5.3
35 to 39 years	1,122	5.0
40 to 44 years	832	3.7
45 to 49 years	672	3.0
50 to 54 years	553	2.5
55 to 59 years	527	2.4
60 to 64 years	407	1.8
65 to 69 years	283	1.3
70 to 74 years	160	0.7
75 to 79 years	124	0.6
80 to 84 years	76	0.3
85 years and over	34	0.2

Subject	Number	Percent
Median age (years)	32.5	(X)
16 years and over	7,803	35.1
18 years and over	7,555	34.0
21 years and over	7,302	32.8
62 years and over	898	4.0
65 years and over	677	3.0
Female population	11,471	51.6
Under 5 years	1,025	4.6
5 to 9 years	922	4.1
10 to 14 years	795	3.6
15 to 19 years	538	2.4
20 to 24 years	561	2.5
25 to 29 years	1,111	5.0
30 to 34 years	1,315	5.9
35 to 39 years	1,077	4.8
40 to 44 years	784	3.5
45 to 49 years	678	3.0
50 to 54 years	722	3.2
55 to 59 years	575	2.6
60 to 64 years	447	2.0
65 to 69 years	323	1.5
70 to 74 years	236	1.1
75 to 79 years	172	0.8
80 to 84 years	109	0.5
85 years and over	81	0.4
Median age (years)	33.0	(X)
16 years and over	8,607	38.7
18 years and over	8,382	37.7
21 years and over	8,092	36.4
62 years and over	1,183	5.3
65 years and over	921	4.1
RACE		
Total population	22,242	100.0
One Race	21,614	97.2
White	16,969	76.3
Black or African American	4,116	18.5
American Indian and Alaska Native	33	0.1
Asian	320	1.4
Asian Indian	65	0.3
Chinese	61	0.3
Filipino	56	0.3
Japanese	21	0.1
Korean	31	0.1
Vietnamese	27	0.1
Other Asian [1]	59	0.3
Native Hawaiian and Other Pacific Islander	0	0.0
Native Hawaiian	0	0.0
Guamanian or Chamorro	0	0.0
Samoan	0	0.0
Other Pacific Islander [2]	0	0.0
Some Other Race	176	0.8
Two or More Races	628	2.8
White; American Indian and Alaska Native [3]	83	0.4
White; Asian [3]	113	0.5
White; Black or African American [3]	257	1.2
White; Some Other Race [3]	47	0.2
Race alone or in combination with one or more other races: [4]		
White	17,528	78.8
Black or African American	4,487	20.2
American Indian and Alaska Native	191	0.9

Subject	Number	Percent
Asian	470	2.1
Native Hawaiian and Other Pacific Islander	9	0.0
Some Other Race	244	1.1
HISPANIC OR LATINO		
Total population	22,242	100.0
Hispanic or Latino (of any race)	613	2.8
Mexican	222	1.0
Puerto Rican	158	0.7
Cuban	29	0.1
Other Hispanic or Latino [5]	204	0.9
Not Hispanic or Latino	21,629	97.2
HISPANIC OR LATINO AND RACE		
Total population	22,242	100.0
Hispanic or Latino	613	2.8
White alone	359	1.6
Black or African American alone	49	0.2
American Indian and Alaska Native alone	4	0.0
Asian alone	7	0.0
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	136	0.6
Two or More Races	58	0.3
Not Hispanic or Latino	21,629	97.2
White alone	16,610	74.7
Black or African American alone	4,067	18.3
American Indian and Alaska Native alone	29	0.1
Asian alone	313	1.4
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	40	0.2
Two or More Races	570	2.6
RELATIONSHIP		
Total population	22,242	100.0
In households	22,242	100.0
Householder	8,480	38.1
Spouse [6]	4,592	20.6
Child	7,046	31.7
Own child under 18 years	5,814	26.1
Other relatives	997	4.5
Under 18 years	370	1.7
65 years and over	147	0.7
Nonrelatives	1,127	5.1
Under 18 years	121	0.5
65 years and over	35	0.2
Unmarried partner	693	3.1
In group quarters	0	0.0
Institutionalized population	0	0.0
Male	0	0.0
Female	0	0.0
Noninstitutionalized population	0	0.0
Male	0	0.0
Female	0	0.0
HOUSEHOLDS BY TYPE		
Total households	8,480	100.0
Family households (families) [7]	5,963	70.3
With own children under 18 years	3,117	36.8
Husband-wife family	4,592	54.2
With own children under 18 years	2,299	27.1
Male householder, no wife present	401	4.7
With own children under 18 years	238	2.8
Female householder, no husband present	970	11.4
With own children under 18 years	580	6.8

Subject	Number	Percent
Nonfamily households [7]	2,517	29.7
Householder living alone	1,923	22.7
Male	793	9.4
65 years and over	97	1.1
Female	1,130	13.3
65 years and over	312	3.7
Households with individuals under 18 years	3,364	39.7
Households with individuals 65 years and over	1,208	14.2
Average household size	2.62	(X)
Average family size [7]	3.12	(X)
HOUSING OCCUPANCY		
Total housing units	9,021	100.0
Occupied housing units	8,480	94.0
Vacant housing units	541	6.0
For rent	131	1.5
Rented, not occupied	10	0.1
For sale only	235	2.6
Sold, not occupied	19	0.2
For seasonal, recreational, or occasional use	11	0.1
All other vacants	135	1.5
Homeowner vacancy rate (percent) [8]	3.4	(X)
Rental vacancy rate (percent) [9]	6.9	(X)
HOUSING TENURE		
Occupied housing units	8,480	100.0
Owner-occupied housing units	6,709	79.1
Population in owner-occupied housing units	17,654	(X)
Average household size of owner-occupied units	2.63	(X)
Renter-occupied housing units	1,771	20.9
Population in renter-occupied housing units	4,588	(X)
Average household size of renter-occupied units	2.59	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.

Geography: Southwest Licking Local School District, Ohio

Subject	Number	Percent
SEX AND AGE		
Total population	23,855	100.0
Under 5 years	1,624	6.8
5 to 9 years	1,724	7.2
10 to 14 years	1,821	7.6
15 to 19 years	1,611	6.8
20 to 24 years	1,035	4.3
25 to 29 years	1,224	5.1
30 to 34 years	1,548	6.5
35 to 39 years	1,818	7.6
40 to 44 years	1,793	7.5
45 to 49 years	1,922	8.1
50 to 54 years	1,877	7.9
55 to 59 years	1,701	7.1
60 to 64 years	1,510	6.3
65 to 69 years	1,082	4.5
70 to 74 years	686	2.9
75 to 79 years	424	1.8
80 to 84 years	256	1.1
85 years and over	199	0.8
Median age (years)	38.8	(X)
16 years and over	18,368	77.0
18 years and over	17,666	74.1
21 years and over	16,860	70.7
62 years and over	3,556	14.9
65 years and over	2,647	11.1
Male population	11,826	49.6
Under 5 years	830	3.5
5 to 9 years	920	3.9
10 to 14 years	901	3.8
15 to 19 years	860	3.6
20 to 24 years	524	2.2
25 to 29 years	589	2.5
30 to 34 years	738	3.1
35 to 39 years	927	3.9
40 to 44 years	871	3.7
45 to 49 years	951	4.0
50 to 54 years	929	3.9
55 to 59 years	830	3.5
60 to 64 years	751	3.1
65 to 69 years	513	2.2
70 to 74 years	336	1.4
75 to 79 years	192	0.8
80 to 84 years	108	0.5
85 years and over	56	0.2

Subject	Number	Percent
Median age (years)	38.1	(X)
16 years and over	9,012	37.8
18 years and over	8,634	36.2
21 years and over	8,207	34.4
62 years and over	1,682	7.1
65 years and over	1,205	5.1
Female population	12,029	50.4
Under 5 years	794	3.3
5 to 9 years	804	3.4
10 to 14 years	920	3.9
15 to 19 years	751	3.1
20 to 24 years	511	2.1
25 to 29 years	635	2.7
30 to 34 years	810	3.4
35 to 39 years	891	3.7
40 to 44 years	922	3.9
45 to 49 years	971	4.1
50 to 54 years	948	4.0
55 to 59 years	871	3.7
60 to 64 years	759	3.2
65 to 69 years	569	2.4
70 to 74 years	350	1.5
75 to 79 years	232	1.0
80 to 84 years	148	0.6
85 years and over	143	0.6
Median age (years)	39.5	(X)
16 years and over	9,356	39.2
18 years and over	9,032	37.9
21 years and over	8,653	36.3
62 years and over	1,874	7.9
65 years and over	1,442	6.0
RACE		
Total population	23,855	100.0
One Race	23,428	98.2
White	22,453	94.1
Black or African American	637	2.7
American Indian and Alaska Native	80	0.3
Asian	138	0.6
Asian Indian	8	0.0
Chinese	37	0.2
Filipino	14	0.1
Japanese	9	0.0
Korean	5	0.0
Vietnamese	10	0.0
Other Asian [1]	55	0.2
Native Hawaiian and Other Pacific Islander	5	0.0
Native Hawaiian	5	0.0
Guamanian or Chamorro	0	0.0
Samoan	0	0.0
Other Pacific Islander [2]	0	0.0
Some Other Race	115	0.5
Two or More Races	427	1.8
White; American Indian and Alaska Native [3]	128	0.5
White; Asian [3]	82	0.3
White; Black or African American [3]	137	0.6
White; Some Other Race [3]	27	0.1
Race alone or in combination with one or more other races: [4]		
White	22,853	95.8
Black or African American	806	3.4
American Indian and Alaska Native	226	0.9

Subject	Number	Percent
Asian	239	1.0
Native Hawaiian and Other Pacific Islander	22	0.1
Some Other Race	155	0.6
HISPANIC OR LATINO		
Total population	23,855	100.0
Hispanic or Latino (of any race)	379	1.6
Mexican	184	0.8
Puerto Rican	71	0.3
Cuban	7	0.0
Other Hispanic or Latino [5]	117	0.5
Not Hispanic or Latino	23,476	98.4
HISPANIC OR LATINO AND RACE		
Total population	23,855	100.0
Hispanic or Latino	379	1.6
White alone	234	1.0
Black or African American alone	8	0.0
American Indian and Alaska Native alone	4	0.0
Asian alone	1	0.0
Native Hawaiian and Other Pacific Islander alone	0	0.0
Some Other Race alone	79	0.3
Two or More Races	53	0.2
Not Hispanic or Latino	23,476	98.4
White alone	22,219	93.1
Black or African American alone	629	2.6
American Indian and Alaska Native alone	76	0.3
Asian alone	137	0.6
Native Hawaiian and Other Pacific Islander alone	5	0.0
Some Other Race alone	36	0.2
Two or More Races	374	1.6
RELATIONSHIP		
Total population	23,855	100.0
In households	23,740	99.5
Householder	8,860	37.1
Spouse [6]	5,586	23.4
Child	7,269	30.5
Own child under 18 years	5,593	23.4
Other relatives	1,023	4.3
Under 18 years	457	1.9
65 years and over	178	0.7
Nonrelatives	1,002	4.2
Under 18 years	139	0.6
65 years and over	42	0.2
Unmarried partner	552	2.3
In group quarters	115	0.5
Institutionalized population	115	0.5
Male	43	0.2
Female	72	0.3
Noninstitutionalized population	0	0.0
Male	0	0.0
Female	0	0.0
HOUSEHOLDS BY TYPE		
Total households	8,860	100.0
Family households (families) [7]	6,847	77.3
With own children under 18 years	3,042	34.3
Husband-wife family	5,586	63.0
With own children under 18 years	2,285	25.8
Male householder, no wife present	389	4.4
With own children under 18 years	225	2.5
Female householder, no husband present	872	9.8
With own children under 18 years	532	6.0

Subject	Number	Percent
Nonfamily households [7]	2,013	22.7
Householder living alone	1,597	18.0
Male	760	8.6
65 years and over	133	1.5
Female	837	9.4
65 years and over	370	4.2
Households with individuals under 18 years	3,332	37.6
Households with individuals 65 years and over	1,828	20.6
Average household size	2.68	(X)
Average family size [7]	3.03	(X)
HOUSING OCCUPANCY		
Total housing units	9,383	100.0
Occupied housing units	8,860	94.4
Vacant housing units	523	5.6
For rent	118	1.3
Rented, not occupied	6	0.1
For sale only	153	1.6
Sold, not occupied	23	0.2
For seasonal, recreational, or occasional use	44	0.5
All other vacants	179	1.9
Homeowner vacancy rate (percent) [8]	2.0	(X)
Rental vacancy rate (percent) [9]	7.1	(X)
HOUSING TENURE		
Occupied housing units	8,860	100.0
Owner-occupied housing units	7,332	82.8
Population in owner-occupied housing units	19,842	(X)
Average household size of owner-occupied units	2.71	(X)
Renter-occupied housing units	1,528	17.2
Population in renter-occupied housing units	3,898	(X)
Average household size of renter-occupied units	2.55	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

Lead Applicant	Southwest Licking Local School District	Round 3	
Project Name	Project Warriors	Type of Request	Grant

Identification of the Type of Award	Feasibility Study
Targeted Approach	Efficiency

Project Description (4000 character limit)

Please provide a general description of the project. The information provided will be used for council briefings, program, and marketing materials.

Feasibility Study:

The purpose of the feasibility study will be to exam the operations, routes, and purchasing of the transportation department for each school district to determined where efficiencies can be gained for both school districts. We are planning on contracting with the Ohio School Boards Association to conduct the feasibility study.

Legal Research:

The project will partner with Scott, Scriven & Wahoff, LLP and Bricker & Eckler, LLP, both of which specialize in school law services. Both firms assisted in the current shared service arrangement involving the food service director and offer a wealth of legal expertise as it relates to the potential issues that could arise when attempting to establish a shared service arrangement. Both districts have identified the following areas that will need to be investigated and researched in detail by legal counsel: employee contracts, job descriptions, potential conflicts of interest and detailed partnership agreements defining terms and conditions of relationships (i.e. how costs/time will be shared equitably between districts).

Project Facilitation:

The Educational Service Center of Central Ohio (ESCCO) will serve as the primary point of contact throughout the course of the feasibility study. As the project facilitator, they will be responsible for communicating their progress on a weekly basis with researchers and legal counsel. Any problems or disconnects identified by the service partners shall be discussed directly with the project facilitator and resolved accordingly.

Section 3
Project Information

Southwest Licking Local School District

Description	Actual Expenditures			Projected Expenditures		
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Salary and Benefits	\$ 1,808,145	\$ 1,778,526	\$ 1,751,433	\$ 1,764,980	\$ 1,764,980	\$ 1,764,980
Contract Services	\$ 106,432	\$ 132,684	\$ 134,522	\$ 146,360	\$ 159,240	\$ 173,253
Occupancy (Utilities)	\$ 22,118	\$ 23,675	\$ 22,473	\$ 22,594	\$ 22,716	\$ 22,839
Training and Professional Development	\$ 1,400	\$ 3,875	\$ 11,120	\$ 5,465	\$ 5,465	\$ 5,465
Insurance	\$ 17,753	\$ 20,522	\$ 24,981	\$ 28,371	\$ 32,221	\$ 36,593
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital and Equipment Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies, Printing, Copying and Postage	\$ 238,020	\$ 269,304	\$ 343,361	\$ 306,333	\$ 306,333	\$ 306,333
Evaluation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marketing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, meetings, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 2,193,868</u>	<u>\$ 2,228,586</u>	<u>\$ 2,287,890</u>	<u>\$ 2,274,103</u>	<u>\$ 2,290,955</u>	<u>\$ 2,309,463</u>

Licking Heights Local School District

Description	Actual Expenditures			Projected Expenditures		
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Salary and Benefits	\$ 1,500,918	\$ 1,640,031	\$ 1,659,335	\$ 1,717,744	\$ 1,778,209	\$ 1,840,802
Contract Services	\$ 60,186	\$ 67,542	\$ 29,087	\$ 48,315	\$ 48,315	\$ 48,315
Occupancy (Utilities)	\$ 23,075	\$ 20,094	\$ 13,224	\$ 16,659	\$ 16,659	\$ 16,659
Training and Professional Development	\$ 566	\$ 2,537	\$ 2,842	\$ 2,690	\$ 2,690	\$ 2,690
Insurance	\$ 16,566	\$ 16,358	\$ 15,816	\$ 16,087	\$ 16,087	\$ 16,087
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital and Equipment Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies, Printing, Copying and Postage	\$ 380,114	\$ 450,783	\$ 499,647	\$ 475,215	\$ 475,215	\$ 475,215
Evaluation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marketing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, meetings, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 1,981,425</u>	<u>\$ 2,197,345</u>	<u>\$ 2,219,951</u>	<u>\$ 2,276,710</u>	<u>\$ 2,337,175</u>	<u>\$ 2,399,768</u>

Source: T-2 Reports from Licking Heights and Southwest Licking LSD

Combined

Description	Actual Expenditures			Projected Expenditures		
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Salary and Benefits	\$ 3,309,063	\$ 3,418,557	\$ 3,410,768	\$ 3,482,724	\$ 3,543,189	\$ 3,605,782
Contract Services	\$ 166,618	\$ 200,226	\$ 163,609	\$ 194,675	\$ 207,555	\$ 221,568
Occupancy (Utilities)	\$ 45,193	\$ 43,769	\$ 35,697	\$ 39,253	\$ 39,375	\$ 39,498
Training and Professional Development	\$ 1,966	\$ 6,412	\$ 13,962	\$ 8,155	\$ 8,155	\$ 8,155
Insurance	\$ 34,319	\$ 36,880	\$ 40,797	\$ 44,458	\$ 48,308	\$ 52,680
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital and Equipment Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies, Printing, Copying and Postage	\$ 618,134	\$ 720,087	\$ 843,008	\$ 781,548	\$ 781,548	\$ 781,548
Evaluation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marketing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, meetings, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 4,175,293</u>	<u>\$ 4,425,931</u>	<u>\$ 4,507,841</u>	<u>\$ 4,550,813</u>	<u>\$ 4,628,130</u>	<u>\$ 4,709,231</u>

Combined 5% Cost Savings

Description	Actual Expenditures			Projected Expenditures		
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Salary and Benefits	\$ 3,309,063	\$ 3,418,557	\$ 3,410,768	\$ 3,308,588	\$ 3,366,030	\$ 3,425,493
Contract Services	\$ 166,618	\$ 200,226	\$ 163,609	\$ 184,941	\$ 197,177	\$ 210,490
Occupancy (Utilities)	\$ 45,193	\$ 43,769	\$ 35,697	\$ 37,290	\$ 37,406	\$ 37,523
Training and Professional Development	\$ 1,966	\$ 6,412	\$ 13,962	\$ 7,747	\$ 7,747	\$ 7,747
Insurance	\$ 34,319	\$ 36,880	\$ 40,797	\$ 42,235	\$ 45,893	\$ 50,046
Travel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital and Equipment Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies, Printing, Copying and Postage	\$ 618,134	\$ 720,087	\$ 843,008	\$ 742,471	\$ 742,471	\$ 742,471
Evaluation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Marketing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Conferences, meetings, etc.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administration	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ 4,175,293</u>	<u>\$ 4,425,931</u>	<u>\$ 4,507,841</u>	<u>\$ 4,323,272</u>	<u>\$ 4,396,724</u>	<u>\$ 4,473,770</u>

Projected Savings

\$ 227,541	\$ 231,406	\$ 235,461	\$ 694,408
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**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2011**

	General Fund	Debt Service Fund	Building Fund	Other Governmental Funds	Total Governmental Funds
Assets:					
Cash and Cash Equivalents	\$ 1,517,931	\$ 1,690,029	\$ 5,787,919	\$ 725,896	\$ 9,721,775
Investments	-	-	5,997,811	-	5,997,811
Receivables:					
Property Taxes	14,885,444	2,935,588	-	927,248	18,748,280
Revenue in Lieu of Taxes	1,329,587	-	-	-	1,329,587
Intergovernmental	27,499	-	-	246,389	273,888
Accounts	24,632	-	-	-	24,632
Interfund	182,146	-	-	-	182,146
Materials and Supplies Inventory	-	-	-	20,808	20,808
Total Assets	\$ 17,967,239	\$ 4,625,617	\$ 11,785,730	\$ 1,920,341	\$ 36,298,927
Liabilities:					
Accounts Payable	\$ 74,185	\$ -	\$ 99,133	\$ 76,461	\$ 249,779
Accrued Wages and Benefits Payable	2,407,481	-	-	182,708	2,590,189
Intergovernmental Payable	717,329	-	-	67,110	784,439
Interfund Payable	-	-	-	182,146	182,146
Deferred Revenue	12,795,537	2,288,685	-	731,887	15,816,109
Total Liabilities	15,994,532	2,288,685	99,133	1,240,312	19,622,662
Fund Balances:					
Restricted for:					
Debt Service	-	2,336,932	-	-	2,336,932
Permanent Improvement	-	-	-	691,424	691,424
Building Fund	-	-	11,686,597	-	11,686,597
Special Trust	-	-	-	6,279	6,279
Extracurricular Activities	-	-	-	36,551	36,551
State and Federal Grants	-	-	-	912	912
Assigned for:					
Public School Support	79,803	-	-	-	79,803
Future Appropriations	1,879,442	-	-	-	1,879,442
Encumbrances	11,872	-	-	-	11,872
Unassigned:	1,590	-	-	(55,137)	(53,547)
Total Fund Balances	1,972,707	2,336,932	11,686,597	680,029	16,676,265
Total Liabilities and Fund Balances	\$ 17,967,239	\$ 4,625,617	\$ 11,785,730	\$ 1,920,341	\$ 36,298,927

See accompanying notes to the basic financial statements.

**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	General Fund	Debt Service Fund	Building Fund	Other Governmental Funds	Total Governmental Funds
Revenues:					
Property Taxes	\$ 12,387,011	\$ 2,513,373	\$ -	\$ 804,495	\$ 15,704,879
Revenue in Lieu of Taxes	2,671,150	-	-	-	2,671,150
Intergovernmental	9,807,938	550,334	-	2,566,373	12,924,645
Investment Earnings	10,131	-	13,941	-	24,072
Tuition and Fees	390,031	-	-	-	390,031
Rent	17,075	-	-	-	17,075
Extracurricular Activities	154,817	-	-	85,685	240,502
Contributions and Donations	34,465	-	-	56,076	90,541
Customer Sales and Services	-	-	-	644,032	644,032
Miscellaneous	39,235	-	-	2,122	41,357
Total Revenues	<u>25,511,853</u>	<u>3,063,707</u>	<u>13,941</u>	<u>4,158,783</u>	<u>32,748,284</u>
Expenditures:					
Instruction:					
Regular	12,434,316	-	7,833	535,858	12,978,007
Special	3,254,203	-	-	520,144	3,774,347
Vocational	289,796	-	-	25,982	315,778
Other	312,573	-	-	77,766	390,339
Support services:					
Pupils	1,065,923	-	-	169,569	1,235,492
Instructional Staff	1,342,589	-	-	104,833	1,447,422
Board of Education	90,480	-	-	-	90,480
Administration	2,024,429	-	-	216,661	2,241,090
Fiscal	604,312	45,120	-	14,342	663,774
Operation and Maintenance of Plant	2,757,388	-	-	490,740	3,248,128
Pupil Transportation	2,353,641	-	-	176,737	2,530,378
Central	108,415	-	-	116,670	225,085
Non-Instructional Services	-	-	-	1,285,554	1,285,554
Extracurricular Activities	579,962	-	-	164,398	744,360
Capital Outlay	-	-	344,772	36,741	381,513
Debt service:					
Principal Retirement	3,370	865,000	-	-	868,370
Interest and Fiscal Charges	1,106	2,795,148	-	-	2,796,254
Bond Issuance Costs	-	-	267,465	-	267,465
Total Expenditures	<u>27,222,503</u>	<u>3,705,268</u>	<u>620,070</u>	<u>3,935,995</u>	<u>35,483,836</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(1,710,650)</u>	<u>(641,561)</u>	<u>(606,129)</u>	<u>222,788</u>	<u>(2,735,552)</u>
Other Financing Sources (Uses):					
Sale of Capital Assets	4,297	-	-	1,000	5,297
Proceeds from Insurance Recoveries	13,048	-	-	-	13,048
Bond Proceeds	-	-	10,230,000	-	10,230,000
Premium on Bond Proceeds	-	-	38,446	-	38,446
Total Other Financing Sources (Uses)	<u>17,345</u>	<u>-</u>	<u>10,268,446</u>	<u>1,000</u>	<u>10,286,791</u>
Net Change in Fund Balances	<u>(1,693,305)</u>	<u>(641,561)</u>	<u>9,662,317</u>	<u>223,788</u>	<u>7,551,239</u>
Fund Balances - Beginning of Year, Restated	3,666,012	2,978,493	2,024,280	456,241	9,125,026
Fund Balances - End of Year	<u>\$ 1,972,707</u>	<u>\$ 2,336,932</u>	<u>\$ 11,686,597</u>	<u>\$ 680,029</u>	<u>\$ 16,676,265</u>

See accompanying notes to the basic financial statements.

**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2010**

	General Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Assets:				
Cash and Cash Equivalents	\$ 2,085,298	\$ 1,891,599	\$ 2,581,555	\$ 6,558,452
Receivables:				
Property Taxes	13,776,670	3,653,395	1,107,716	18,537,781
Revenue in Lieu of Taxes	2,414,942	-	-	2,414,942
Intergovernmental	-	-	103,900	103,900
Accounts	16,087	-	8,177	24,264
Interfund	69,395	-	-	69,395
Materials and Supplies Inventory	-	-	26,326	26,326
Total Assets	\$ 18,362,392	\$ 5,544,994	\$ 3,827,674	\$ 27,735,060
Liabilities:				
Accounts Payable	\$ 23,239	\$ -	\$ 43,580	\$ 66,819
Accrued Wages and Benefits Payable	2,330,371	-	168,169	2,498,540
Intergovernmental Payable	729,565	-	69,947	799,512
Interfund Payable	-	-	69,395	69,395
Matured Compensated Absences	41,898	-	14,598	56,496
Deferred Revenue	11,651,498	2,566,501	901,273	15,119,272
Total Liabilities	14,776,571	2,566,501	1,266,962	18,610,034
Fund Balances:				
Reserved for:				
Encumbrances	32,801	-	28,853	61,654
Property Taxes	4,276,395	1,086,894	332,715	5,696,004
Materials and Supplies Inventory	-	-	26,326	26,326
Unreserved/Undesignated, Reported in:				
General Fund	(723,375)	-	-	(723,375)
Special Revenue Funds	-	-	(140,479)	(140,479)
Debt Service Fund	-	1,891,599	-	1,891,599
Capital Project Funds	-	-	2,313,297	2,313,297
Total Fund Balances	3,585,821	2,978,493	2,560,712	9,125,026
Total Liabilities and Fund Balances	\$ 18,362,392	\$ 5,544,994	\$ 3,827,674	\$ 27,735,060

See accompanying notes to the basic financial statements.

**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010

	General Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Revenues:				
Property Taxes	\$ 13,833,622	\$ 3,551,720	\$ 810,397	\$ 18,195,739
Revenue in Lieu of Taxes	1,680,765	-	-	1,680,765
Intergovernmental	10,004,155	606,215	2,099,431	12,709,801
Investment Earnings	26,898	-	435	27,333
Tuition and Fees	427,164	-	-	427,164
Rent	24,087	-	-	24,087
Extracurricular Activities	-	-	229,490	229,490
Contributions and Donations	10,157	-	35,096	45,253
Customer Sales and Services	-	-	613,114	613,114
Miscellaneous	33,105	-	21,528	54,633
Total Revenues	<u>26,039,953</u>	<u>4,157,935</u>	<u>3,809,491</u>	<u>34,007,379</u>
Expenditures:				
Instruction:				
Regular	11,995,768	-	492,480	12,488,248
Special	2,818,838	-	478,102	3,296,940
Vocational	297,015	-	-	297,015
Student Intervention Services	301,406	-	48,574	349,980
Support services:				
Pupils	1,084,609	-	178,087	1,262,696
Instructional Staff	1,213,816	-	86,513	1,300,329
Board of Education	72,287	-	-	72,287
Administration	1,891,608	-	214,678	2,106,286
Fiscal	606,758	57,845	7,827	672,430
Operation and Maintenance of Plant	2,821,556	-	256,415	3,077,971
Pupil Transportation	2,119,170	-	235,861	2,355,031
Central	110,126	-	105,906	216,032
Non-Instructional Services	-	-	1,305,206	1,305,206
Extracurricular Activities	364,469	-	232,244	596,713
Capital Outlay	-	-	119,276	119,276
Debt service:				
Principal Retirement	9,815	2,215,000	-	2,224,815
Interest and Fiscal Charges	1,693	2,554,897	-	2,556,590
Total Expenditures	<u>25,708,934</u>	<u>4,827,742</u>	<u>3,761,169</u>	<u>34,297,845</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>331,019</u>	<u>(669,807)</u>	<u>48,322</u>	<u>(290,466)</u>
Other financing sources (uses):				
Sale of Capital Assets	17,301	-	-	17,301
Proceeds from Insurance Recoveries	15,410	-	-	15,410
Total other financing sources (uses)	<u>32,711</u>	<u>-</u>	<u>-</u>	<u>32,711</u>
Net Change in Fund Balances	363,730	(669,807)	48,322	(257,755)
Fund Balances - Beginning of Year	3,222,091	3,648,300	2,512,390	9,382,781
Fund Balances - End of Year	<u>\$ 3,585,821</u>	<u>\$ 2,978,493</u>	<u>\$ 2,560,712</u>	<u>\$ 9,125,026</u>

See accompanying notes to the basic financial statements.

**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2009**

	General	Debt Service	Other Governmental Funds	Total Governmental Funds
Assets:				
Equity in Pooled Cash and Cash Equivalents	\$2,517,741	\$2,521,663	\$2,601,369	\$7,640,773
Cash and Cash Equivalents With Fiscal Agent	0	6,914	0	6,914
Receivables:				
Property Taxes	14,345,303	4,567,857	0	18,913,160
Revenue in Lieu of Taxes	15,543,888	0	0	15,543,888
Intergovernmental	0	0	54,662	54,662
Accounts	5,617	0	554	6,171
Interfund	8,202	0	0	8,202
Accrued Interest	11,060	0	0	11,060
Materials and Supplies Inventory	0	0	21,052	21,052
Restricted Assets:				
Equity in Pooled Cash and Cash Equivalent	12,538	0	0	12,538
Total Assets	\$32,444,349	\$7,096,434	\$2,677,637	\$42,218,420
Liabilities and Fund Balances:				
Liabilities:				
Accounts Payable	\$19,265	\$0	\$14	\$19,279
Accrued Wages and Benefits Payable	2,178,436	0	110,449	2,288,885
Intergovernmental Payable	674,571	0	44,530	719,101
Interfund Payable	0	0	8,202	8,202
Matured Bond Payable	0	5,000	0	5,000
Matured Interest Payable	0	1,914	0	1,914
Deferred Revenue	26,349,986	3,441,220	2,052	29,793,258
Total Liabilities	29,222,258	3,448,134	165,247	32,835,639
Fund Balances:				
Reserved for Encumbrances	40,238	0	146,788	187,026
Reserved for Property Taxes	3,537,473	1,125,338	0	4,662,811
Reserved for Bus Purchases	12,538	0	0	12,538
Unreserved, Undesignated, (Deficit) Reported in:				
General Fund	(368,158)	0	0	(368,158)
Special Revenue Funds	0	0	48,013	48,013
Debt Service Fund	0	2,522,962	0	2,522,962
Capital Projects Funds	0	0	2,317,589	2,317,589
Total Fund Balances	3,222,091	3,648,300	2,512,390	9,382,781
Total Liabilities and Fund Balances	\$32,444,349	\$7,096,434	\$2,677,637	\$42,218,420

See accompanying notes to the basic financial statements

**LICKING HEIGHTS LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2009**

	General	Debt Service	Other Governmental Funds	Total Governmental Funds
Revenues:				
Property Taxes	\$13,412,714	\$4,336,323	\$0	\$17,749,037
Revenue in Lieu of Taxes	1,157,486	0	0	1,157,486
Intergovernmental	10,540,743	420,390	1,277,493	12,238,626
Investment Earnings	110,749	0	41,474	152,223
Tuition and Fees	368,867	0	0	368,867
Rent	29,400	0	0	29,400
Extracurricular Activities	0	0	238,508	238,508
Contributions and Donations	0	0	22,810	22,810
Customer Sales and Services	0	0	594,537	594,537
Miscellaneous	111,668	0	16,295	127,963
Total Revenues	25,731,627	4,756,713	2,191,117	32,679,457
Expenditures:				
Current:				
Instruction:				
Regular	11,316,287	0	440,967	11,757,254
Special	2,732,269	0	160,591	2,892,860
Vocational	289,699	0	0	289,699
Student Intervention Services	203,579	0	69,695	273,274
Support Services:				
Pupils	874,788	0	205,456	1,080,244
Instructional Staff	1,116,051	0	24,951	1,141,002
Board of Education	134,291	0	0	134,291
Administration	2,017,801	0	60,378	2,078,179
Fiscal	541,493	56,361	0	597,854
Operation and Maintenance of Plant	2,904,620	0	31,934	2,936,554
Pupil Transportation	1,958,992	0	16,493	1,975,485
Central	184,023	0	23,753	207,776
Operation of Non-Instructional Services:				
Food Services	0	0	1,144,016	1,144,016
Extracurricular Activities	263,171	0	263,416	526,587
Capital Outlay	246,578	0	241,800	488,378
Debt Service:				
Principal Retirement	13,185	1,655,000	0	1,668,185
Interest and Fiscal Charges	1,816	2,637,043	0	2,638,859
Total Expenditures	24,798,643	4,348,404	2,683,450	31,830,497
Excess of Revenues Over (Under) Expenditures	932,984	408,309	(492,333)	848,960
Other Financing Sources (Uses):				
Inception of Capital Lease	17,937	0	0	17,937
Transfers-In	0	0	633	633
Transfers-Out	0	0	(633)	(633)
Total Other Financing Sources (Uses)	17,937	0	0	17,937
Net Change in Fund Balances	950,921	408,309	(492,333)	866,897
Fund Balances at Beginning of Year - Retated (See Note 3)	2,271,170	3,239,991	3,004,723	8,515,884
Fund Balances at End of Year	\$3,222,091	\$3,648,300	\$2,512,390	\$9,382,781

See accompanying notes to the basic financial statements

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET- CASH BASIS
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2011**

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Assets:					
Cash and Cash Equivalents	\$ 3,706,419	\$ 388,807	\$ 2,698,490	\$ 674,181	\$ 7,467,897
Cash in a Segregated Account	-	-	-	1,508	1,508
Restricted Cash and Cash Equivalents	5,342	-	-	-	5,342
Total Assets	\$ 3,711,761	\$ 388,807	\$ 2,698,490	\$ 675,689	\$ 7,474,747
Fund Balances:					
Nonspendable:					
Unclaimed Monies	5,342	-	-	-	5,342
Restricted for:					
Debt Service	-	-	2,698,490	-	2,698,490
Permanent Improvements	-	388,807	-	-	388,807
State and Federal Grants	-	-	-	231,596	231,596
Food Services	-	-	-	339,513	339,513
Extracurricular Activities	-	-	-	104,580	104,580
Other Purposes	233	-	-	-	233
Committed for:					
Underground Storage	11,000	-	-	-	11,000
Assigned for:					
School Support	168,414	-	-	-	168,414
Encumbrances	183,876	-	-	-	183,876
Future Appropriations	2,841,522	-	-	-	2,841,522
Unassigned	501,374	-	-	-	501,374
Total Fund Balances	3,711,761	388,807	2,698,490	675,689	7,474,747
Total Liabilities and Fund Balances	\$ 3,711,761	\$ 388,807	\$ 2,698,490	\$ 675,689	\$ 7,474,747

See accompanying notes to the basic financial statements.

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

STATEMENT OF CASH RECEIPTS, DISBURSEMENTS AND CHANGES IN FUND BALANCES- CASH BASIS
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Receipts:					
Property Taxes	\$ 13,340,497	\$ 1,389,203	\$ 1,779,224	\$ -	\$ 16,508,924
Income Taxes	4,180,799	-	-	-	4,180,799
Payments in Lieu of Taxes	102,712	-	-	-	102,712
Intergovernmental	12,763,788	226,582	231,648	3,143,147	16,365,165
Charges for Services	102,619	-	-	806,469	909,088
Interest	67,690	4,313	-	2,589	74,592
Tuition and Fees	542,262	-	-	-	542,262
Extracurricular Activities	146,207	-	-	203,085	349,292
Other	107,044	-	-	23,740	130,784
Total Receipts	31,353,618	1,620,098	2,010,872	4,179,030	39,163,618
Disbursements:					
Instruction:					
Regular	14,768,026	80,303	-	87,307	14,935,636
Special	2,963,037	-	-	770,994	3,734,031
Vocational	400,125	-	-	-	400,125
Other	1,693,838	-	-	739,464	2,433,302
Support services:					
Pupils	1,895,266	-	-	193,889	2,089,155
Instructional Staff	1,424,911	-	-	341,118	1,766,029
Board of Education	85,858	-	-	-	85,858
Administration	2,986,096	-	-	-	2,986,096
Fiscal Services	818,891	21,436	-	-	840,327
Business Operations	113,338	83,758	24,434	-	221,530
Operation and Maintenance of Plant	2,470,603	68,602	-	-	2,539,205
Pupil Transportation	2,291,518	11,832	-	-	2,303,350
Central	438,941	204,944	-	215,850	859,735
Non-instructional Services	404	-	-	1,411,546	1,411,950
Extracurricular Activities	541,752	850	-	221,728	764,330
Capital Outlay	68,764	484,268	-	-	553,032
Debt service:					
Principal Retirement	-	-	1,665,000	-	1,665,000
Interest and Fiscal Charges	-	-	709,900	-	709,900
Total Disbursements	32,961,368	955,993	2,399,334	3,981,896	40,298,591
Excess (Deficiency) of Receipts Over (Under) Disbursements	(1,607,750)	664,105	(388,462)	197,134	(1,134,973)
Other Financing Sources (Uses):					
Donations	14,450	-	-	2,507	16,957
Proceeds from Sale of Assets	18,189	3,462	-	-	21,651
Insurance Proceeds	9,443	29,881	-	1,167	40,491
Transfers In	-	-	571,184	-	571,184
Transfers Out	-	(571,184)	-	-	(571,184)
Total Other Financing Sources (Uses)	42,082	(537,841)	571,184	3,674	79,099
Net Change in Fund Balances	(1,565,668)	126,264	182,722	200,808	(1,055,874)
Fund Balance Beginning of Year, as Restated	5,277,429	262,543	2,515,768	474,881	8,530,621
Fund Balance End of Year	\$ 3,711,761	\$ 388,807	\$ 2,698,490	\$ 675,689	\$ 7,474,747

See accompanying notes to the basic financial statements.

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2010**

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Assets:					
Cash and Cash Equivalents	\$ 5,106,989	\$ 262,543	\$ 1,515,768	\$ 640,571	\$ 7,525,871
Investments	-	-	1,000,000	-	1,000,000
Cash in a Segregated Account	-	-	-	696	696
Restricted Cash and Cash Equivalents	4,054	-	-	-	4,054
Receivables:					
Property Taxes	13,645,790	1,537,809	1,905,427	-	17,089,026
Payments in Lieu of Taxes	124,273	-	-	-	124,273
Income Taxes	1,778,155	-	-	-	1,778,155
Accounts	193,952	-	-	-	193,952
Intergovernmental	-	-	-	135,766	135,766
Interest	46,809	-	-	-	46,809
Supplies Inventory	15,582	-	-	-	15,582
Inventory Held for Resale	-	-	-	27,852	27,852
Prepaid Items	84,020	-	-	-	84,020
Due From Other Funds	-	-	204,750	-	204,750
Total Assets	\$ 20,999,624	\$ 1,800,352	\$ 4,625,945	\$ 804,885	\$ 28,230,806
Liabilities:					
Accounts Payable	\$ 52,837	\$ 9,029	\$ -	\$ 29,503	\$ 91,369
Accrued Wages and Benefits	2,687,464	-	-	218,961	2,906,425
Intergovernmental Payable	930,916	-	-	94,730	1,025,646
Due to Other Funds	-	204,750	-	-	204,750
Deferred Revenue	11,626,193	1,256,936	1,552,906	141,286	14,577,321
Compensated Absences Payable	172,302	-	-	-	172,302
Tax Anticipation Note	-	3,000,000	-	-	3,000,000
Total Liabilities	15,469,712	4,470,715	1,552,906	484,480	21,977,813
Fund Balances:					
Reserved for:					
Encumbrances	157,615	237,948	-	50,069	445,632
Unclaimed Monies	4,054	-	-	-	4,054
Supplies Inventory	15,582	-	-	27,852	43,434
Property Taxes	2,551,703	280,873	352,521	-	3,185,097
Prepays	84,020	-	-	-	84,020
Unreserved/Undesignated, Reported in:					
General Fund	2,716,938	-	-	-	2,716,938
Special Revenue Funds	-	-	-	242,484	242,484
Debt Service Fund	-	-	2,720,518	-	2,720,518
Capital Project Funds	-	(3,189,184)	-	-	(3,189,184)
Total Fund Balances	5,529,912	(2,670,363)	3,073,039	320,405	6,252,993
Total Liabilities and Fund Balances	\$ 20,999,624	\$ 1,800,352	\$ 4,625,945	\$ 804,885	\$ 28,230,806

See accompanying notes to the basic financial statements.

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2010**

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Revenues:					
Property Taxes	\$ 14,193,232	\$ 1,385,900	\$ 1,945,540	\$ -	\$ 17,524,672
Income Taxes	4,046,224	-	-	-	4,046,224
Payments in Lieu of Taxes	51,407	-	-	-	51,407
Intergovernmental	13,768,030	198,470	228,851	3,040,981	17,236,332
Charges for Services	106,469	-	-	866,751	973,220
Interest	183,671	8,019	-	8,039	199,729
Tuition and Fees	553,717	-	-	17,646	571,363
Extracurricular Activities	131,059	-	-	206,270	337,329
Other	80,821	8,482	-	78,734	168,037
Total Revenues	33,114,630	1,600,871	2,174,391	4,218,421	41,108,313
Expenditures:					
Instruction:					
Regular	14,635,971	35,747	-	107,943	14,779,661
Special	2,825,964	-	-	820,674	3,646,638
Vocational	479,805	-	-	-	479,805
Other	1,692,779	-	-	479,537	2,172,316
Support services:					
Pupils	2,028,028	20,357	-	209,796	2,258,181
Instructional Staff	1,548,354	-	-	264,479	1,812,833
Board of Education	52,388	-	-	-	52,388
Administration	3,017,346	-	-	140	3,017,486
Fiscal Services	851,924	19,262	-	-	871,186
Business Operations	85,499	11,130	28,192	-	124,821
Operation and Maintenance of Plant	2,244,584	126,534	-	263,650	2,634,768
Pupil Transportation	2,334,777	400,171	-	846	2,735,794
Central	573,523	298,593	-	125,809	997,925
Non-instructional Services	1,176	-	-	1,472,600	1,473,776
Extracurricular Activities	522,285	-	-	328,920	851,205
Capital Outlay	-	3,597,283	-	-	3,597,283
Debt service:					
Principal Retirement	-	32,652	1,350,000	-	1,382,652
Interest and Fiscal Charges	-	10,559	723,109	-	733,668
Bond Issuance Costs	-	90,466	-	-	90,466
Total Expenditures	32,894,403	4,642,754	2,101,301	4,074,394	43,712,852
Excess (Deficiency) of Revenues Over (Under) Expenditures	220,227	(3,041,883)	73,090	144,027	(2,604,539)
Other financing sources (uses):					
Proceeds from Sale of Assets	8,178	-	-	2,600	10,778
Premium on Bonds/Notes	-	90,466	-	-	90,466
Total other financing sources (uses)	8,178	90,466	-	2,600	101,244
Net Change in Fund Balances	228,405	(2,951,417)	73,090	146,627	(2,503,295)
Fund Balance Beginning of Year	5,301,507	281,054	2,999,949	173,778	8,756,288
Fund Balance End of Year	\$ 5,529,912	\$ (2,670,363)	\$ 3,073,039	\$ 320,405	\$ 6,252,993

See accompanying notes to the basic financial statements.

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

**BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2009**

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Assets:					
Equity in Pooled Cash and Cash Equivalents	\$ 5,830,182	\$ 425,974	\$ 177,496	\$ 427,301	\$ 6,860,953
Investments	-	-	2,500,000	-	2,500,000
Cash in a Segregated Account	-	-	-	470	470
Restricted Cash and Cash Equivalents	41,025	-	-	-	41,025
Receivables:					
Property Taxes	13,549,356	1,209,411	2,024,577	-	16,783,344
Income Taxes	1,496,597	-	-	-	1,496,597
Accounts	366,849	-	-	2,720	369,569
Intergovernmental	821,962	50,703	104,824	220,095	1,197,584
Interest	136,531	-	-	-	136,531
Supplies Inventory	25,534	-	-	-	25,534
Inventory Held for Resale	-	-	-	18,097	18,097
Prepaid Items	62,491	-	-	-	62,491
Total Assets	\$ 22,330,527	\$ 1,686,088	\$ 4,806,897	\$ 668,683	\$ 29,492,195
Liabilities:					
Accounts Payable	\$ 61,793	\$ 34,125	\$ -	\$ 7,342	\$ 103,260
Accrued Wages and Benefits	2,629,332	-	-	176,385	2,805,717
Intergovernmental Payable	914,095	277	573	91,095	1,006,040
Deferred Revenue	13,387,535	1,170,632	1,806,375	219,547	16,584,089
Compensated Absences Payable	36,265	-	-	536	36,801
Tax Anticipation Note	-	200,000	-	-	200,000
Total Liabilities	17,029,020	1,405,034	1,806,948	494,905	20,735,907
Fund Balances:					
Reserved for:					
Encumbrances	80,088	120,849	-	13,827	214,764
Bus Purchases	36,845	-	-	-	36,845
Unclaimed Monies	4,180	-	-	-	4,180
Supplies Inventory	25,534	-	-	18,097	43,631
Property Taxes	491,510	38,779	218,202	-	748,491
Prepays	62,491	-	-	-	62,491
Unreserved/Designated for:					
Budget Stabilization	203,263	-	-	-	203,263
Unreserved/Undesignated, Reported in:					
General Fund	4,397,596	-	-	-	4,397,596
Special Revenue Funds	-	-	-	141,854	141,854
Debt Service Fund	-	-	2,781,747	-	2,781,747
Capital Project Funds	-	121,426	-	-	121,426
Total Fund Balances	5,301,507	281,054	2,999,949	173,778	8,756,288
Total Liabilities and Fund Balances	\$ 22,330,527	\$ 1,686,088	\$ 4,806,897	\$ 668,683	\$ 29,492,195

See accompanying notes to the basic financial statements.

**SOUTHWEST LICKING LOCAL SCHOOL DISTRICT
LICKING COUNTY**

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

	General Fund	Permanent Improvement Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Revenues:					
Property Taxes	\$ 12,973,834	\$ 822,902	\$ 1,871,494	\$ -	\$ 15,668,230
Income Taxes	4,336,795	-	-	-	4,336,795
Payments in Lieu of Taxes	84,871	-	-	-	84,871
Intergovernmental	13,611,220	129,157	243,574	1,761,366	15,745,317
Charges for Services	159,307	-	-	888,269	1,047,576
Interest	347,273	15,707	-	13,446	376,426
Tuition and Fees	505,084	-	-	-	505,084
Extracurricular Activities	109,390	-	-	231,428	340,818
Other	173,212	1,198	-	111,842	286,252
Total Revenues	32,300,986	968,964	2,115,068	3,006,351	38,391,369
Expenditures:					
Instruction:					
Regular	13,511,077	94,614	-	93,789	13,699,480
Special	2,673,532	-	-	615,651	3,289,183
Vocational	461,046	-	-	76	461,122
Other	2,420,186	-	-	105,807	2,525,993
Support services:					
Pupils	1,983,156	-	-	39,419	2,022,575
Instructional Staff	1,349,171	-	-	203,512	1,552,683
Board of Education	57,839	-	-	-	57,839
Administration	2,911,305	-	-	9,544	2,920,849
Fiscal Services	889,460	14,824	-	-	904,284
Business Operations	100,790	1,794	31,673	-	134,257
Operation and Maintenance of Plant	2,591,005	35,729	-	-	2,626,734
Pupil Transportation	2,207,777	24,938	-	1,079	2,233,794
Central	873,385	272,045	-	35,104	1,180,534
Non-instructional Services	-	-	-	1,536,703	1,536,703
Extracurricular Activities	574,889	-	-	319,656	894,545
Capital Outlay	119,289	253,451	-	-	372,740
Debt service:					
Principal Retirement	-	31,990	1,270,000	-	1,301,990
Interest and Fiscal Charges	-	22,552	705,276	-	727,828
Total Expenditures	32,723,907	751,937	2,006,949	2,960,340	38,443,133
Excess (Deficiency) of Revenues Over (Under) Expenditures	(422,921)	217,027	108,119	46,011	(51,764)
Other financing sources (uses):					
Proceeds from Sale of Assets	1,265	-	-	-	1,265
Total other financing sources (uses)	1,265	-	-	-	1,265
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(421,656)	217,027	108,119	46,011	(50,499)
Fund Balance Beginning of Year	5,723,163	64,027	2,891,830	127,767	8,806,787
Fund Balance End of Year	\$ 5,301,507	\$ 281,054	\$ 2,999,949	\$ 173,778	\$ 8,756,288

See accompanying notes to the basic financial statements.

Bent, Nicole

From: Jones, Richard D. (Southwest Licking Local Schools) <rdjones@laca.org>
Sent: Monday, October 15, 2012 2:45 PM
To: lgif
Subject: Cure - Project Warriors

Project Budget Narrative:

The consultant will review all aspects of the Southwest Licking and Licking Heights transportation departments. The final end product will include recommendations from the consultant on areas where both transportation departments can save money through an increase in efficiency. The areas the consultant will review include combining out of district routes, joint purchasing (e.g., oil, parts, fuel, supplies, etc...), policies, bus routing (e.g., procedure, software, etc...) and any other areas where efficiencies can be gained.

Project Facilitation:

The ESC of Central Ohio will help coordinate between the consultant, attorneys, the transportation departments, Superintendents and Treasurers. In addition, the ESC will work on substitute pooling or other recommendations to have substitute drivers available to cover when regular drivers are absent.

Please let me know if you have any other questions.

Thank you,

Richard D. Jones
Treasurer
Southwest Licking Local School District
927-A South Street
Pataskala, OH 43062
Phone: (740) 927-3941
Fax: (740) 927-4648