

Feasibility of a Combined 911 Dispatch Center

For:
Zanesville - Muskingum County, Ohio



An application for Local Government Innovation Fund (LGIF) grants,
made possible by the Ohio Department of Development

1 - Contact Information

Applicant: Muskingum County Commissioners
401 Main Street
Zanesville, Ohio 43701
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commissioners@muskingumcounty.org (and/or)
aeroberts@muskingumcounty.org

Contact: Andrew Roberts
Executive Director - Muskingum County Planning Commission
401 Main Street, 3rd Floor
Zanesville, Ohio 43701
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Muskingum County

2 - Collaborative Partners

City of Zanesville - Department of Public Safety

Zanesville Police Department (ZPD) & Zanesville Fire Department (ZFD)
332 South Street
Zanesville, Ohio 43701
Stacy Clapper - Community Development Director
740.455.0614
pubsaf@coz.org

Relationship: As the proposal will show the ZPD/ZFD will be an integral partner in this project as they are the other 911 dispatch center in the county.

Muskingum County Sheriff's Office (MCSO)
1840 East Pike
Zanesville, Ohio 43701
740.455.7151
Kim Hambel
khambel@ohiomuskingumsheriff.org

Relationship: Being the other provider of 911 dispatching within the county.

3 - Project Information

3.01 - Description

Project Name:

Feasibility of a Unified 911 Dispatch Center For: Zanesville - Muskingum County, Ohio

Project Description (History):

For the past three to five years there have been discussion on how to save money through shared services between Muskingum County and the City of Zanesville. In these talks one issue seems to always be a topic of conversation, the combination of Dispatch Centers. Currently the City and County utilize Mid-East Ohio Building Department for all of their commercial building inspections and plans examinations. Mid-East Ohio Building Department serves a five county area in east-central Ohio. A few older examples of shared services within Muskingum County are the Zanesville-Muskingum County Health Department, and the Zanesville-Muskingum County Port Authority. Both of these entities were created through a joint partnership between the city and the county, the Health Department became a joint venture in the late 1960's. The Zanesville-Muskingum County Port Authority was created in 1987 to be the chief economic driving force for both Zanesville and Muskingum County.

At the present we have two Dispatch Centers; one run by the County Sheriff's Office, and one by the City's Police Department. Under their current roles the Sheriff's Office handles all 911 calls (Fire & Law Enforcement) placed in the unincorporated portion of the county (25 Townships) as well as ten Villages. The Sheriff's Office also receives all wireless calls. The Dispatch Center for the City of Zanesville handles all dispatching for Zanesville Fire Department and Zanesville Police Department, they also receive wireless calls placed within the City, that are transferred from the County. The City currently keeps a minimum of two dispatchers on duty at all times, while the County works with two or three depending on call volume. The Sheriff's Office and Zanesville Police Department already has entered into a shared service in the combined drug task force. The Sheriff's Office and Zanesville Police Department have combined employees so that they can better attack the area's drug related crimes.

As mentioned before this duplication of service has come up several times in recent history as a possibility, however it has always hit a stumbling block in some way or another. As it stands neither the City or the County has ever had an outside consultant look into the feasibility of such an endeavor, as such when it comes up for discussion you have two sides discussing what they would like, but maybe not what would work the best for all involved.

Project Description:

What this project hopes to accomplish is to have a third party look at our situation in regards to 911 Dispatch Centers, and give us an unbiased approach on how to proceed. In this project we would want the following questions answered:

Where should this facility be located?

How should the management structure be applied?

How would finances be split?

One of the biggest potential benefits that this proposal could bring would be to have all of the community's dispatchers under one roof, where communication could flow freely between all of the parties involved.

This proposal's main goal is to use what we already have, and use the tax payers money to it's best use.

3.02 - Project Type

For the intents of this application we are applying for grant funding for a feasibility study.

3.03 - Problem Statement

As of late, like the majority of all governments in the state, our area has felt the financial pinch from the down turned economy. Being a smaller community, we are especially hit hard when tax revenue is reduced. To add upon that state and federal funding have been cut back year after year. That is the main reason that Zanesville/Muskingum County is ready to take all the appropriate action needed to save the valuable funds we do have.

This project, when completed, would be able to save both sides money by not having to duplicate all necessary hardware/software. A shared effort would also allow for more ways to staff the center, in whatever way is determined best by all parties.

In regards to the safety of the citizenry as whole, this idea would be able to give shorter response times and increased efficiency, making law enforcement easier across the board. As mentioned previously, the Sheriff's Office currently takes all wireless calls, regardless of jurisdiction, then transfers the call to Zanesville PD if it is within the municipal bounds. If both were in the same physical locale, this unneeded effort would not need to take place. As well if there was a coordinated effort, such as a chase, the dispatchers would all be in one place able to make split second decisions, knowing where all law enforcement was at that given time.

The Sheriff's Office and Zanesville Police Department have already shown that they are willing and capable to work together with the Joint Drug Task Force, already in place. Since the combination of the units, communication and coordination have increased and the public is given a superior service.

3.04 - Targeted Approach

We will be approaching this project as a shared services venture.

3.05 - Anticipated Return\Savings

The anticipated return on this project will be three fold, first and foremost, that the people of Zanesville/Muskingum County will receive a higher level of communication and response in situations where seconds can mean the difference between life and death. Second, when this project is executed there will be a decreased need for redundancy of equipment, currently each dispatch center has duplicate equipment and software, much of which will not need to be replaced at the time of the next upgrade. And third, through attrition there will be less of a need for the current staffing of the dispatch centers. Working together each entity will save valuable time and money.

3.06 - Probable Success

As of late there has been an overwhelming push for the City of Zanesville and Muskingum County to work together for the common good. Already partners from each entity have sat down and began discussing what they can do to make the best use of our tax payer's money.

3.07 - Replication\Scalability

This type of project has been successfully completed elsewhere around the state and around the country. It could easily be applied to other political subdivisions looking to combine their communications/dispatch centers. We have sought out best practices from around the state and country, who have had success with similar projects.

3.08 - Potential Consolidation

At this time there is no intent on further consolidation between the Muskingum County Sheriff's Office and the Zanesville City Police Department. Each entity will continue with it's duties in it's respective jurisdiction.

3.09 - Response to Economic Demand

Both the City of Zanesville and Muskingum County as a whole now face some of the most demanding financial times in recent history. It is of necessity that the two work together to prosper. Between the estate tax being phased out, and the continuing reductions in Local Government Fund appropriations, budgets are going to do nothing except get tighter. Furthermore the City of Zanesville income tax has remained fairly flat for the past several years, while the cost of employee benefits and pay continues to climb, coupled with the also rising utility costs, everyone must now do more with less.

3.10 - Performance Audit

Neither the City of Zanesville or Muskingum County have had a Performance Audit executed in recent history, however Muskingum County recently completed a Comprehensive Plan, where one of the task forces were focused on Law Enforcement and Emergency Services. The current Muskingum County Comprehensive Plan addressed the issue of a need for coordination and support of Emergency Services:

"Efforts must be flexible in order to address population and demographic changes. The county must recognize and promote local coordination of emergency response and support agencies

within Muskingum County." (Muskingum County Comprehensive Plan, Page 75)

And goes on to state:

'Over the past several decades, technology has favorably impacted the way Muskingum County law enforcement professionals perform their duty. However, the single element for current and future success is a commitment to co-operation and collaboration among providers." (Muskingum County Comprehensive Plan, Page 73)

3.11 - Improved Business Environment\Community Attraction

Although this project may not directly lend itself to an improved business environment, it will show prospective and current businesses that the City of Zanesville and Muskingum County are willing to work together for the common good.

This proposal would increase community attraction in the sense that a prospective resident would know that wherever they called 911 in Muskingum County, they would be talking to the same entity, and that they would be receiving the most effective and efficient service that their government can provide.

4 - Financial Documentation

4.01 - Financial Information City of Zanesville Financials 2008

City of Zanesville, Ohio
Balance Sheet
Governmental Funds
December 31, 2008

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Assets					
Equity in Pooled Cash and Cash Equivalents	\$1,834,747	\$174,308	\$534,163	\$3,747,781	\$6,290,999
Cash and Cash Equivalents					
In Segregated Accounts	7,189	0	0	37,709	44,898
Cash and Cash Equivalents					
With Escrow Agents	0	0	0	6,538	6,538
Receivables:					
Property and Other Local Taxes	566,229	0	0	622,597	1,188,826
Municipal Income Tax	1,142,387	571,085	228,564	228,564	2,170,600
Accounts	1,066,638	5,074	5,465	327,845	1,405,022
Special Assessments	455	0	0	0	455
Loans	0	0	0	297,084	297,084
Interfund	3,983	0	0	223,630	227,613
Intergovernmental	1,020,366	0	0	1,192,214	2,212,580
Accrued Interest	0	0	0	3,453	3,453
Materials and Supplies Inventory	0	9,482	0	14,191	23,673
Prepaid Items	54,159	18,646	10,089	27,777	110,671
<i>Total Assets</i>	<u>\$5,696,153</u>	<u>\$778,595</u>	<u>\$778,281</u>	<u>\$6,729,383</u>	<u>\$13,982,412</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$64,672	\$5,920	\$7,456	\$128,575	\$206,623
Contracts Payable	0	0	140,000	0	140,000
Retainage Payable	0	0	0	6,538	6,538
Accrued Wages and Benefits Payable	85,209	145,901	121,433	95,382	447,925
Intergovernmental Payable	322,045	426,005	419,606	209,224	1,376,880
Interfund Payable	254,519	13,992	5,163	35,883	309,557
Deferred Revenue	2,465,124	146,485	58,627	1,825,213	4,495,449
Notes Payable	1,100,000	0	0	0	1,100,000
<i>Total Liabilities</i>	<u>4,291,569</u>	<u>738,303</u>	<u>752,285</u>	<u>2,300,815</u>	<u>8,082,972</u>
Fund Balances					
Reserved for Encumbrances	43,713	17,081	19,677	418,258	498,729
Reserved for Unclaimed Monies	15,108	0	0	0	15,108
Reserved for Interfund Loans	154,888	0	0	0	154,888
Reserved for Loans	0	0	0	297,084	297,084
Unreserved, Undesignated, Reported in:					
General Fund	1,190,875	0	0	0	1,190,875
Special Revenue Funds	0	23,211	6,319	2,763,732	2,793,262
Debt Service Funds	0	0	0	404,459	404,459
Capital Projects Funds	0	0	0	545,035	545,035
<i>Total Fund Balances</i>	<u>1,404,584</u>	<u>40,292</u>	<u>25,996</u>	<u>4,428,568</u>	<u>5,899,440</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$5,696,153</u>	<u>\$778,595</u>	<u>\$778,281</u>	<u>\$6,729,383</u>	<u>\$13,982,412</u>

See accompanying notes to the basic financial statements

City of Zanesville, Ohio
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2008

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Revenues					
Property and Other Taxes	\$575,272	\$0	\$0	\$1,180,955	\$1,756,227
Municipal Income Tax	8,093,277	3,624,558	1,423,187	1,481,588	14,622,610
Charges for Services	719,595	7,168	9,768	1,245,982	1,982,513
Licenses and Permits	121,998	0	0	323,457	445,455
Fines and Forfeitures	337,936	6,391	0	129,658	473,985
Intergovernmental	2,417,560	9,645	0	1,587,530	4,014,735
Interest	279,517	0	0	91,808	371,325
Rent	7,686	0	0	52,667	60,353
Other	18,821	24,653	19,056	72,014	134,544
<i>Total Revenues</i>	<u>12,571,662</u>	<u>3,672,415</u>	<u>1,452,011</u>	<u>6,165,659</u>	<u>23,861,747</u>
Expenditures					
Current:					
General Government	3,920,271	0	0	36,517	3,956,788
Security of Persons and Property	697,292	6,021,039	4,311,812	1,817,249	12,847,392
Public Health Services	59,930	0	0	1,789,274	1,849,204
Leisure Time Activities	670,897	0	0	408,354	1,079,251
Community Environment	349,133	0	0	601,175	950,308
Transportation	473,500	0	0	1,803,368	2,276,868
Capital Outlay	366,074	14,248	1,333,610	253,897	1,967,829
Debt Service:					
Principal Retirement	0	0	0	530,882	530,882
Interest and Fiscal Charges	16,500	0	0	225,865	242,365
<i>Total Expenditures</i>	<u>6,553,597</u>	<u>6,035,287</u>	<u>5,645,422</u>	<u>7,466,581</u>	<u>25,700,887</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>6,018,065</u>	<u>(2,362,872)</u>	<u>(4,193,411)</u>	<u>(1,300,922)</u>	<u>(1,839,140)</u>
Other Financing Sources (Uses)					
Proceeds from Sale of Capital Assets	819,551	896	0	951	821,398
Proceeds from Loans	0	0	0	116,735	116,735
Transfers In	0	2,116,005	4,020,217	1,575,577	7,711,799
Transfers Out	(7,863,255)	0	0	0	(7,863,255)
<i>Total Other Financing Sources (Uses)</i>	<u>(7,043,704)</u>	<u>2,116,901</u>	<u>4,020,217</u>	<u>1,693,263</u>	<u>786,677</u>
<i>Net Change in Fund Balances</i>	<u>(1,025,639)</u>	<u>(245,971)</u>	<u>(173,194)</u>	<u>392,341</u>	<u>(1,052,463)</u>
<i>Fund Balances Beginning of Year</i>	<u>2,430,223</u>	<u>286,263</u>	<u>199,190</u>	<u>4,036,227</u>	<u>6,951,903</u>
<i>Fund Balances End of Year</i>	<u>\$1,404,584</u>	<u>\$40,292</u>	<u>\$25,996</u>	<u>\$4,428,568</u>	<u>\$5,899,440</u>

See accompanying notes to the basic financial statements

City of Zanesville, Ohio
*Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget (Non-GAAP Basis) and Actual
Police Fund
For the Year Ended December 31, 2008*

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Municipal Income Taxes	\$3,725,418	\$3,725,418	\$3,725,418	\$0
Charges for Services	14,000	14,000	16,288	2,288
Fines and Forfeitures	0	6,391	6,391	0
Intergovernmental	9,320	9,320	9,645	325
Contributions and Donations	5,188	7,995	7,995	0
Other	5,000	13,161	16,537	3,376
<i>Total Revenues</i>	3,758,926	3,776,285	3,782,274	5,989
Expenditures				
Current:				
Security of Persons and Property	5,993,040	6,150,652	6,016,925	133,727
Capital Outlay	19,953	16,200	14,248	1,952
<i>Total Expenditures</i>	6,012,993	6,166,852	6,031,173	135,679
<i>Excess of Revenues Under Expenditures</i>	(2,254,067)	(2,390,567)	(2,248,899)	141,668
Other Financing Sources				
Transfers In	1,985,281	2,121,781	2,116,005	(5,776)
Proceeds from Sale of Capital Assets	0	0	896	896
<i>Total Other Financing Sources</i>	1,985,281	2,121,781	2,116,901	(4,880)
<i>Net Change in Fund Balance</i>	(268,786)	(268,786)	(131,998)	136,788
<i>Fund Balance Beginning of Year</i>	268,785	268,785	268,785	0
Prior Year Encumbrances Appropriated	18,959	18,959	18,959	0
<i>Fund Balance End of Year</i>	\$18,958	\$18,958	\$155,746	\$136,788

See accompanying notes to the basic financial statements

2009

City of Zanesville
Balance Sheet
Governmental Funds
December 31, 2009

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Assets					
Equity in Pooled Cash and Cash Equivalents	\$1,515,071	\$61,508	\$4,031	\$2,457,413	\$4,038,023
Cash and Cash Equivalents					
In Segregated Accounts	5,506	0	0	30,549	36,055
Receivables:					
Property and Other Local Taxes	542,536	0	0	571,209	1,113,745
Municipal Income Tax	1,246,642	623,202	249,423	249,423	2,368,690
Accounts	1,215,287	0	0	292,811	1,508,098
Special Assessments	455	0	0	0	455
Loans	0	0	0	278,493	278,493
Interfund	75,290	0	0	382,627	457,917
Intergovernmental	821,341	0	0	2,142,212	2,963,553
Accrued Interest	0	0	0	2,405	2,405
Materials and Supplies Inventory	0	8,024	0	20,811	28,835
Prepaid Items	44,736	18,971	10,951	24,686	99,344
<i>Total Assets</i>	<u>\$5,466,864</u>	<u>\$711,705</u>	<u>\$264,405</u>	<u>\$6,452,639</u>	<u>\$12,895,613</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$316,825	\$7,742	\$3,429	\$90,013	\$418,009
Accrued Wages and Benefits Payable	85,207	159,802	128,327	103,389	476,725
Matured Severance Payable	16,614	0	0	16,513	33,127
Intergovernmental Payable	338,262	473,332	475,120	231,749	1,518,463
Interfund Payable	6,648	9,921	2,815	467,976	487,360
Deferred Revenue	2,382,141	97,115	38,868	2,447,162	4,965,286
Notes Payable	1,107,220	0	0	0	1,107,220
<i>Total Liabilities</i>	<u>4,252,917</u>	<u>747,912</u>	<u>648,559</u>	<u>3,356,802</u>	<u>9,006,190</u>
Fund Balances					
Reserved for Encumbrances	53,409	6,333	2,855	254,825	317,422
Reserved for Unclaimed Monies	12,624	0	0	0	12,624
Reserved for Loans	0	0	0	278,493	278,493
Unreserved, Undesignated, Reported in:					
General Fund	1,147,914	0	0	0	1,147,914
Special Revenue Funds	0	(42,540)	(387,009)	1,948,686	1,519,137
Debt Service Funds	0	0	0	(5,042)	(5,042)
Capital Projects Funds	0	0	0	618,875	618,875
<i>Total Fund Balances</i>	<u>1,213,947</u>	<u>(36,207)</u>	<u>(384,154)</u>	<u>3,095,837</u>	<u>3,889,423</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$5,466,864</u>	<u>\$711,705</u>	<u>\$264,405</u>	<u>\$6,452,639</u>	<u>\$12,895,613</u>

See accompanying notes to the basic financial statements

City of Zanesville
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2009

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Revenues					
Property and Other Taxes	\$568,270	\$0	\$0	\$1,094,319	\$1,662,589
Municipal Income Tax	8,015,917	3,587,361	1,430,868	1,435,762	14,469,908
Charges for Services	629,943	13,291	4,274	1,456,751	2,104,259
Licenses and Permits	70,060	0	0	251,679	321,739
Fines and Forfeitures	328,953	16,442	0	142,399	487,794
Intergovernmental	2,037,040	420	0	2,852,203	4,889,663
Interest	52,868	0	0	38,569	91,437
Contributions and Donations	0	103,364	0	0	103,364
Rent	8,438	0	0	27,031	35,469
Other	84,071	38,707	5,756	53,782	182,316
Total Revenues	11,795,560	3,759,585	1,440,898	7,352,495	24,348,538
Expenditures					
Current:					
General Government	3,919,889	0	0	147,831	4,067,720
Security of Persons and Property	770,153	5,863,965	4,934,535	1,771,970	13,340,623
Public Health Services	62,599	0	0	1,965,384	2,027,983
Leisure Time Activities	713,564	0	0	385,460	1,099,024
Community Environment	308,729	0	0	805,387	1,114,116
Transportation	0	0	0	2,468,168	2,468,168
Capital Outlay	574,495	12,631	223,628	550,199	1,360,953
Debt Service:					
Principal Retirement	0	0	0	561,162	561,162
Interest and Fiscal Charges	28,220	0	0	220,350	248,570
Total Expenditures	6,377,649	5,876,596	5,158,163	8,875,911	26,288,319
Excess of Revenues Over (Under) Expenditures	5,417,911	(2,117,011)	(3,717,265)	(1,523,416)	(1,939,781)
Other Financing Sources (Uses)					
Proceeds from Sale of Capital Assets	1,290	3,757	2,616	5,526	13,189
Transfers In	840,403	2,036,755	3,304,499	1,249,192	7,430,849
Transfers Out	(6,673,871)	0	0	(840,403)	(7,514,274)
Total Other Financing Sources (Uses)	(5,832,178)	2,040,512	3,307,115	414,315	(70,236)
Net Change in Fund Balances	(414,267)	(76,499)	(410,150)	(1,109,101)	(2,010,017)
Fund Balances Beginning of Year, as Restated - see Note 23	1,628,214	40,292	25,996	4,204,938	5,899,440
Fund Balances End of Year	\$1,213,947	(\$36,207)	(\$384,154)	\$3,095,837	\$3,889,423

See accompanying notes to the basic financial statements

City of Zanesville
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget (Non-GAAP Basis) and Actual
Police Fund
For the Year Ended December 31, 2009

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Municipal Income Taxes	\$3,725,418	\$3,485,874	\$3,485,874	\$0
Charges for Services	13,838	14,000	13,291	(709)
Fines and Forfeitures	0	16,442	16,442	0
Intergovernmental	0	250	420	170
Contributions and Donations	0	103,062	103,364	302
Other	0	4,787	43,781	38,994
<i>Total Revenues</i>	<u>3,739,256</u>	<u>3,624,415</u>	<u>3,663,172</u>	<u>38,757</u>
Expenditures				
Current:				
Security of Persons and Property	6,208,713	6,298,991	5,814,319	484,672
Capital Outlay	15,000	15,641	13,372	2,269
<i>Total Expenditures</i>	<u>6,223,713</u>	<u>6,314,632</u>	<u>5,827,691</u>	<u>486,941</u>
<i>Excess of Revenues Under Expenditures</i>	(2,484,457)	(2,690,217)	(2,164,519)	525,698
Other Financing Sources				
Transfers In	2,210,644	2,519,509	2,036,755	(482,754)
Proceeds from Sale of Capital Assets	0	0	3,757	3,757
<i>Total Other Financing Sources</i>	<u>2,210,644</u>	<u>2,519,509</u>	<u>2,040,512</u>	<u>(478,997)</u>
<i>Net Change in Fund Balance</i>	(273,813)	(170,708)	(124,007)	46,701
<i>Fund Balance Beginning of Year</i>	155,746	155,746	155,746	0
Prior Year Encumbrances Appropriated	18,561	18,561	18,561	0
<i>Fund Balance End of Year</i>	<u>(\$99,506)</u>	<u>\$3,599</u>	<u>\$50,300</u>	<u>\$46,701</u>

See accompanying notes to the basic financial statements

2010

City of Zanesville
Balance Sheet
Governmental Funds
December 31, 2010

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Assets					
Equity in Pooled Cash and Cash Equivalents	\$2,180,836	\$237,849	\$31,583	\$2,514,512	\$4,964,780
Cash and Cash Equivalents					
In Segregated Accounts	7,787	0	0	11,685	19,472
Receivables:					
Property and Other Local Taxes	681,930	0	0	491,806	1,173,736
Municipal Income Tax	1,288,264	644,009	257,750	257,750	2,447,773
Accounts	1,644,162	0	0	386,541	2,030,703
Loans	0	0	0	251,777	251,777
Interfund	7,089	0	0	278,327	285,416
Intergovernmental	916,014	0	0	1,817,448	2,733,462
Accrued Interest	27,904	0	0	151	28,055
Materials and Supplies Inventory	569	5,660	0	30,052	36,281
Prepaid Items	37,104	18,593	5,705	27,600	89,002
<i>Total Assets</i>	<u>\$6,791,659</u>	<u>\$906,111</u>	<u>\$295,038</u>	<u>\$6,067,649</u>	<u>\$14,060,457</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$44,821	\$20,607	\$3,614	\$167,908	\$236,950
Accrued Wages and Benefits Payable	100,732	155,211	139,805	114,778	510,526
Matured Severance Payable	5,152	0	50,272	17,175	72,599
Intergovernmental Payable	250,328	290,405	322,699	120,059	983,491
Interfund Payable	5,133	14,056	3,496	299,901	322,586
Deferred Revenue	3,306,435	91,001	36,421	2,509,101	5,942,958
<i>Total Liabilities</i>	<u>3,712,601</u>	<u>571,280</u>	<u>556,307</u>	<u>3,228,922</u>	<u>8,069,110</u>
Fund Balances					
Reserved for Encumbrances	33,839	0	1,271	160,241	195,351
Reserved for Unclaimed Monies	9,651	0	0	0	9,651
Reserved for Loans	0	0	0	251,777	251,777
Unreserved, Undesignated, Reported in:					
General Fund	3,035,568	0	0	0	3,035,568
Special Revenue Funds	0	334,831	(262,540)	2,017,042	2,089,333
Debt Service Funds	0	0	0	(212,542)	(212,542)
Capital Projects Funds	0	0	0	622,209	622,209
<i>Total Fund Balances</i>	<u>3,079,058</u>	<u>334,831</u>	<u>(261,269)</u>	<u>2,838,727</u>	<u>5,991,347</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$6,791,659</u>	<u>\$906,111</u>	<u>\$295,038</u>	<u>\$6,067,649</u>	<u>\$14,060,457</u>

See accompanying notes to the basic financial statements

City of Zanesville
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2010

	General	Police	Fire Operating	Other Governmental Funds	Total Governmental Funds
Revenues					
Property and Other Taxes	\$604,731	\$0	\$0	\$1,210,842	\$1,815,573
Municipal Income Tax	7,985,236	3,530,110	1,407,459	1,453,033	14,375,838
Charges for Services	232,957	11,277	3,339	1,752,918	2,000,491
Licenses and Permits	89,625	8,860	0	436,262	534,747
Fines and Forfeitures	270,072	0	0	67,234	337,306
Intergovernmental	3,299,217	13,455	0	3,004,025	6,316,697
Interest	136,071	0	0	48,184	184,255
Rent	6,692	0	0	20,741	27,433
Other	411,014	12,273	1,146	75,309	499,742
<i>Total Revenues</i>	<u>13,035,615</u>	<u>3,575,975</u>	<u>1,411,944</u>	<u>8,068,548</u>	<u>26,092,082</u>
Expenditures					
Current:					
General Government	2,508,277	0	0	516,142	3,024,419
Security of Persons and Property	1,519,788	5,640,358	5,034,297	1,733,074	13,927,517
Public Health Services	53,743	0	0	1,914,311	1,968,054
Leisure Time Activities	404,128	0	0	243,498	647,626
Community Environment	284,039	0	0	1,576,977	1,861,016
Transportation	0	0	0	1,877,096	1,877,096
Capital Outlay	247,582	13,140	0	713,022	973,744
Debt Service:					
Principal Retirement	0	0	0	479,376	479,376
Interest and Fiscal Charges	24,307	0	0	251,232	275,539
Issuance Costs	0	0	0	69,149	69,149
<i>Total Expenditures</i>	<u>5,041,864</u>	<u>5,653,498</u>	<u>5,034,297</u>	<u>9,373,877</u>	<u>25,103,536</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>7,993,751</u>	<u>(2,077,523)</u>	<u>(3,622,353)</u>	<u>(1,305,329)</u>	<u>988,546</u>
Other Financing Sources (Uses)					
Proceeds from Sale of Capital Assets	100	0	0	0	100
Proceeds from Bonds	1,131,527	0	0	78,473	1,210,000
Transfers In	0	2,448,561	3,745,238	969,746	7,163,545
Transfers Out	(7,260,267)	0	0	0	(7,260,267)
<i>Total Other Financing Sources (Uses)</i>	<u>(6,128,640)</u>	<u>2,448,561</u>	<u>3,745,238</u>	<u>1,048,219</u>	<u>1,113,378</u>
<i>Net Change in Fund Balances</i>	1,865,111	371,038	122,885	(257,110)	2,101,924
<i>Fund Balances Beginning of Year</i>	<u>1,213,947</u>	<u>(36,207)</u>	<u>(384,154)</u>	<u>3,095,837</u>	<u>3,889,423</u>
<i>Fund Balances End of Year</i>	<u>\$3,079,058</u>	<u>\$334,831</u>	<u>(\$261,269)</u>	<u>\$2,838,727</u>	<u>\$5,991,347</u>

See accompanying notes to the basic financial statements

City of Zanesville
Statement of Revenues, Expenditures and Changes
in Fund Balance - Budget (Non-GAAP Basis) and Actual
Police Fund
For the Year Ended December 31, 2010

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Municipal Income Taxes	\$0	\$3,503,189	\$3,503,189	\$0
Charges for Services	13,438	78,882	11,277	(67,605)
Licenses and Permits	0	8,860	8,860	0
Intergovernmental	17,156	94,155	13,455	(80,700)
Other	28,270	149,208	12,573	(136,635)
<i>Total Revenues</i>	58,864	3,834,294	3,549,354	(284,940)
Expenditures				
Current:				
Security of Persons and Property	6,289,620	5,908,499	5,818,669	89,830
Capital Outlay	16,509	28,493	13,140	15,353
<i>Total Expenditures</i>	6,306,129	5,936,992	5,831,809	105,183
<i>Excess of Revenues Under Expenditures</i>	(6,247,265)	(2,102,698)	(2,282,455)	(179,757)
Other Financing Sources				
Transfers In	5,951,750	2,448,561	2,448,561	0
<i>Total Other Financing Sources</i>	5,951,750	2,448,561	2,448,561	0
<i>Net Change in Fund Balance</i>	(295,515)	345,863	166,106	(179,757)
<i>Fund Balance Beginning of Year</i>	50,300	50,300	50,300	0
Prior Year Encumbrances Appropriated	11,207	11,207	11,207	0
<i>Fund Balance End of Year</i>	(<u>\$234,008</u>)	(<u>\$407,370</u>)	(<u>\$227,613</u>)	(<u>\$179,757</u>)

See accompanying notes to the basic financial statements

Muskingum County Financials

2008

Muskingum County, Ohio
Balance Sheet
Governmental Funds
December 31, 2008

	General	Public Assistance	Motor Vehicle and Gasoline Tax	County Home Levy	Starlight School Levy
Assets					
Equity in Pooled Cash and Cash Equivalents	\$8,912,424	\$696,625	\$977,459	\$1,957,136	\$8,975,697
Cash and Cash Equivalents with Fiscal Agents	0	0	0	0	1,851,726
Restricted Cash and Cash Equivalents	110,815	0	0	0	0
Receivables:					
Property Taxes	3,284,792	0	0	3,419,093	6,281,642
Payments in Lieu of Taxes	656,859	0	0	84,506	159,073
Permissive Sales Taxes	2,383,141	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	35,152	0	0
Accounts	131,001	0	695	0	0
Accrued Interest	101,427	0	0	0	0
Intergovernmental	1,182,555	0	2,452,961	194,996	552,438
Interfund	205,172	99,510	8,994	0	0
Special Assessments	0	0	0	0	0
Loans	12,000	0	0	0	0
Materials and Supplies Inventory	159,991	7,609	347,003	689	24,714
Prepaid Items	287,864	37,897	2,374	16,950	36,234
<i>Total Assets</i>	<u>\$17,428,041</u>	<u>\$841,641</u>	<u>\$3,824,638</u>	<u>\$5,673,370</u>	<u>\$17,881,524</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$274,897	\$394,468	\$97,700	\$26,812	\$31,539
Contracts Payable	0	0	0	0	0
Retainage Payable	0	0	0	0	0
Accrued Interest Payable	0	0	9,100	0	0
Accrued Wages and Benefits	394,848	150,522	91,735	82,791	122,919
Matured Compensated Absences Payable	28,457	0	0	0	3,705
Interfund Payable	760,465	106,395	48,111	63,137	107,247
Intergovernmental Payable	241,569	455,756	34,979	38,182	51,811
Due to Component Unit	0	0	0	0	10,186
Notes Payable	0	0	403,256	0	0
Deferred Revenue	6,440,917	0	2,069,950	3,698,595	6,843,908
<i>Total Liabilities</i>	<u>8,141,153</u>	<u>1,107,141</u>	<u>2,754,831</u>	<u>3,909,517</u>	<u>7,171,315</u>
Fund Balances					
Reserved (See Note 25)	341,698	131,441	63,612	0	64,523
Unreserved:					
Undesignated, Reported in:					
General Fund	8,945,190	0	0	0	0
Special Revenue Funds (Deficit)	0	(396,941)	1,006,195	1,763,853	10,645,686
Debt Service Funds	0	0	0	0	0
Capital Projects Funds	0	0	0	0	0
<i>Total Fund Balances (Deficit)</i>	<u>9,286,888</u>	<u>(265,500)</u>	<u>1,069,807</u>	<u>1,763,853</u>	<u>10,710,209</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$17,428,041</u>	<u>\$841,641</u>	<u>\$3,824,638</u>	<u>\$5,673,370</u>	<u>\$17,881,524</u>

See accompanying notes to the basic financial statements

Children Services Levy	Other Governmental Funds	Total Governmental Funds
\$4,960,097	\$9,460,738	\$35,940,176
0	0	1,851,726
0	1,061,558	1,172,373
2,735,280	2,690,372	18,411,179
67,605	1,793,534	2,761,577
0	0	2,383,141
0	0	35,152
9,569	48,723	189,988
0	0	101,427
459,705	1,569,327	6,411,982
4,872	264,628	583,176
0	335,931	335,931
0	343,229	355,229
15,281	44,335	599,622
1,279	8,712	391,310
<u>\$8,253,688</u>	<u>\$17,621,087</u>	<u>\$71,523,989</u>

\$146,298	\$89,776	\$1,061,490
0	127,719	127,719
0	25,135	25,135
0	11,885	20,985
75,102	142,165	1,060,082
0	0	32,162
113,159	265,495	1,464,009
49,099	299,869	1,171,265
0	0	10,186
0	1,913,713	2,316,969
3,224,670	6,153,953	28,431,993
<u>3,608,328</u>	<u>9,029,710</u>	<u>35,721,995</u>
88,356	1,449,106	2,138,736
0	0	8,945,190
4,557,004	5,333,569	22,909,366
0	318,340	318,340
0	1,490,362	1,490,362
<u>4,645,360</u>	<u>8,591,377</u>	<u>35,801,994</u>
<u>\$8,253,688</u>	<u>\$17,621,087</u>	<u>\$71,523,989</u>

Muskingum County, Ohio
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2008

	General	Public Assistance	Motor Vehicle and Gasoline Tax	County Home Levy	Starlight School Levy
Revenues					
Property Taxes	\$2,828,687	\$0	\$0	\$2,937,879	\$5,399,968
Special Assessments	0	0	0	0	0
Permissive Sales Taxes	14,764,136	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	458,191	0	0
Charges for Services	4,537,349	1,100,505	900	773,391	0
Licenses and Permits	5,971	0	2,915	0	0
Fines and Forfeitures	384,649	0	70,478	0	0
Intergovernmental	2,482,293	13,753,077	5,016,709	697,523	4,340,747
Interest	1,812,142	0	7,628	5,071	54,522
Payments in Lieu of Taxes	92,228	0	0	11,865	22,335
Rent	162,995	0	0	0	0
Contributions and Donations	995	6,700	796	691	54,090
Other	544,055	77,410	60,784	6,553	21,686
<i>Total Revenues</i>	<u>27,615,500</u>	<u>14,937,692</u>	<u>5,618,401</u>	<u>4,432,973</u>	<u>9,893,348</u>
Expenditures					
Current:					
General Government:					
Legislative and Executive	8,189,676	0	0	0	0
Judicial	6,336,635	0	0	0	0
Public Safety	8,835,881	0	0	0	0
Public Works	365,577	0	5,634,456	0	0
Health	498,360	0	0	0	0
Human Services	533,806	14,656,444	0	4,203,820	7,875,421
Capital Outlay	9,145	0	0	0	0
Intergovernmental	1,027,140	0	124,805	0	0
Debt Service:					
Principal Retirement	1,755	3,534	165,666	0	0
Interest and Fiscal Charges	667	1,506	28,557	0	0
<i>Total Expenditures</i>	<u>25,798,642</u>	<u>14,661,484</u>	<u>5,953,484</u>	<u>4,203,820</u>	<u>7,875,421</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>1,816,858</u>	<u>276,208</u>	<u>(335,083)</u>	<u>229,153</u>	<u>2,017,927</u>
Other Financing Sources (Use)					
Proceeds from the Sale of Capital Assets	24,947	0	0	0	0
Bond Anticipation Notes Issued	0	0	0	0	0
Inception of a Capital Lease	9,145	0	0	0	0
Transfers In	41,100	405,428	140,000	0	700
Proceeds of OWDA Loans	0	0	0	0	0
Transfers Out	(3,965,216)	0	(605,494)	0	(450,000)
<i>Total Other Financing Sources (Use)</i>	<u>(3,890,024)</u>	<u>405,428</u>	<u>(465,494)</u>	<u>0</u>	<u>(449,300)</u>
<i>Net Change in Fund Balances</i>	<u>(2,073,166)</u>	<u>681,636</u>	<u>(800,577)</u>	<u>229,153</u>	<u>1,568,627</u>
Fund Balances (Deficit) at Beginning of Year - Restated (See Note 3)	11,360,054	(947,136)	1,870,384	1,534,700	9,141,582
<i>Fund Balances (Deficit) at End of Year</i>	<u>\$9,286,888</u>	<u>(\$265,500)</u>	<u>\$1,069,807</u>	<u>\$1,763,853</u>	<u>\$10,710,209</u>

See accompanying notes to the basic financial statements

Children Services Levy	Other Governmental Funds	Total Governmental Funds
\$2,350,304	\$2,309,176	\$15,826,014
0	67,573	67,573
0	0	14,764,136
0	0	458,191
1,245,142	2,092,904	9,750,191
0	450,521	459,407
0	207,118	662,245
2,832,335	8,337,079	37,459,763
4,057	135,720	2,019,140
9,492	97,000	232,920
0	417,672	580,667
3,181	22,935	89,388
3,349	132,952	846,789
<u>6,447,860</u>	<u>14,270,650</u>	<u>83,216,424</u>
0	1,474,125	9,663,801
0	134,943	6,471,578
0	1,888,109	10,723,990
0	4,774,429	10,774,462
0	791,489	1,289,849
6,034,015	4,566,185	37,869,691
0	3,050,101	3,059,246
0	1,509,897	2,661,842
0	1,061,299	1,232,254
0	796,249	826,979
<u>6,034,015</u>	<u>20,046,826</u>	<u>84,573,692</u>
<u>413,845</u>	<u>(5,776,176)</u>	<u>(1,357,268)</u>
0	0	24,947
0	844,000	844,000
0	10,890	20,035
0	4,695,698	5,282,926
0	103,507	103,507
0	(231,571)	(5,252,281)
<u>0</u>	<u>5,422,524</u>	<u>1,023,134</u>
<u>413,845</u>	<u>(353,652)</u>	<u>(334,134)</u>
<u>4,231,515</u>	<u>8,945,029</u>	<u>36,136,128</u>
<u>\$4,645,360</u>	<u>\$8,591,377</u>	<u>\$35,801,994</u>

2009

**Muskingum County, Ohio
Balance Sheet
Governmental Funds
December 31, 2009**

	General	Public Assistance	Motor Vehicle and Gasoline Tax	County Home Levy	Starlight School Levy
Assets					
Equity in Pooled Cash and Cash Equivalents	\$6,324,099	\$736,312	\$1,052,597	\$2,115,861	\$10,240,040
Cash and Cash Equivalents with Fiscal Agents	0	0	0	0	2,046,619
Restricted Cash and Cash Equivalents	68,288	0	0	0	0
Receivables:					
Property Taxes	3,410,596	0	0	3,532,553	6,484,460
Payments in Lieu of Taxes	113,421	0	0	19,307	36,052
Permissive Sales Taxes	4,490,742	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	34,470	0	0
Accounts	166,417	0	756	0	3,284
Accrued Interest	94,534	0	0	0	0
Intergovernmental	1,115,662	0	2,433,203	244,829	698,437
Interfund	180,057	110,691	0	0	0
Special Assessments	0	0	0	0	0
Loans	12,000	0	0	0	0
Materials and Supplies Inventory	127,295	14,624	358,605	517	25,717
Prepaid Items	293,080	17,147	3,241	400	15,656
<i>Total Assets</i>	<u>\$16,396,191</u>	<u>\$878,774</u>	<u>\$3,882,872</u>	<u>\$5,913,467</u>	<u>\$19,550,265</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$264,244	\$603,490	\$104,134	\$35,835	\$20,355
Accrued Interest Payable	0	0	7,320	0	0
Accrued Wages and Benefits	428,885	153,219	112,196	96,342	134,195
Matured Compensated Absences Payable	2,109	2,645	3,896	2,129	6,048
Interfund Payable	667,589	162,120	50,624	73,062	107,003
Intergovernmental Payable	241,826	429,513	35,623	42,979	58,666
Due to Component Unit	0	0	0	0	10,248
Notes Payable	0	0	560,000	0	0
Deferred Revenue	9,110,501	110,691	2,058,725	3,796,689	7,123,551
<i>Total Liabilities</i>	<u>10,715,154</u>	<u>1,461,678</u>	<u>2,932,518</u>	<u>4,047,036</u>	<u>7,460,066</u>
Fund Balances					
Reserved (See Note 25)	262,775	203,398	45,096	0	143,008
Unreserved:					
Undesignated, Reported in:					
General Fund	5,418,262	0	0	0	0
Special Revenue Funds (Deficit)	0	(786,302)	905,258	1,866,431	11,947,191
Debt Service Funds	0	0	0	0	0
Capital Projects Funds	0	0	0	0	0
<i>Total Fund Balances (Deficit)</i>	<u>5,681,037</u>	<u>(582,904)</u>	<u>950,354</u>	<u>1,866,431</u>	<u>12,090,199</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$16,396,191</u>	<u>\$878,774</u>	<u>\$3,882,872</u>	<u>\$5,913,467</u>	<u>\$19,550,265</u>

See accompanying notes to the basic financial statements

Children Services Levy	Other Governmental Funds	Total Governmental Funds
\$5,586,876	\$10,066,343	\$36,122,128
0	0	2,046,619
0	1,036,423	1,104,711
2,826,044	2,781,217	19,034,870
15,445	190,679	374,904
0	0	4,490,742
0	0	34,470
4,704	66,277	241,438
0	0	94,534
443,280	1,794,045	6,729,456
43,689	264,449	598,886
0	400,091	400,091
0	323,229	335,229
21,997	38,362	587,117
6,828	15,688	352,040
<u>\$8,948,863</u>	<u>\$16,976,803</u>	<u>\$72,547,235</u>

\$144,615	\$104,805	\$1,277,478
0	612	7,932
86,526	153,262	1,164,625
0	0	16,827
69,678	316,187	1,446,263
39,500	72,526	920,633
0	0	10,248
0	25,000	585,000
<u>3,321,955</u>	<u>5,008,650</u>	<u>30,530,762</u>
<u>3,662,274</u>	<u>5,681,042</u>	<u>35,959,768</u>
116,847	1,591,881	2,363,005
0	0	5,418,262
5,169,742	6,895,246	25,997,566
0	313,574	313,574
0	2,495,060	2,495,060
<u>5,286,589</u>	<u>11,295,761</u>	<u>36,587,467</u>
<u>\$8,948,863</u>	<u>\$16,976,803</u>	<u>\$72,547,235</u>

Muskingum County, Ohio
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2009

	General	Public Assistance	Motor Vehicle and Gasoline Tax	County Home Levy	Starlight School Levy
Revenues					
Property Taxes	\$2,768,171	\$0	\$0	\$2,872,503	\$5,271,313
Special Assessments	0	0	0	0	0
Permissive Sales Taxes	13,482,193	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	459,471	0	0
Charges for Services	3,652,369	857,637	0	915,069	34,320
Licenses and Permits	5,195	0	10,325	0	0
Fines and Forfeitures	364,677	0	59,306	0	0
Intergovernmental	2,487,302	13,424,060	4,868,401	781,228	4,031,652
Interest	1,097,504	0	2,223	0	24,784
Payments in Lieu of Taxes	108,522	0	0	14,000	26,350
Rent	412,452	0	0	0	0
Contributions and Donations	0	0	270,189	841	22,292
Other	1,018,665	70,999	33,016	9,514	1,703
<i>Total Revenues</i>	<u>25,397,050</u>	<u>14,352,696</u>	<u>5,702,931</u>	<u>4,593,155</u>	<u>9,412,414</u>
Expenditures					
Current:					
General Government:					
Legislative and Executive	7,936,740	0	0	0	0
Judicial	6,156,221	0	0	0	0
Public Safety	8,858,359	0	0	0	0
Public Works	198,290	0	5,203,882	0	0
Health	471,251	0	0	0	0
Human Services	516,238	15,040,036	0	4,490,577	7,432,424
Capital Outlay	116,370	0	0	0	0
Intergovernmental	988,336	0	52,727	0	0
Debt Service:					
Principal Retirement	43,196	3,839	134,470	0	0
Current Refunding Principal Retirement	0	0	0	0	0
Issuance Costs	0	0	0	0	0
Interest and Fiscal Charges	2,586	1,201	32,009	0	0
<i>Total Expenditures</i>	<u>25,287,587</u>	<u>15,045,076</u>	<u>5,423,088</u>	<u>4,490,577</u>	<u>7,432,424</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>109,463</u>	<u>(692,380)</u>	<u>279,843</u>	<u>102,578</u>	<u>1,979,990</u>
Other Financing Sources (Uses)					
Proceeds from the Sale of Capital Assets	13,635	0	0	0	0
General Obligation Bonds Issued	0	0	0	0	0
Premium on General Obligation Bonds Issued	0	0	0	0	0
Refunding Bonds Issued	0	0	0	0	0
Bond Anticipation Notes Issued	0	0	0	0	0
Inception of a Capital Lease	116,370	0	0	0	0
Transfers In	83,900	374,976	109,190	0	0
OWDA Loans Issued	0	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0	0
Current Refunding	0	0	0	0	0
Current Refunding Bond Anticipation Note	0	0	0	0	0
Transfers Out	(3,929,219)	0	(508,486)	0	(600,000)
<i>Total Other Financing Sources (Uses)</i>	<u>(3,715,314)</u>	<u>374,976</u>	<u>(399,296)</u>	<u>0</u>	<u>(600,000)</u>
<i>Net Change in Fund Balances</i>	<u>(3,605,851)</u>	<u>(317,404)</u>	<u>(119,453)</u>	<u>102,578</u>	<u>1,379,990</u>
Fund Balances (Deficit) at Beginning of Year - Restated (See Note 3)	<u>9,286,888</u>	<u>(265,500)</u>	<u>1,069,807</u>	<u>1,763,853</u>	<u>10,710,209</u>
<i>Fund Balances (Deficit) at End of Year</i>	<u>\$5,681,037</u>	<u>(\$582,904)</u>	<u>\$950,354</u>	<u>\$1,866,431</u>	<u>\$12,090,199</u>

See accompanying notes to the basic financial statements

Children Services Levy	Other Governmental Funds	Total Governmental Funds
\$2,298,007	\$2,251,083	\$15,461,077
0	32,603	32,603
0	0	13,482,193
0	0	459,471
1,302,414	2,020,652	8,782,461
0	524,458	539,978
0	215,677	639,660
2,783,396	7,277,622	35,653,661
0	22,694	1,147,205
11,200	117,790	277,862
0	364,343	776,795
6,985	35,027	335,334
5,029	71,556	1,210,482
<u>6,407,031</u>	<u>12,933,505</u>	<u>78,798,782</u>
0	855,981	8,792,721
0	137,116	6,293,337
0	2,139,182	10,997,541
0	3,214,674	8,616,846
0	813,633	1,284,884
5,765,802	4,907,480	38,152,557
0	1,188,547	1,304,917
0	1,631,805	2,672,868
0	1,121,125	1,302,630
0	25,000	25,000
0	224,964	224,964
0	614,730	650,526
<u>5,765,802</u>	<u>16,874,237</u>	<u>80,318,791</u>
<u>641,229</u>	<u>(3,940,732)</u>	<u>(1,520,009)</u>
0	0	13,635
0	2,270,000	2,270,000
0	165,479	165,479
0	9,425,000	9,425,000
0	819,000	819,000
0	0	116,370
0	4,677,239	5,245,305
0	85,253	85,253
0	(6,223,607)	(6,223,607)
0	(3,172,760)	(3,172,760)
0	(1,171,000)	(1,171,000)
0	(229,488)	(5,267,193)
<u>0</u>	<u>6,645,116</u>	<u>2,305,482</u>
641,229	2,704,384	785,473
<u>4,645,360</u>	<u>8,591,377</u>	<u>35,801,994</u>
<u>\$5,286,589</u>	<u>\$11,295,761</u>	<u>\$36,587,467</u>

**Muskingum County, Ohio
Balance Sheet
Governmental Funds
December 31, 2010**

	<u>General</u>	<u>Public Assistance</u>	<u>Motor Vehicle and Gasoline Tax</u>	<u>County Home Levy</u>	<u>Starlight School Levy</u>
Assets					
Equity in Pooled Cash and Cash Equivalents	\$5,321,236	\$676,157	\$1,279,194	\$2,479,519	\$12,488,516
Cash and Cash Equivalents with Fiscal Agents	0	0	0	0	2,425,768
Cash and Cash Equivalents with Escrow Agents	0	0	750,000	0	0
Restricted Cash and Cash Equivalents	53,937	0	0	0	0
Receivables:					
Property Taxes	3,653,639	0	0	3,823,480	7,035,403
Payments in Lieu of Taxes	109,882	0	0	15,986	31,973
Permissive Sales Taxes	4,026,802	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	33,098	0	0
Accounts	257,286	0	803	1,812	0
Accrued Interest	149,958	0	0	0	0
Intergovernmental	1,200,634	0	2,467,073	246,896	843,433
Interfund	756,854	0	0	0	0
Special Assessments	0	0	0	0	0
Loans	48,000	0	0	0	0
Materials and Supplies Inventory	148,636	20,044	531,728	4,020	16,176
Prepaid Items	217,540	4,873	854	1,441	16,219
<i>Total Assets</i>	<u>\$15,944,404</u>	<u>\$701,074</u>	<u>\$5,062,750</u>	<u>\$6,573,154</u>	<u>\$22,857,488</u>
Liabilities and Fund Balances					
Liabilities					
Accounts Payable	\$275,384	\$67,192	\$226,913	\$38,391	\$27,265
Contracts Payable	2,007	0	17,987	0	0
Accrued Interest Payable	0	0	5,491	0	0
Retainage Payable	0	0	0	0	0
Accrued Wages and Benefits	455,189	142,915	80,184	100,351	131,482
Matured Compensated Absences Payable	0	0	0	0	0
Interfund Payable	389,353	92,545	43,271	65,317	80,985
Intergovernmental Payable	280,438	440,572	31,560	40,450	54,187
Due to Component Unit	510	0	0	0	9,049
Notes Payable	0	0	420,000	0	0
Deferred Revenue	8,042,562	0	2,100,458	4,088,174	7,839,485
<i>Total Liabilities</i>	<u>9,445,443</u>	<u>743,224</u>	<u>2,925,864</u>	<u>4,332,683</u>	<u>8,142,453</u>
Fund Balances					
Reserved (See Note 25)	252,644	131,488	52,575	29,768	69,843
Unreserved:					
Undesignated, Reported in:					
General Fund	6,246,317	0	0	0	0
Special Revenue Funds (Deficit)	0	(173,638)	2,084,311	2,210,703	14,645,192
Debt Service Funds	0	0	0	0	0
Capital Projects Funds	0	0	0	0	0
<i>Total Fund Balances (Deficit)</i>	<u>6,498,961</u>	<u>(42,150)</u>	<u>2,136,886</u>	<u>2,240,471</u>	<u>14,715,035</u>
<i>Total Liabilities and Fund Balances</i>	<u>\$15,944,404</u>	<u>\$701,074</u>	<u>\$5,062,750</u>	<u>\$6,573,154</u>	<u>\$22,857,488</u>

See accompanying notes to the basic financial statements

Children Services Levy	Other Governmental Funds	Total Governmental Funds
\$6,248,231	\$10,785,140	\$39,277,993
0	0	2,425,768
0	0	750,000
0	546,770	600,707
3,058,791	3,044,466	20,615,779
12,789	190,970	361,600
0	0	4,026,802
0	0	33,098
530	46,927	307,358
0	0	149,958
783,036	2,809,631	8,350,703
3,164	116,265	876,283
0	359,310	359,310
0	303,229	351,229
24,256	41,759	786,619
55	109,703	350,685
<u>\$10,130,852</u>	<u>\$18,354,170</u>	<u>\$79,623,892</u>

\$208,036	\$169,626	\$1,012,807
14,840	151,025	185,859
0	1,312	6,803
0	16,017	16,017
106,769	171,032	1,187,922
12,549	8,411	20,960
115,335	550,130	1,336,936
52,040	83,681	982,928
0	0	9,559
0	700,000	1,120,000
3,853,167	6,197,413	32,121,259
<u>4,362,736</u>	<u>8,048,647</u>	<u>38,001,050</u>

182,264	1,008,843	1,727,425
0	0	6,246,317
5,585,852	7,282,789	31,635,209
0	241,579	241,579
0	1,772,312	1,772,312
<u>5,768,116</u>	<u>10,305,523</u>	<u>41,622,842</u>
<u>\$10,130,852</u>	<u>\$18,354,170</u>	<u>\$79,623,892</u>

Muskingum County, Ohio
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Year Ended December 31, 2010

	General	Public Assistance	Motor Vehicle and Gasoline Tax	County Home Levy	Starlight School Levy
Revenues					
Property Taxes	\$2,874,882	\$0	\$0	\$2,970,262	\$5,455,908
Special Assessments	0	0	0	0	0
Permissive Sales Taxes	16,343,578	0	0	0	0
Permissive Motor Vehicle License Tax	0	0	470,739	0	0
Charges for Services	3,822,230	916,805	0	1,032,129	38,718
Licenses and Permits	5,926	0	6,000	0	0
Fines and Forfeitures	351,432	0	62,097	0	0
Intergovernmental	2,567,293	9,866,159	4,946,196	784,911	4,075,208
Interest	707,595	0	3,951	0	39,236
Payments in Lieu of Taxes	109,811	0	0	15,905	31,810
Rent	287,256	0	0	0	0
Contributions and Donations	0	0	1,039	366	15,676
Other	429,159	35,996	17,376	402	3,069
<i>Total Revenues</i>	<u>27,499,162</u>	<u>10,818,960</u>	<u>5,507,398</u>	<u>4,803,975</u>	<u>9,659,625</u>
Expenditures					
Current:					
General Government:					
Legislative and Executive	7,886,264	0	0	0	0
Judicial	6,075,393	0	0	0	0
Public Safety	8,703,339	0	0	0	0
Public Works	196,131	0	4,272,576	0	0
Health	465,671	0	0	0	0
Human Services	488,197	10,605,282	0	4,429,935	7,034,789
Capital Outlay	108,250	0	0	0	0
Intergovernmental	477,300	0	176,092	0	0
Debt Service:					
Principal Retirement	78,431	4,169	140,462	0	0
Interest and Fiscal Charges	6,236	870	28,507	0	0
<i>Total Expenditures</i>	<u>24,485,212</u>	<u>10,610,321</u>	<u>4,617,637</u>	<u>4,429,935</u>	<u>7,034,789</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>3,013,950</u>	<u>208,639</u>	<u>889,761</u>	<u>374,040</u>	<u>2,624,836</u>
Other Financing Sources (Use)					
Bond Anticipation Notes Issued	0	0	0	0	0
Proceeds from the Sale of Capital Assets	0	0	4,236	0	0
Inception of a Capital Lease	108,250	0	750,000	0	0
Transfers In	256,661	332,115	63,333	0	0
OWDA Loans Issued	0	0	0	0	0
Current Refunding Bond Anticipation Note	0	0	0	0	0
Transfers Out	(2,560,937)	0	(520,798)	0	0
<i>Total Other Financing Sources (Use)</i>	<u>(2,196,026)</u>	<u>332,115</u>	<u>296,771</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balances</i>	817,924	540,754	1,186,532	374,040	2,624,836
Fund Balances (Deficit) at Beginning of Year	<u>5,681,037</u>	<u>(582,904)</u>	<u>950,354</u>	<u>1,866,431</u>	<u>12,090,199</u>
<i>Fund Balances (Deficit) at End of Year</i>	<u>\$6,498,961</u>	<u>(\$42,150)</u>	<u>\$2,136,886</u>	<u>\$2,240,471</u>	<u>\$14,715,035</u>

See accompanying notes to the basic financial statements

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*Note: There were no "statement of cash flows" available for the funds being discussed here, for both the City and the County.

4.02 - Proposal Request

We are requesting \$50,000 to perform the aforementioned feasibility study.

4.03 - Percent of Local Match Funds

If awarded, the City of Zanesville is prepared to match 5% (\$2,500), and Muskingum County is prepared to match 5% (\$2,500), for a total local match of 10%, (\$5000.00).

4.04 - In Kind Match

Both Muskingum County and the City of Zanesville will offer all services of City/County employees, to compile records, and transmit any needed information to the contracting entity preparing the feasibility study free of charge.

4.05 - Three Year Financial Projection

Due to not knowing the outcome of the recommendations from the feasibility study, there is little we can do to project three years of financial information. We can however speculate on potential savings that we hope to see come out of a potential sharing of services. First and foremost would be the cost savings associated with not have to purchase/upkeep duplicate hardware and software for the two dispatching systems. There would also be cost savings realized on any new purchases of new hardware or services. There has also been discussion of a reduction in personnel, however in previous discussions this decrease would be through attrition, and not by any direct action of either entity. Even with that said, over the course of the next three years, as people retire or leave for other employment, there would be a possibility of saving money in that respect.

5 - Supporting Documentation

5.01 - Partnership Agreements

- Susan Culbertson
Clerk



COMMISSIONERS

401 Main Street, Zanesville, Ohio 43701-3519

RES 12-0290

- Jerry L. Lavy
jllavy@muskingumcounty.org
- James W. Porter
jwporter@muskingumcounty.org
- Stephen D. Strauss
sdstrauss@muskingumcounty.org

The following action was taken by the Board of Muskingum County Commissioners at its meeting today, February 23, 2012:

RE: A RESOLUTION SUPPORTING THE COLLABORATIVE PARTNERSHIP BETWEEN MUSKINGUM COUNTY AND THE CITY OF ZANESVILLE, FOR THE FEASIBILITY OF A COMBINED DISPATCH CENTER

It was moved by Commissioner Strauss, seconded by Commissioner Lavy, that this Board of County Commissioners, Muskingum County, Ohio adopts the following resolution:

WHEREAS, it is the intent of the Board of Muskingum County Commissioners to fully support an initiative to have a feasibility study prepared, as to the possibility of utilizing shared services between the City of Zanesville and Muskingum County, in regards to a Combined 911 Dispatch Center, and

WHEREAS, The Auditor of State has made grants available for such a purpose through the Local Government Innovation Fund (LGIF), and

WHEREAS, the Board is willing to make a goodwill offering in regards to this project of 5% local match, not to exceed \$2500.00, if the grant from LGIF is awarded; now therefore

BE IT RESOLVED; that the Board of Muskingum County Commissioners hereby supports such a feasibility study be prepared, in principal and fee.

Roll call: Lavy, yea; Porter, yea; Strauss, yea. Motion carried.

sc

cc: Andrew Roberts
Matthew J. Lutz, Musk. Co. Sheriff
Mayor Jeff Tilton, City of Zanesville, 401 Market Street, Zanesville, OH

Copied on: 02-23-12

Copied by: *DL*

Adopted February 23, 2012:


Commissioners' Clerk or Deputy Clerk

740-455-7100 • Fax 740-455-3785
commissioners@muskingumcounty.org

Muskingum County is an equal opportunity provider and employer.

PARTNERHIP AGREEMENT

THIS AGREEMENT is made and entered into at Zanesville, Ohio, this 1st day of March, 2012, by and between Muskingum County and The City of Zanesville (hereafter collectively referred to as the "Partners").

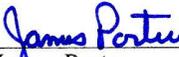
WITNESSETH:

WHEREAS, the Partners intend to enter a partnership for securing grant funding through the Ohio Department of Development, Local Government Innovation Fund (LGIF), for the express intent of conducting a feasibility study on the potential combination of 911 dispatch centers.

NOW THEREFORE, in consideration of the promises and mutual covenants made one to the other, be it and it is hereby agreed as follows:

- 1. Partnership Name and Purpose. The parties hereto hereby form a Partnership under the name and style of "The Zanesville-Muskingum County 911 Feasibility Partnership" (hereafter referred to as "the Partnership"). The purpose of the partnership shall be to take all steps necessary to apply for grant funding through the Ohio Department of Development LGIF, for conducting a feasibility study on the potential combination of City and County 911 dispatch centers; and once the grant funding is obtained to take all reasonable and necessary acts to assist in the completion of the feasibility study.
- 2. Place of Business. The principal place of business of the Partnership shall be 401 Main Street, Zanesville, Ohio 43701 or such other place in the State of Ohio as the Partnership may hereafter, from time to time, determine.
- 3. Term. The Partnership shall commence as of the date of the execution of this Agreement and shall continue thereafter until the feasibility study is completed, unless sooner dissolved and terminated by agreement of the Partners; provided, however, that the Partnership shall not be terminated by the bankruptcy, insolvency, appointment of trustee for the benefit of creditors, death, incompetence, or withdrawal of any Partner, but the remaining Partners shall have the rights and options as set forth below.
- 4. Upon receiving written notice that grant funding has been received through LGIF, each partner shall appropriate 5% of the cost of the feasibility study, and shall take all reasonable and necessary steps to assist in the completion of the feasibility study.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals the date and place first above mentioned.



 James Porter
 President of Muskingum County Commissioners

3/1/2012

 Date



 Jeff Tilton
 Mayor of the City of Zanesville

3-1-2012

 Date

5.02 - Resolution of Support

- Susan Culbertson
Clerk



COMMISSIONERS

401 Main Street, Zanesville, Ohio 43701-3519

RES 12-0289

- Jerry L. Lavy
jlavy@muskingumcounty.org
- James W. Porter
jwporter@muskingumcounty.org
- Stephen D. Strauss
sdstrauss@muskingumcounty.org

The following action was taken by the Board of Muskingum County Commissioners at its meeting today, February 23, 2012:

RE: A RESOLUTION TO CONTRACT WITH THE CITY OF ZANESVILLE, TO COOPERATE ON THE PREPARATION OF A FEASIBILITY STUDY, FOR THE COMBINATION OF DISPATCH CENTERS WITHIN THE COUNTY, AND APPLYING FOR LOCAL GOVERNMENT INNOVATION FUND (LGIF) MONIES TO EXECUTE

It was moved by Commissioner Strauss, seconded by Commissioner Lavy, that this Board of County Commissioners, Muskingum County, Ohio adopts the following resolution:

WHEREAS; the County of Muskingum and the City of Zanesville each maintain a 911 Communications Dispatch Center, and

WHEREAS; there has been sufficient interest shown by both parties regarding a feasibility study of combining said Dispatch Centers, and

WHEREAS; the Auditor of State provides funding for such feasibility studies through the Local Government Innovation Fund (LGIF); and

WHEREAS; LGIF would provide funds to execute such study, if awarded; now therefore

BE IT RESOLVED; that Muskingum County hereby enters into a Partnership Agreement with the City of Zanesville for the application of LGIF funds.

Roll call: Lavy, yea; Porter, yea; Strauss, yea. Motion carried.

sc

cc: Andrew Roberts
Matthew J. Lutz, Musk. Co. Sheriff

Copied on: 02-23-12
Copied by: *sc*

Adopted February 23, 2012:

Susan Culbertson
Commissioners' Clerk or Deputy Clerk

740-455-7100 • Fax 740-455-3785
commissioners@muskingumcounty.org

Muskingum County is an equal opportunity provider and employer.

Stacy A. Clapper, Director
Community Development Department

RECEIVED
FEB 22 2012
CLERK OF COUNCIL

ORDINANCE NO. 12-39
INTRODUCED BY COUNCIL

AN ORDINANCE AUTHORIZING THE PROPER CITY OFFICIAL TO ENTER INTO A PARTNERSHIP AGREEMENT WITH MUSKINGUM COUNTY, PROVIDING THE NECESSARY MATCHING FUNDS AND TO APPLY FOR LOCAL GOVERNMENT INNOVATION FUND (LGIF) FOR A FEASIBILITY STUDY FOR THE SHARED SERVICES OF A 911 DISPATCH CENTER, AND DECLARING AN EMERGENCY.

WHEREAS, the State of Ohio, Department of Development, provides financial assistance under the Local Government Innovation Fund (LGIF) for the purpose of promoting efficiency, coproduction, mergers, and shared services among local governments; and

WHEREAS, the City of Zanesville and Muskingum County each maintain a 911 dispatch center; and

WHEREAS, there has been sufficient interest shown by both parties regarding a feasibility study of combining said 911 dispatch centers to promote efficient and effective service delivery; and

WHEREAS, the City of Zanesville and Muskingum County as collaborative partners for an LGIF application must enter into a partnership agreement and together provide a minimum of 10% of the total project cost in matching funds; and

WHEREAS, in order to comply with grant deadlines, this legislation needs to be passed as an emergency measure.

NOW, THEREFORE, BE IT ORDAINED by the Council of the City of Zanesville, State of Ohio, that:

SECTION ONE: The proper city official is hereby authorized to enter into a partnership agreement with Muskingum County to make application to the State of Ohio, Department of Development Local Government Innovation Fund (LGIF) for monies to complete a feasibility study for the combining of 911 dispatch centers.

SECTION TWO: The City of Zanesville hereby understands and agrees that participation in said program will require compliance with program guidelines and assurances.

SECTION TWO: The estimated cost for the feasibility study is \$50,000, with the estimated matching funds to be \$2,500 to be taken from 101.7951.56106 Grant Matching Funds.

SECTION THREE: For the reasons stated in the preamble hereto, this Ordinance is declared to be an emergency measure. Provided it receives the affirmative vote of six (6) or more members of City Council, this Ordinance shall take effect and be in force immediately upon its passage and approved of the Mayor. Otherwise, it shall take effect and be in force from and after the earliest period allowed by law.

PASSED: February 27, 2012

ATTEST: Vicki L. Figgins
VICKI L. FIGGINS
CLERK OF COUNCIL

Daniel M. Vincent
DANIEL M. VINCENT
PRESIDENT OF COUNCIL

APPROVED: February 28, 2012

Jeff Tilton
JEFF TILTON
MAYOR

This legislation approved as to form:
[Signature]
LAW DIRECTOR'S OFFICE

5.03 - Performance Audit

Neither the City of Zanesville or Muskingum County have had a performance audit prepared.

5.04 - Census

Muskingum County, Ohio - 2010 Census Data

 Further information

People QuickFacts	Muskingum County	Ohio
 Population, 2011 estimate	NA	11,544,951
 Population, 2010	86,074	11,536,504
 Population, percent change, 2000 to 2010	1.8%	1.6%
 Population, 2000	84,585	11,353,140
 Persons under 5 years, percent, 2010	6.1%	6.2%
 Persons under 18 years, percent, 2010	24.0%	23.7%
 Persons 65 years and over, percent, 2010	15.3%	14.1%
 Female persons, percent, 2010	51.6%	51.2%
 White persons, percent, 2010 (a)	93.0%	82.7%
 Black persons, percent, 2010 (a)	3.8%	12.2%
 American Indian and Alaska Native persons, percent, 2010 (a)	0.2%	0.2%
 Asian persons, percent, 2010 (a)	0.3%	1.7%
 Native Hawaiian and Other Pacific Islander, percent, 2010 (a)	Z	Z
 Persons reporting two or more races, percent, 2010	2.5%	2.1%
 Persons of Hispanic or Latino origin, percent, 2010 (b)	0.8%	3.1%
 White persons not Hispanic, percent, 2010	92.5%	81.1%
 Living in same house 1 year & over, 2006-2010	86.1%	85.0%
 Foreign born persons, percent, 2006-2010	0.8%	3.8%
 Language other than English spoken at home, pct age 5+, 2006-2010	2.6%	6.3%
 High school graduates, percent of persons age 25+, 2006-2010	86.5%	87.4%
	14.2%	24.1%
 Veterans, 2006-2010	7,165	936,383
 Mean travel time to work (minutes), workers age 16+, 2006-2010	23.9	22.7
 Housing units, 2010	38,074	5,127,508
 Homeownership rate, 2006-2010	70.1%	69.2%

Housing units in multi-unit structures, percent, 2006-2010	17.1%	23.0%
Median value of owner-occupied housing units, 2006-2010	\$111,100	\$136,400
Households, 2006-2010	34,121	4,552,270
Persons per household, 2006-2010	2.48	2.46
Per capita money income in past 12 months (2010 dollars) 2006-2010	\$20,561	\$25,113
Median household income 2006-2010	\$39,538	\$47,358
Persons below poverty level, percent, 2006-2010	16.6%	14.2%

Business QuickFacts	Muskingum County	Ohio
Private nonfarm establishments, 2009	1,829	256,551 ¹
Private nonfarm employment, 2009	27,879	4,460,553 ¹
Private nonfarm employment, percent change 2000-2009	-20.2%	-10.8% ¹
Nonemployer establishments, 2009	5,072	697,000

Total number of firms, 2007	7,200	897,939
Black-owned firms, percent, 2007	2.0%	5.8%
American Indian- and Alaska Native-owned firms, percent, 2007	F	0.3%
Asian-owned firms, percent, 2007	S	2.0%
Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	F	S
Hispanic-owned firms, percent, 2007	S	1.1%
Women-owned firms, percent, 2007	21.5%	27.7%

Manufacturers shipments, 2007 (\$1000)	1,134,193	295,890,890
Merchant wholesaler sales, 2007 (\$1000)	2,222,055	135,575,279
Retail sales, 2007 (\$1000)	1,125,701	138,816,008
Retail sales per capita, 2007	\$13,214	\$12,049
Accommodation and food services sales, 2007 (\$1000)	124,028	17,779,905
Building permits, 2010	30	13,710
Federal spending, 2009	667,182	105,173,413 ¹

Geography QuickFacts	Muskingum County	Ohio
Land area in square miles, 2010	664.58	40,860.69
Persons per square mile, 2010	129.5	282.3
FIPS Code	119	39
Metropolitan or Micropolitan Statistical Area	Zanesville, OH Micro Area	

City of Zanesville, Ohio - 2010 Census Data

Further information

People QuickFacts	Zanesville	Ohio
 Population, 2011 estimate	NA	11,544,951
 Population, 2010	25,487	11,536,504
 Population, percent change, 2000 to 2010	-0.4%	1.6%
 Population, 2000	25,586	11,353,140
 Persons under 5 years, percent, 2010	7.7%	6.2%
 Persons under 18 years, percent, 2010	25.1%	23.7%
 Persons 65 years and over, percent, 2010	15.2%	14.1%
 Female persons, percent, 2010	53.4%	51.2%
 White persons, percent, 2010 (a)	84.4%	82.7%
 Black persons, percent, 2010 (a)	9.7%	12.2%
 American Indian and Alaska Native persons, percent, 2010 (a)	0.4%	0.2%
 Asian persons, percent, 2010 (a)	0.4%	1.7%
 Native Hawaiian and Other Pacific Islander, percent, 2010 (a)	Z	0.0%
 Persons reporting two or more races, percent, 2010	4.7%	2.1%
 Persons of Hispanic or Latino origin, percent, 2010 (b)	1.2%	3.1%
 White persons not Hispanic, percent, 2010	83.7%	81.1%
 Living in same house 1 year & over, 2006-2010	79.2%	85.0%
 Foreign born persons, percent, 2006-2010	1.2%	3.8%
 Language other than English spoken at home, pct age 5+, 2006-2010	3.4%	6.3%
 High school graduates, percent of persons age 25+, 2006-2010	81.3%	87.4%
	13.1%	24.1%
 Mean travel time to work (minutes), workers age 16+, 2006-2010	19.8	22.7
 Housing units, 2010	12,385	5,127,508
 Homeownership rate, 2006-2010	49.1%	69.2%
 Housing units in multi-unit structures, percent, 2006-2010	33.5%	23.0%
 Median value of owner-occupied housing units, 2006-2010	\$83,500	\$136,400
 Households, 2006-2010	11,071	4,552,270
 Persons per household, 2006-2010	2.28	2.46
 Per capita money income in past 12 months (2010 dollars) 2006-2010	\$17,545	\$25,113
 Median household income 2006-2010	\$27,284	\$47,358
 Persons below poverty level, percent, 2006-2010	27.4%	14.2%

Business QuickFacts	Zanesville	Ohio
 Total number of firms, 2007	1,958	897,939
 Black-owned firms, percent, 2007	5.3%	5.8%
 American Indian- and Alaska Native-owned firms, percent, 2007	F	0.3%
 Asian-owned firms, percent, 2007	S	2.0%
 Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	F	S
 Hispanic-owned firms, percent, 2007	S	1.1%
 Women-owned firms, percent, 2007	24.1%	27.7%
 Manufacturers shipments, 2007 (\$1000)	537,601	295,890,890
 Merchant wholesaler sales, 2007 (\$1000)	D	135,575,279
 Retail sales, 2007 (\$1000)	726,079	138,816,008
 Retail sales per capita, 2007	\$29,033	\$12,049
 Accommodation and food services sales, 2007 (\$1000)	83,742	17,779,905
Geography QuickFacts	Zanesville	Ohio
 Land area in square miles, 2010	11.77	40,860.69
 Persons per square mile, 2010	2,165.8	282.3
 FIPS Code	88084	39
Counties	Muskingum County	

5.05 - Self Score Assessment

Local Government Innovation Fund Program
Application Scoring

Lead Applicant	Muskingum County, Ohio
Project Name	Feasibility of a Combined 911 Dispatch Center

<input checked="checked" type="checkbox"/>	Grant Application
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or

<input type="checkbox"/>	Loan Application
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The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures					
Financing Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Financial Information	Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.	Applicant provides a thorough, detailed and complete financial information	5	<input checked="" type="radio"/>	
		Applicant provided more than minimum requirements but did not provide additional justification or support	3	<input type="radio"/>	
		Applicant provided minimal financial information	1	<input type="radio"/>	
		Points		5	
Repayment Structure (Loan Only)	Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day, or contingency fund, etc.).	Applicant clearly demonstrates a secondary repayment source.	5	<input type="radio"/>	
		Applicant does not have a secondary repayment source.	0	<input checked="" type="radio"/>	
		Points		0	
Local Match	Percentage of local matching funds being contributed to the project. This may include in-kind contributions.	70% or greater	5	<input type="radio"/>	
		40-69.99%	3	<input type="radio"/>	
		10-39.99%	1	<input checked="" type="radio"/>	
		Points		1	
Total Section Points				6	0

Section 2: Collaborative Measures					
Collaborative Measures	Description	Criteria	Max Points	Applicant Self Score	Validated Score
Population	Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.	Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents	5	<input type="radio"/>	
		Applicant (or collaborative partner) is a county but has less than 235,000	5	<input checked="" type="radio"/>	
		Applicant (or collaborative partner) is not a county but has a population 20,001 or greater.	3	<input type="radio"/>	
		Applicant (or collaborative partner) is a county with a population of 235,001 residents or more	3	<input type="radio"/>	
		Points		5	
Participating Entities	Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)	More than one applicant	5	<input checked="" type="radio"/>	
		Single applicant	1	<input type="radio"/>	
		Points		5	
Total Section Points				10	0

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures					
Success Measures	Description	Criteria	Points	Applicant Self Score	Validated Score
Expected Return	<i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i>	75% or greater	30	<input type="radio"/>	
		25.01% to 74.99%	20	<input checked="" type="radio"/>	
		Less than 25%	10	<input type="radio"/>	
		Points			20
Past Success	<i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points			5
Scalable/Replicable Proposal	<i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i>	The project is both scalable and replicable	10	<input checked="" type="radio"/>	
		The project is either scalable or replicable	5	<input type="radio"/>	
		Does not apply	0	<input type="radio"/>	
		Points			10
Probability of Success	<i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i>	Provided	5	<input checked="" type="radio"/>	
		Not Provided	0	<input type="radio"/>	
		Points			5
Total Section Points				40	0

Section 4: Significance Measures					
Significance Measures	Description	Criteria	Points Assigned	Applicant Self Score	Validated Score
Performance Audit Implementation /Cost Benchmarking	<i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i>	Project implements a recommendation from an audit or is informed by benchmarking	5	<input type="radio"/>	
		Project does not implement a recommendation from an audit and is not informed by benchmarking	0	<input checked="" type="radio"/>	
		Points			0
Economic Impact	<i>Applicant demonstrates the project will promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i>	Applicant clearly demonstrates economic impact	5	<input type="radio"/>	
		Applicant mentions but does not prove economic impact	3	<input checked="" type="radio"/>	
		Applicant does not demonstrate an economic impact	0	<input type="radio"/>	
		Points			3
Response to Economic Demand	<i>The project responds to current substantial changes in economic demand for local or regional government services.</i>	Yes	5	<input checked="" type="radio"/>	
		No	0	<input type="radio"/>	
		Points			5
Total Section Points				8	0

Section 5: Council Measures			
Council Measures	Description	Criteria	Points Assigned
Council Preference	Council Ranking for Competitive Rounds	The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project	
Total Section Points (10max)			

Scoring Summary			
		Applicant Self Score	Validated Score
Section 1: Financing Measures		6	0
Section 2: Collaborative Measures		10	0
Section 3: Success Measures		40	0
Section 4: Significance Measures		8	0
Total Base Points:		64	0

Reviewer Comments

5.06 - Letters of Support

Columbus Office

Office: (614) 644-6014
Toll Free: 1-800-282-0253
Fax: (614) 719-6994
District94@ohr.state.oh.us

94th House District

Coshocton County and
Parts of Muskingum County



Committees

Agriculture & Natural Resources
Health & Aging
Local Government

Appointments

Muskingum County Transportation
Improvement District

Brian D. Hill

State Representative, 94th House District

February 27, 2012

To whom it may concern,

I am writing in support of the Local Government Innovation Fund (LGIF) request by the Muskingum County Planning Commission. I strongly believe that consolidating the city of Zanesville and Muskingum County dispatch centers is essential to improving law enforcement services in our community.

As a former County Commissioner, I value shared services between city and county governments. When city and county governments work together the result is more efficient public services and responsible use of tax-payer dollars.

Consolidating the two dispatch systems would allow for emergency calls to be taken from one location, creating more transparency between city and county governments. This project would improve emergency response time and in effect improve the safety of our community.

Thank you for considering this proposal, your financial support for this project would be greatly appreciated. If you have any questions or concerns regarding this request, please do not hesitate to contact me.

Sincerely,

A handwritten signature in cursive script that reads "Brian D. Hill".

Brian D. Hill
State Representative
94th House District



TROY BALDERSON
STATE SENATOR
20TH DISTRICT

COMMITTEES

AGRICULTURE, ENVIRONMENT, NATURAL RESOURCES
ENERGY AND PUBLIC UTILITIES – VICE CHAIR
HEALTH, HUMAN SERVICES, AND AGING
HIGHWAYS AND TRANSPORTATION

February 28, 2011

Thea Walsh, Deputy Chief of the Office of Redevelopment
Ohio Department of Development
77 South High Street, 26th floor
Columbus, Ohio 43215

Deputy Chief Walsh,

I write to show my support for the Muskingum County Planning Commission to be awarded the Local Government Innovation Fund Grant through the Ohio Department of Development. This grant would be utilized to combine the City of Zanesville and Muskingum County's Dispatch Centers. This centralization of services will improve upon an already valuable service to the community while enhancing communication between the city and the county's administration.

To broaden communication through shared services and sustaining an efficient working relationship between a county and the county-seat is crucial for local governments. The proposed plan by the Muskingum County Planning Commission does not only promote a sound fiscal policy, but this merge will also save the taxpayers' money. Both Muskingum County and the City of Zanesville hope to work together more harmoniously in order to benefit the communities they represent. Awarding the Muskingum County Planning Commission this grant will most certainly assist in coordinating these endeavors to perpetuate a brighter future for all who call Muskingum County home.

I thank you in advance for your consideration in this matter. Please feel free to contact me should you have any questions.

Sincerely,

A handwritten signature in black ink, appearing to read "Troy Balderson".

Troy Balderson
State Senator
Ohio Senate District 20

TB/adl

SENATE OFFICE BUILDING, ROOM 041 • 1 CAPITOL SQUARE • COLUMBUS, OHIO 43215
EMAIL: SD20@senate.state.oh.us • PHONE: 614-466-8076

4.02 - Proposal Request

We are requesting \$50,000 to perform the aforementioned feasibility study.

4.03 - Percent of Local Match Funds

If awarded, the City of Zanesville is prepared to match 5% (\$2,500), and Muskingum County is prepared to match 5% (\$2,500), for a total local match of 10%, (\$5000.00).

4.04 - In Kind Match

Both Muskingum County and the City of Zanesville will offer all services of City/County employees, to compile records, and transmit any needed information to the contracting entity preparing the feasibility study free of charge.

4.05 - Budget

Sources of Funding

LGIF Request	\$50,000.00
<u>Local Match(10%)</u>	<u>\$5,000.00</u>
Total	\$55,000.00

Uses of Funds

<u>Feasibility Study</u>	<u>\$55,000.00</u>
Total	\$55,000.00

Total Project Cost: \$55,000.00

4.06 - Three Year Financial Projection

Due to not knowing the outcome of the recommendations from the feasibility study, there is little we can do to project three years of financial information. We can however speculate on potential savings that we hope to see come out of a potential sharing of services. First and foremost would be the cost savings associated with not have to purchase/upkeep duplicate hardware and software for the two dispatching systems. There would also be cost savings realized on any new purchases of new hardware or services. There has also been discussion of a reduction in personnel, however in previous discussions this decrease would be through attrition, and not by any direct action of either entity. Even with that said, over the course of the next three years, as people retire or leave for other employment, there would be a possibility of saving money in that respect.

2 - Collaborative Partners

City of Zanesville
401 Market Street
Zanesville, Ohio 43701
Stacy Clapper - Community Development Director
740.455.0614
pubsaf@coz.org

Relationship: As the proposal will show the City of Zanesville will be an integral partner in this project as they are the other 911 dispatch center in the county.

Muskingum County
401 Main Street
Zanesville, Ohio 43701
740.455.7195
Andrew Roberts
aeroberts@muskingumcounty.org

Relationship: Being the other provider of 911 dispatching within the county.