

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
BENEFITS REGIONALIZATION PROJECT

Section 1. Applicant and Contact Information

Main Applicant:

Franklin County Board of Commissioners
373 S. High Street, 26th floor
Columbus, OH 43215

Office: 614-525-3322
Fax: 614-525-5999
<http://www.franklincountyohio.gov/commissioners/>

Population of Franklin County: 1,163,414

Application Contact Information:

Scott Solsman
Benefits Project Manager
Franklin County Department of Benefits and Risk Management, and
Franklin County Cooperative Health Benefits Program (3 counties)
373 S. High Street, 25th floor
Columbus, OH 43215
sdsolsman@franklincountyohio.gov
Office: 614-525-5274
Fax: 614-525-5515

Secondary Contract Information:

(Mr. Solsman will be out of the office March 1-6. Otherwise, he is generally available Mondays and Wednesdays)

Kate Matheny
Grants Coordinator
kmmathen@franklincountyohio.gov
Office: 614-525-4169

Collaborative Partners

Pickaway and Fairfield Counties are collaborative partners in this initiative. These two government entities are participating in the Franklin County Cooperative Health Benefits Program.

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Section 2. Collaborative Partners

The Benefits Regionalization opportunity for political subdivisions will involve participation agreements that will define the obligations of each party, similar to the agreements that Franklin County has with Pickaway and Fairfield Counties for the shared services of Franklin County Cooperative Health Benefits Program. However, those participation agreements will be executed only after a political subdivision decides to receive its employee health insurance benefits through Franklin County. These agreements will occur about October 1, 2012 with coverage start dates beginning on January 1, 2013.

As part of the feasibility work to date, conversations have been held with the finance directors of the Cities of Grove City and Grandview Heights. Both expressed **definite** interest in Franklin County creating a Benefits Regionalization opportunity for their political subdivisions. But, of course, until the firm program and opportunity is presented, their suburbs cannot evaluate, accept, or execute a participation agreement.

For this reason, Franklin County's grant application is for Franklin County's role in the feasibility, planning, implementation and initial management as the administrator of Benefits Regionalization. A decision on whether to act on the feasibility study is likely in March or early April 2012. Work on the planning and management phases will begin in April. For this reason, the grant application does not include collaborative partners or collaborative partner contracts. The time is simply not ripe for political subdivisions to commit without a specific opportunity, and formal partners (and creating formal partnership agreements as part of the grant) are not needed by Franklin County at this time.

Section 3. Project Information

Project Description including the name of the project and a brief project description

Name: Benefits Regionalization

Project Goal: The Benefits Regionalization Project proposed by the Franklin County Board of Commissioners seeks to assess the feasibility and prepare recommendations on providing to central Ohio local governments and key Franklin County non-profit organizations the opportunity to offer Franklin County benefit programs to their employees.

By doing so they will realize cost savings from participating in a larger purchasing pool with no loss of – and potentially increased – coverage or scope of benefits. The County's experience in self-insurance is long standing and the resultant savings well documented. Franklin County operates the Cooperative Health Benefits Program. Currently included in the County benefits program and participating in the self-insurance fund are all Commissioner agencies, other elected officials, other County boards and commissions in addition to the employees of neighboring counties Fairfield and Pickaway. Local Government Innovation Fund support will be used to offset costs incurred to determine viability and identify future participating partners before implementation.

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“Benefits Regionalization” is the term used for making the County Cooperative Health Benefits Program (the “Cooperative”) available to these political subdivisions and organizations. There are 38 political subdivisions in Franklin County with about 2,500 full time employees who could potentially benefit from this offering in this application.

Description: Franklin County already provides benefits for nearly all County agencies and authorities. Included in the County benefits program and participating in the self-insurance fund are all Commissioner agencies, other County elected officials, other County board agencies, e.g. Board of Elections, and levy agencies such as Children Services, ADAMH and Metro Parks. Franklin County also manages the shared services Franklin County Cooperative Health Benefits Program which includes Pickaway and Fairfield Counties. This Department of Benefits and Risk Management acts as the county benefits office for Pickaway and Fairfield Counties, provides health benefits for their employees, and collects premiums for the Cooperative Health Benefits Program.

To date, research on offering employee benefits to local governments has included reviewing the County Commissioners Association’s “County Employee Benefits Consortium of Ohio” (CEBCO), which is limited to just counties. Also reviewed are any benefits regionalization offered by the following counties: Clark, Cuyahoga, Hamilton, Lake, Lucas, Montgomery, Summit, and Wayne. Pending research will include the largely private sector model used by the Council of Small Employers in Cleveland, any model identified by the National Association of Counties, and the International Foundation of Employee Benefits Plans. The finance directors of Grandview Heights and Grove City have expressed interest in a benefits regionalization opportunity.

Advantages of Benefits Regionalization for Political Subdivisions:

Risk Mitigation—The Cooperative will accept risk under certain guidelines and conditions

- Medically underwritten.
- Lower premium rate methodology than the small group health insurance market.
- Provides political subdivisions with rate stability over a long period of time. Even more than lower rates, rate stability is a particularly significant advantage of regionalization for relatively small political subdivisions that have to operate in the small group market, where significant, last minute swings in the insurance company’s annual premiums are not uncommon, and play havoc with smaller local governments’ budgets and budget planning.
- Franklin County’s large self-insured claim pool provides what the industry calls “full claim credibility,” which permits the premium to be set lower than for a smaller group.
- Premiums increase at the same level as one of the 5 tiers used for Franklin, Pickaway or Fairfield Counties.
- Consistent plan designs.

Other Benefits

- Access to the Cooperative’s plans lower administrative fees with vendors.
- By adopting Franklin County’s plan design, participating political subdivisions will simplify their collective bargaining. Plan design is no longer bargained and, in turn, fees for negotiation consultants/attorneys are reduced substantially. While plan design is no longer negotiated, the

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amounts of the employee monthly contributions for health benefits (the employee share) would still be negotiated by political subdivisions and their unions.

- As part of a self-insurance group, political subdivisions reducing premium costs avoid the 2% state premium tax.
- Although political subdivisions can retain their insurance brokers or consultants, no fees or commissions are paid by the Cooperative to political subdivisions' brokers or consultants. Over time, it is likely political subdivisions will reduce or drop any broker arrangements and save those expenses.
- Even political subdivisions that do not opt for benefits regionalization can still use the Cooperative's premium rates as a benchmark and a negotiating chip when negotiating rates with insurance companies in the small group market. This advantage has been mentioned by the County Employee Benefits Consortium of Ohio (CEBCO) as successful in helping some smaller counties that do not participate with CEBCO to reduce rate increases proposed by their insurer.

Identify project as feasibility study, planning, or management project

The benefits regionalization project is currently a feasibility study, but upon approval of the Board of Commissioners (in March or April 2012), it will move to the planning and then management phases of the project.

Identification of one targeted approach: Shared savings

Explanation of anticipated return on investment based on the ratio of expected savings

Health insurance costs for local governments are extremely high on any basis: as a percentage of annual budget—second only to salary. For the Cooperative, the 2012 cost is \$14,700 per employee per year. Using the City of Grandview Heights as a point of reference (they are not a collaborative partner, there are none until the feasibility phase is complete), their cost per year per employee is \$16,799. Therefore, if benefits regionalization could bring that cost down to \$15,000 per employee per year that saves 10.7 percent on the cost of the health care. If, due to a benefits regionalization opportunity, political subdivisions with a total of 500 employees (out of about 38 Franklin County political subdivisions with over 2,500 employees) join the opportunity to piggyback on the Cooperative's benefit plan and their costs declined from an average \$16,000 per employee per year to \$15,000 via this group purchasing, their health care costs would decline 6.25% from \$ 8,000,000 to \$ 7,500,000—a savings of **\$500,000**. It is only 6.25%, but 6.25% of a very large base. The Cooperative's health plan will be about \$90,000,000 in 2012. Benefits regionalization is expected to produce only nominal savings for Franklin County. The \$500,000 savings for political subdivisions in the example above would only be .6% (6/10ths of 1%) of the Cooperative's benefits cost basis, but still the actual dollars are substantial.

Alternatively, using the common return on investment formula: $ROI = (\text{savings} - \text{project cost}) / \text{project cost}$, the return on investment in the above example would be $417\% = (\$500,000 - \$96,676) / \$96,676$; a

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greater than 4 to 1 return on investment. It is impossible to predict what the savings will be for each participating political subdivision, even an overall 2% savings would have a 66% return on investment.

Explanation regarding the probability of the proposal's success

The Franklin County Benefits and Risk Management Department already provides health insurance benefits to 3,849 employees of 27 non-Commissioner county agencies and independent appointing authorities. In addition, since 2004, the County and its self-insurance fund has provided benefits for 989 employees of Fairfield and Pickaway Counties on a shared services basis. Those counties and their employees pay their health benefits premiums to Franklin County as the Franklin County Cooperative Health Benefit Program. This experience in providing benefits to independent, County-level appointing authorities within Franklin County and to two other counties demonstrates an ability to manage benefits regionalization for non-County political subdivisions within Franklin County for hundreds or several thousand of local government employees.

Description of plan to replicate or scale the proposal to allow for the inclusion of other political subdivisions

There are 38 political subdivisions below the County level in Franklin County. They have about 2,500 employees. The Franklin County Cooperative Health Benefits Program already serves 6,200 employees. A benefits regionalization plan contemplates that **any** political subdivision could piggyback on the Franklin County health plan. A local government requesting participation would be assessed for underwriting, that is, Franklin County would review the local government's recent claims history and assess that it is not an extraordinarily insurance risk to the County self-insurance fund.

Identification of whether the proposal is part of a larger consolidation effort by the applicant or collaborative partner(s) Yes. Fairfield and Pickaway Counties

Description of how the proposed project is responding to current substantial changes in economic demand

Employer health care costs are a unique expense category. Not only are they very large, but health care costs also grow at a high rate year after year. If an employer plan design stays the same, with no additional cost shifting to employees, such as higher deductibles or copays, etc., an employer can expect health care costs to go up about 10% each year. (The recent news reports about health care costs going up about 5-6% are a result of many employers cost shifting more to employees, which partially offsets the underlying health care cost trend of about 10%.) In short, local governments' increased health care cost is a very substantial change in economic demand that reoccurs each year.

Identification of intent to implement recommendations of a performance or any other audit.

Not applicable

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Explanation of how project facilitates an improved business environment and/or promotes community attraction

Health insurance is the second largest cost item for most companies. Major companies such as IBM have signaled they will consider a community's commitment to a **cost effective** health care delivery when making investment decisions. Franklin County has been a leader in promoting Patient-Centered Medical Homes (PCMHs) to emphasized outcomes-based, primary care focused medicine. Further, PCMHs are a policy priority for the Ohio Department of Health. Franklin County's health plan is one of two large employers in central Ohio (along with The Ohio State University) to begin paying for PCMH services by their health plans. Franklin County has also been a major funder of Access Health Columbus, which has played the key role in encouraging insurers, primary care practices, and employers to make PCMHs available. Access Health Columbus's director is co-chair of the Ohio Patient-Centered Primary Care Collaborative, of which State Health Director Wymyslo is also a member.

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Section 4. Financial Information for Benefits Regionalization

1. Proposal Request: \$64,820. Grant for less than \$100,000 for a single entity. For a grant term July 1, 2012-June 30, 2013 for Benefits Regionalization.
2. Total eligible cost, local match and local match (in-kind contribution of service) as a percentage of total eligible costs:

| | |
|------------------|--|
| \$ 31,846 | Local match (in-kind contribution of services) —32.9% of total eligible costs |
| <u>\$ 64,820</u> | Grant amount |
| \$ 96,666 | Total eligible project costs |

The grant amount (without match) for benefit regionalization is projected to be allocated:

| | |
|-----------|---|
| | First 6 months of grant term is planning and implementation phase |
| \$ 20,972 | July – Dec 2012 County personnel costs |
| \$ 30,000 | July – Dec 2012 Consultant costs |

January 1, 2013—Start of coverage for employees of political subdivisions via Benefits Regionalization

| | |
|-----------------|---|
| | Last 6 months of grant term is management of the initial 6 months of benefits regionalization |
| \$ 10,098 | Jan—June 2013 County personnel costs |
| <u>\$ 3,750</u> | Jan—June 2013 Consultant costs |
| \$ 64,820 | Total grant amount |

Note: If insufficient grant funds are available, Franklin County would accept a reduced grant amount down to \$31,070 for reimbursement of July 2012-June 2013 County personnel costs only. The consultant cost could be recovered by apportioning it into the monthly premiums charged to participating political subdivisions over several years, i.e. as part of their monthly premium per employee.

3. Documentation of in-kind contribution of service as match

Scott Solsman, Benefits Project Manager
Franklin County Department of Benefits and Risk Management, and the
Franklin County Cooperative Health Benefits Program (3 county cooperative)
373 S. High St. 25th floor
Columbus, OH 43215
614-525-5274, or 614-525-5707

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Mr. Solsman is spending and will spend 90% time as part-time employee on the feasibility and planning phases performing research and writing on the employee benefits regionalization opportunity project. The hourly cost of \$53.94 is \$46.72 hourly salary plus 14% OPERS employer and 1.45% Medicare employer share. No other overhead or health insurance cost is included in the in-kind contribution of services match.

| | |
|---------------------------------------|--|
| November 1, 2011 to February 29, 2012 | 368 hours |
| March 1, 2012 to June 30, 2012 | <u>288</u> projected hours |
| | 656 hours |
| | <u>x 90%</u> time dedicated to regionalization project |
| | 590.4 Match hours |
| | <u>x \$53.94</u> |
| | \$ 31,856 In-kind contribution of services |

See Attachment YY, showing Mr. Solsman's date and actual time of the services provided November 2011 through February 2012.

See Attachment ZZ, an affidavit attesting to the validity and accuracy of the in-kind contribution to date with notarized signature.

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Section 4. Three Years of financial projections identifying anticipated savings

Benefits Regionalization: Grant, Premiums + Expenses, and Savings Projections

| | <u>Grant Income</u> | <u>Grant Expenses</u> | |
|------|---------------------|-----------------------|-----------------------|
| 2011 | \$6,390 | \$6,390 | County Personnel cost |
| | | <hr/> | |
| | | \$6,390 | Total |
| 2012 | \$70,438 | \$46,438 | County Personnel cost |
| | | \$30,000 | Consultant cost |
| | | <hr/> | |
| | | \$70,438 | Total |
| 2013 | \$13,848 | \$10,098 | County Personnel cost |
| | | \$3,750 | Consultant cost |
| | | | Jan - June 2013 |
| | | <hr/> | |
| | | \$13,848 | Total |

| <u>Income</u> | <u>Expenses</u> |
|--|---|
| 2013 Financials with Benefits Regionalization for Political Subdivisions | |
| \$7,905,000 Premium for 500 political subdivision enrollees at \$15,810 PEPY (2012 Premium of \$15,000 + 5.4% Franklin County trend) | \$7,905,000 Claims + Administrative Expenses (Premium is set at projected break-even v. projected expenses) |

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2013 Financials Without Benefits Regionalization:

| | | | |
|-------------|---|-------------|--|
| \$8,640,000 | Premium for 500 political subdivision enrollees at \$17,280 PEPY (2012 est. Premium of \$16,000 PEPY + 8% small group market trend) | \$8,640,000 | Claims + Administrative Expenses (Premium set at projected break-even) |
|-------------|---|-------------|--|

\$735,000 Savings to Political Subdivision due to Benefits Regionalization opportunity

2014 Financials with Benefits Regionalization for Political Subdivisions

| | | | |
|--------------|--|--------------|---|
| \$11,671,800 | Premium for 700 political subdivision enrollees at \$16,674 PEPY (2013 Premium + 5.4% Franklin County trend) | \$11,671,800 | Claims + Administrative Expenses (Premium is set at projected break-even v. projected expenses) |
|--------------|--|--------------|---|

2014 Financials Without Benefits Regionalization:

| | | | |
|--------------|---|--------------|--|
| \$13,063,400 | Premium for 700 political subdivision enrollees at \$18,662 PEPY (2013 est. Premium of \$17,280 PEPY + 8% small group market trend) | \$13,063,400 | Claims + Administrative Expenses (Premium set at projected break-even) |
|--------------|---|--------------|--|

\$1,391,600 Savings to Political Subdivision due to Benefits Regionalization opportunity

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2015 Financials with Benefits Regionalization for Political Subdivisions

| | | | |
|--------------|--|--------------|---|
| \$15,816,600 | Premium for 900 political subdivision enrollees at \$17,574 PEPY (2014 Premium + 5.4% Franklin County trend) | \$15,816,600 | Claims + Administrative Expenses (Premium is set at projected break-even v. projected expenses) |
|--------------|--|--------------|---|

2015 Financials Without Benefits Regionalization:

| | | | |
|--------------|---|--------------|--|
| \$18,333,900 | Premium for 900 political subdivision enrollees at \$20,371 PEPY (2014 est. Premium of \$18,862 PEPY + 8% small group market trend) | \$18,333,900 | Claims + Administrative Expenses (Premium set at projected break-even) |
|--------------|---|--------------|--|

\$2,517,300 Savings to Political Subdivision due to Benefits Regionalization opportunity

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FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash
Internal Service Funds

Year Ended December 31, 2008

*Taken from the Franklin County Comprehensive Annual Financial Report

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 67,202,000 |
| Cash payments to suppliers | (65,618,000) |
| Cash payments for salaries | (681,000) |
| | <u>903,000</u> |
| Net cash provided by operating activities | 903,000 |
| Increase in cash for the year | 903,000 |
| Cash and cash equivalents - beginning | <u>13,859,000</u> |
| Cash and cash equivalents - ending | <u>\$ 14,762,000</u> |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | |
| Operating income (loss) | \$ (549,000) |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | |
| Depreciation | - |
| Changes in operating assets and liabilities: | |
| (Increase) decrease in: | |
| Accounts receivable | 174,000 |
| Due from other funds | - |
| Prepaid items | (445,000) |
| Increase (decrease) in: | |
| Accrued wages | 5,000 |
| Accounts payable | 1,729,000 |
| Due to other funds | 2,000 |
| Compensated absences | (13,000) |
| | <u>903,000</u> |
| Net cash provided by operating activities | <u>\$ 903,000</u> |

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FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash
Internal Service Funds
Year Ended December 31, 2009

*Taken from the Franklin County Comprehensive Annual Financial Report

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 74,562,000 |
| Cash payments to suppliers | (75,930,000) |
| Cash payments for salaries | (732,000) |
| | <u>(2,100,000)</u> |
| Net cash provided by operating activities | <u>(2,100,000)</u> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 8,000 |
| | <u>8,000</u> |
| Increase in cash for the year | <u>(2,092,000)</u> |
| Cash and cash equivalents - beginning | 14,762,000 |
| | <u>14,762,000</u> |
| Cash and cash equivalents - ending | <u>\$ 12,670,000</u> |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | |
| Operating income (loss) | \$ (3,913,000) |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | |
| Depreciation | - |
| Changes in operating assets and liabilities: | |
| (Increase) decrease in: | |
| Accounts receivable | (23,000) |
| Due from other funds | - |
| Prepaid items | (75,000) |
| Increase (decrease) in: | |
| Accrued wages | (20,000) |
| Accounts payable | 1,930,000 |
| Due to other funds | (1,000) |
| Compensated absences | 2,000 |
| | <u>2,000</u> |
| Net cash provided by operating activities | <u>\$ (2,100,000)</u> |

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FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash
Internal Service Funds
Year Ended December 31, 2010

*Taken from the Franklin County Comprehensive Annual Financial Report

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 79,043,000 |
| Cash payments to suppliers | (77,438,000) |
| Cash payments for salaries | (738,000) |
| | <hr/> |
| Net cash provided by operating activities | 867,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 114,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Advances from other funds | - |
| | <hr/> |
| Net cash provided by noncapital financing activities | - |
| | <hr/> |
| Cash flows from capital and related financing activities: | |
| Proceeds of capital grants | |
| Proceeds from sale of fixed assets | |
| Construction and acquisition of capital assets | |
| Proceeds of notes for capital purposes | |
| Transfers from other funds for capital purposes | |
| Repayment of advance from other fund for capital purposes | - |
| Principal payments on bonds and notes | |
| Interest payments on bonds and notes | |
| Proceeds from sale of capital asset | |
| | <hr/> |
| Net cash used in capital and related financing activities | - |
| | <hr/> |
| Increase in cash for the year | 981,000 |
| Cash and cash equivalents - beginning | 12,670,000 |
| | <hr/> |
| Cash and cash equivalents - ending | \$ 13,651,000 |
| | <hr/> <hr/> |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | |
| Operating income (loss) | \$ 1,973,000 |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | |
| Depreciation | - |
| Changes in operating assets and liabilities: | |
| (Increase) decrease in: | |
| Accounts receivable | (73,000) |

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| | |
|--|-------------------|
| Due from other funds | 11,000 |
| Prepaid items | 39,000 |
| Increase (decrease) in: | |
| Accrued wages | 19,000 |
| Accounts payable | (1,092,000) |
| Due to other funds | (1,000) |
| Compensated absences | (9,000) |
| Net cash provided by operating activities | \$ 867,000 |

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FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash
Internal Service Funds
Year Ended December 31, 2011

*Estimated 2011 Franklin County Comprehensive Annual Financial Report not yet complete

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 84,521,000 |
| Cash payments to suppliers | (81,771,000) |
| Cash payments for salaries | (653,000) |
| | <hr/> |
| Net cash provided by operating activities | 2,097,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 142,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Advances from other funds | - |
| | <hr/> |
| Net cash provided by noncapital financing activities | - |
| | <hr/> |
| Cash flows from capital and related financing activities: | |
| Proceeds of capital grants | |
| Proceeds from sale of fixed assets | |
| Construction and acquisition of capital assets | |
| Proceeds of notes for capital purposes | |
| Transfers from other funds for capital purposes | |
| Repayment of advance from other fund for capital purposes | - |
| Principal payments on bonds and notes | |
| Interest payments on bonds and notes | |
| Proceeds from sale of capital asset | |
| | <hr/> |
| Net cash used in capital and related financing activities | - |
| | <hr/> |
| Increase in cash for the year | 2,239,000 |
| Cash and cash equivalents - beginning | 13,651,000 |
| | <hr/> |
| Cash and cash equivalents - ending | \$ 15,890,000 |
| | <hr/> <hr/> |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | |
| Operating income (loss) | \$ 2,249,000 |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | |
| Depreciation | - |
| Changes in operating assets and liabilities: | |

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| | |
|--|---------------------|
| (Increase) decrease in: | |
| Accounts receivable | 109,000 |
| Due from other funds | 1,000 |
| Prepaid items | 197,000 |
| | |
| Increase (decrease) in: | |
| Accrued wages | 1,000 |
| Accounts payable | (475,000) |
| Due to other funds | - |
| Compensated absences | 15,000 |
| | <hr/> |
| Net cash provided by operating activities | \$ 2,097,000 |

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FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash

Internal Service Funds

Year Ended December 31, 2012

*Projected using health care trend of 5.4%

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 87,745,000 |
| Cash payments to suppliers | (88,207,000) |
| Cash payments for salaries | (578,000) |
| | <hr/> |
| Net cash provided by operating activities | (1,040,000) |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 150,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Advances from other funds | - |
| | <hr/> |
| Net cash provided by noncapital financing activities | - |
| | <hr/> |
| Cash flows from capital and related financing activities: | |
| Proceeds of capital grants | |
| Proceeds from sale of fixed assets | |
| Construction and acquisition of capital assets | |
| Proceeds of notes for capital purposes | |
| Transfers from other funds for capital purposes | |
| Repayment of advance from other fund for capital purposes | - |
| Principal payments on bonds and notes | |
| Interest payments on bonds and notes | |
| Proceeds from sale of capital asset | |
| | <hr/> |
| Net cash used in capital and related financing activities | - |
| | <hr/> |
| Increase in cash for the year | (890,000) |
| Cash and cash equivalents - beginning | 15,890,000 |
| | <hr/> |

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| | | |
|--|-----------|--------------------|
| Cash and cash equivalents - ending | \$ | 15,000,000 |
| <hr/> | | |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | |
| Operating income (loss) | \$ | (150,000) |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | | |
| Depreciation | | - |
| Changes in operating assets and liabilities: | | |
| (Increase) decrease in: | | |
| Accounts receivable | | - |
| Due from other funds | | - |
| Prepaid items | | 74,000 |
| Increase (decrease) in: | | |
| Accrued wages | | 2,000 |
| Accounts payable | | (966,000) |
| Due to other funds | | - |
| Compensated absences | | - |
| | | <hr/> |
| Net cash provided by operating activities | \$ | (1,040,000) |
| <hr/> | | |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash

Internal Service Funds

Year Ended December 31, 2013

*Projected using health care trend of 5.4%

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 88,835,000 |
| Cash payments to suppliers | (88,407,000) |
| Cash payments for salaries | (578,000) |
| | <hr/> |
| Net cash provided by operating activities | (150,000) |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 150,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Advances from other funds | - |
| | <hr/> |
| Net cash provided by noncapital financing activities | - |
| | <hr/> |
| Cash flows from capital and related financing activities: | |
| Proceeds of capital grants | |
| Proceeds from sale of fixed assets | |
| Construction and acquisition of capital assets | |
| Proceeds of notes for capital purposes | |
| Transfers from other funds for capital purposes | |
| Repayment of advance from other fund for capital purposes | - |
| Principal payments on bonds and notes | |
| Interest payments on bonds and notes | |
| Proceeds from sale of capital asset | |
| | <hr/> |
| Net cash used in capital and related financing activities | - |
| | <hr/> |
| Increase in cash for the year | - |
| | <hr/> |
| Cash and cash equivalents - beginning | 15,000,000 |
| | <hr/> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | | |
|--|-----------|-------------------|
| Cash and cash equivalents - ending | \$ | 15,000,000 |
| <hr/> | | |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | |
| Operating income (loss) | \$ | (150,000) |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | | |
| Depreciation | | - |
| Changes in operating assets and liabilities: | | |
| (Increase) decrease in: | | |
| Accounts receivable | | - |
| Due from other funds | | - |
| Prepaid items | | 50,000 |
| Increase (decrease) in: | | |
| Accrued wages | | - |
| Accounts payable | | (50,000) |
| Due to other funds | | - |
| Compensated absences | | - |
| | | <hr/> |
| Net cash provided by operating activities | \$ | (150,000) |
| <hr/> | | |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Changes in Cash

Internal Service Funds

Year Ended December 31, 2014

*Projected using health care trend of 5.4%

| | <u>Employee Benefits</u> |
|--|---------------------------------|
| Cash flows from operating activities: | |
| Cash collections from customers | \$ 89,135,000 |
| Cash payments to suppliers | (88,707,000) |
| Cash payments for salaries | (578,000) |
| | <hr/> |
| Net cash provided by operating activities | (150,000) |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Subsidy from federal grant | 150,000 |
| | <hr/> |
| Cash flows from noncapital financing activities: | |
| Advances from other funds | - |
| | <hr/> |
| Net cash provided by noncapital financing activities | - |
| | <hr/> |
| Cash flows from capital and related financing activities: | |
| Proceeds of capital grants | |
| Proceeds from sale of fixed assets | |
| Construction and acquisition of capital assets | |
| Proceeds of notes for capital purposes | |
| Transfers from other funds for capital purposes | |
| Repayment of advance from other fund for capital purposes | - |
| Principal payments on bonds and notes | |
| Interest payments on bonds and notes | |
| Proceeds from sale of capital asset | |
| | <hr/> |
| Net cash used in capital and related financing activities | - |
| | <hr/> |
| Increase in cash for the year | - |
| | <hr/> |
| Cash and cash equivalents - beginning | 15,000,000 |
| | <hr/> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | | |
|--|-----------|-------------------|
| Cash and cash equivalents - ending | \$ | 15,000,000 |
| <hr/> | | |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | |
| Operating income (loss) | \$ | (150,000) |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities: | | |
| Depreciation | | - |
| Changes in operating assets and liabilities: | | |
| (Increase) decrease in: | | |
| Accounts receivable | | - |
| Due from other funds | | - |
| Prepaid items | | 50,000 |
| Increase (decrease) in: | | |
| Accrued wages | | - |
| Accounts payable | | (50,000) |
| Due to other funds | | - |
| Compensated absences | | - |
| | | <hr/> |
| Net cash provided by operating activities | \$ | (150,000) |
| <hr/> | | |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2008

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 14,762,000 |
| Due from other funds | - |
| Due from other governments | - |
| Prepaid items | 535,000 |
| | <hr/> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| | <hr/> |
| Total assets | 15,334,000 |
| | <hr/> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 40,000 |
| Compensated absences payable | 9,000 |
| Accounts payable | 7,845,000 |
| Due to other funds | 2,000 |
| Total current liabilities | 7,896,000 |
| | <hr/> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 24,000 |
| Notes payable | - |
| Total liabilities | 7,920,000 |
| | <hr/> |
| Net assets: | |
| Invested in capital assets | - |
| Restricted for debt service | - |
| Unrestricted | 7,414,000 |
| Total net assets | \$ 7,414,000 |
| | <hr/> <hr/> |
| Total liabilities and net assets | \$ 15,334,000 |
| | <hr/> <hr/> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2009

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 12,670,000 |
| segregated accounts | - |
| Accounts receivable | 60,000 |
| Due from other funds | - |
| Due from other governments | 12,000 |
| Materials and supplies inventory (note) | - |
| Prepaid items | 610,000 |
| Total current assets | <u>13,352,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>13,352,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 20,000 |
| Compensated absences payable | 7,000 |
| Accounts payable | 9,775,000 |
| Due to other funds | 1,000 |
| Total current liabilities | <u>9,803,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 28,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>28,000</u> |
| Total liabilities | <u>9,831,000</u> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

Net assets:

| | |
|-----------------------------|------------------|
| Invested in capital assets | - |
| Restricted for debt service | - |
| Unrestricted | <u>3,521,000</u> |

Total net assets \$ 3,521,000

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2010

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 13,651,000 |
| Accounts receivable | 133,000 |
| Due from other funds | - |
| Due from other governments | 1,000 |
| Prepaid items | 571,000 |
| Total current assets | <u>14,356,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>14,356,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 39,000 |
| Compensated absences payable | 8,000 |
| Accounts payable | 8,668,000 |
| Due to other funds | - |
| Total current liabilities | <u>8,715,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 18,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>18,000</u> |
| Total liabilities | <u>8,733,000</u> |
| Net assets: | |
| Invested in capital assets | - |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | |
|---|------------------------------------|
| Restricted for debt service | - |
| Unrestricted | <u>5,623,000</u> |
| Total net assets | <u><u>\$ 5,623,000</u></u> |
| Total liabilities and net assets | <u><u>\$ 14,356,000</u></u> |

The notes to the basic financial statements are an integral part of this statement.

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2011

* **Estimated** 2011 Franklin County Comprehensive Annual Financial Report not yet complete.

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 15,890,000 |
| Accounts receivable | 14,000 |
| Due from other funds | - |
| Due from other governments | - |
| Prepaid items | 374,000 |
| Total current assets | <u>16,278,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>16,278,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 40,000 |
| Compensated absences payable | 8,000 |
| Accounts payable | 8,193,000 |
| Due to other funds | - |
| Total current liabilities | <u>8,241,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 23,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>23,000</u> |
| Total liabilities | <u>8,264,000</u> |
| Net assets: | |
| Invested in capital assets | - |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | |
|---|------------------------------------|
| Restricted for debt service | - |
| Unrestricted | <u>8,014,000</u> |
| Total net assets | <u><u>\$ 8,014,000</u></u> |
| Total liabilities and net assets | <u><u>\$ 16,278,000</u></u> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2012

*Projected using health care trend of 5.4%

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 15,000,000 |
| Accounts receivable | 14,000 |
| Due from other funds | - |
| Due from other governments | - |
| Prepaid items | 300,000 |
| Total current assets | <u>15,314,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>15,314,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 40,000 |
| Compensated absences payable | 8,000 |
| Accounts payable | 7,227,000 |
| Due to other funds | - |
| Total current liabilities | <u>7,275,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 25,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>25,000</u> |
| Total liabilities | <u>7,300,000</u> |
| Net assets: | |
| Invested in capital assets | - |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | |
|---|-----------------------------|
| Restricted for debt service | - |
| Unrestricted | <u>8,014,000</u> |
| Total net assets | <u>\$ 8,014,000</u> |
| Total liabilities and net assets | <u>\$ 15,314,000</u> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2013

*Projected using health care trend of 5.4%

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 15,000,000 |
| Accounts receivable | 14,000 |
| Due from other funds | - |
| Due from other governments | - |
| Prepaid items | 350,000 |
| Total current assets | <u>15,364,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>15,364,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 40,000 |
| Compensated absences payable | 8,000 |
| Accounts payable | 7,277,000 |
| Due to other funds | - |
| Total current liabilities | <u>7,325,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 25,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>25,000</u> |
| Total liabilities | <u>7,350,000</u> |
| Net assets: | |
| Invested in capital assets | - |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | |
|---|-----------------------------|
| Restricted for debt service | - |
| Unrestricted | <u>8,014,000</u> |
| Total net assets | <u>\$ 8,014,000</u> |
| Total liabilities and net assets | <u>\$ 15,364,000</u> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Net Assets

Internal Service Funds

December 31, 2014

*Projected using health care trend of 5.4%

| | Employee Benefits |
|--|------------------------------|
| Assets: | |
| Current assets: | |
| Equity with County Treasurer | \$ 15,000,000 |
| Accounts receivable | 14,000 |
| Due from other funds | - |
| Due from other governments | - |
| Materials and supplies inventory (note) | - |
| Prepaid items | 350,000 |
| Total current assets | <u>15,364,000</u> |
| Noncurrent assets: | |
| Capital assets, net of accumulated depreciation: | |
| Nondepreciable capital assets | - |
| capital assets | - |
| related depreciation | - |
| Depreciable | - |
| Total noncurrent assets | <u>-</u> |
| Total assets | <u>15,364,000</u> |
| Liabilities: | |
| Current liabilities: | |
| Accrued wages | 40,000 |
| Compensated absences payable | 8,000 |
| Accounts payable | 7,277,000 |
| Due to other funds | - |
| Total current liabilities | <u>7,325,000</u> |
| Noncurrent liabilities: | |
| Advances from other funds | - |
| Compensated absences payable | 25,000 |
| General obligation bonds | - |
| Notes payable | - |
| Total noncurrent liabilities | <u>25,000</u> |
| Total liabilities | <u>7,350,000</u> |

Net assets:

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

| | |
|---|------------------------------------|
| Invested in capital assets | - |
| Restricted for debt service | - |
| Unrestricted | <u>8,014,000</u> |
| Total net assets | <u><u>\$ 8,014,000</u></u> |
| Total liabilities and net assets | <u><u>\$ 15,364,000</u></u> |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2008

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 67,067,000 |
| Other | 172,000 |
| Total operating revenues | 67,239,000 |
| Operating expenses: | |
| Personal services | 673,000 |
| Contractual services | |
| Cost of sales and services | 67,115,000 |
| Depreciation | - |
| Total operating expenses | 67,788,000 |
| Operating income (loss) | (549,000) |
| Nonoperating revenues (expenses): | - |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | (549,000) |
| Capital contributions | - |
| Transfers in | - |
| Change in net assets | (549,000) |
| Net assets - beginning | 7,963,000 |
| Net assets - ending | \$ 7,414,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year ended December 31, 2009

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 74,388,000 |
| Other | 197,000 |
| Total operating revenues | 74,585,000 |
| Operating expenses: | |
| Personal services | 714,000 |
| Contractual services | |
| Cost of sales and services | 77,784,000 |
| Depreciation | - |
| Total operating expenses | 78,498,000 |
| Operating income (loss) | (3,913,000) |
| Nonoperating revenues (expenses): | |
| Intergovernmental revenue | 20,000 |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | 20,000 |
| Income (loss) before contributions and transfers | (3,893,000) |
| Capital contributions | - |
| Transfers in | - |
| Change in net assets | (3,893,000) |
| Net assets - beginning | 7,414,000 |
| Net assets - ending | \$ 3,521,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2010

*Taken from the Franklin County Comprehensive Annual Financial Report

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 78,946,000 |
| Other | 144,000 |
| Total operating revenues | 79,090,000 |
| Operating expenses: | |
| Personal services | 749,000 |
| Contractual services | |
| Cost of sales and services | 76,368,000 |
| Depreciation | - |
| Total operating expenses | 77,117,000 |
| Operating income (loss) | 1,973,000 |
| Nonoperating revenues (expenses): | |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | 1,973,000 |
| Capital contributions | - |
| Transfers in | - |
| Intergovernmental revenue | 129,000 |
| Total nonoperating revenues (expenses) | 129,000 |
| Change in net assets | 2,102,000 |
| Net assets - beginning | 3,521,000 |
| Net assets - ending | \$ 5,623,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2011

*Estimated 2011 Franklin County Comprehensive Annual Financial Report not yet prepared

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 84,521,000 |
| Other | 142,000 |
| Total operating revenues | 84,663,000 |
| Operating expenses: | |
| Personal services | 653,000 |
| Contractual services | |
| Cost of sales and services | 81,761,000 |
| Depreciation | - |
| Total operating expenses | 82,414,000 |
| Operating income (loss) | 2,249,000 |
| Nonoperating revenues (expenses): | |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | 2,249,000 |
| Capital contributions | - |
| Transfers in | - |
| Intergovernmental revenue | 142,000 |
| Total nonoperating revenues (expenses) | 142,000 |
| Change in net assets | 2,391,000 |
| Net assets - beginning | 5,623,000 |
| Net assets - ending | \$ 8,014,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2012

*Projected using health care trend of 5.4%

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 88,635,000 |
| Other | 150,000 |
| Total operating revenues | 88,785,000 |
| Operating expenses: | |
| Personal services | 578,000 |
| Contractual services | |
| Cost of sales and services | 88,357,000 |
| Depreciation | - |
| Total operating expenses | 88,935,000 |
| Operating income (loss) | (150,000) |
| Nonoperating revenues (expenses): | |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | (150,000) |
| Capital contributions | - |
| Transfers in | - |
| Intergovernmental revenue | 150,000 |
| Total nonoperating revenues (expenses) | 150,000 |
| Change in net assets | - |
| Net assets - beginning | 8,014,000 |
| Net assets - ending | \$ 8,014,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2013

*Projected using health care trend of 5.4%

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 88,485,000 |
| Other | 150,000 |
| Total operating revenues | 88,635,000 |
| Operating expenses: | |
| Personal services | 578,000 |
| Contractual services | |
| Cost of sales and services | 88,207,000 |
| Depreciation | - |
| Total operating expenses | 88,785,000 |
| Operating income (loss) | (150,000) |
| Nonoperating revenues (expenses): | |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | (150,000) |
| Capital contributions | - |
| Transfers in | - |
| Intergovernmental revenue | 150,000 |
| Total nonoperating revenues (expenses) | 150,000 |
| Change in net assets | - |
| Net assets - beginning | 8,014,000 |
| Net assets - ending | \$ 8,014,000 |

LOCAL GOVERNMENT INNOVATION FUND

FRANKLIN COUNTY APPLICATION
REGIONAL BENEFITS PROJECT

FRANKLIN COUNTY, OHIO

Combining Statement of Revenues, Expenses and Changes in Net Assets

Internal Service Funds

Year Ended December 31, 2014

*Projected using health care trend of 5.4%

| | Employee Benefits |
|---|------------------------------|
| Operating revenues: | |
| Fees and charges for services | \$ 88,985,000 |
| Other | 150,000 |
| Total operating revenues | 89,135,000 |
| Operating expenses: | |
| Personal services | 578,000 |
| Contractual services | |
| Cost of sales and services | 88,707,000 |
| Depreciation | - |
| Total operating expenses | 89,285,000 |
| Operating income (loss) | (150,000) |
| Nonoperating revenues (expenses): | |
| Gain on disposal of capital assets | - |
| Interest expense | - |
| Total nonoperating revenues (expenses) | - |
| Income (loss) before contributions and transfers | (150,000) |
| Capital contributions | - |
| Transfers in | - |
| Intergovernmental revenue | 150,000 |
| Total nonoperating revenues (expenses) | 150,000 |
| Change in net assets | - |
| Net assets - beginning | 8,014,000 |
| Net assets - ending | \$ 8,014,000 |

AFFIDAVIT OF SCOTT SOLSMAN

State of Ohio
County of Franklin: ss

I, Scott Solsman, being duly cautioned and sworn hereby state that I am over the age of 18, am competent to testify and have personal knowledge of the following matters:

1. I am currently the Benefits Project Manager for Franklin County .
2. I have been compensated for a total of 368 hours from November 1, 2011 through February 23, 2012.
3. I have used at least 90% of my work time on feasibility research related to a Franklin County benefit regionalization opportunity for local political subdivisions.
4. The cost to Franklin County of this work is \$19,850. This figure includes salary, the County (employer) contribution to OPERS, and the County contribution for Medicare.

Further affiant say naught.


Scott D. Solsman

Sworn to and subscribed before me this 23rd date of February 2012


Notary Public, State of Ohio

SANDRA K. MENEDIS
Notary Public, State of Ohio
My Commission Expires 06-28-2014

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

24-Oct-11 - 6-Nov-11
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|----|-------|----|-----|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 10/24/2011 | | | | | | | | | | - |
| TUESDAY | 10/25/2011 | | | | | | | | | | - |
| WEDNESDAY | 10/26/2011 | | | | | | | | | | - |
| THURSDAY | 10/27/2011 | | | | | | | | | | - |
| FRIDAY | 10/28/2011 | | | | | | | | | | - |
| SATURDAY | 10/29/2011 | | | | | | | | | | - |
| SUNDAY | 10/30/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | - | - | - | | - |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 10/31/2011 | | | | | | | | | | - |
| TUESDAY | 11/1/2011 | | | | | | | | | | - |
| WEDNESDAY | 11/2/2011 | 6:55 AM | 12:00 PM | 1:00 PM | 4:00 PM | 8:05 | 8.08 | 8.08 | | | 8.08 |
| THURSDAY | 11/3/2011 | 8:05 AM | 12:00 PM | 12:30 PM | 5:30 PM | 8:55 | 8.92 | 8.92 | | | 8.92 |
| FRIDAY | 11/4/2011 | | | | | | | | | | - |
| SATURDAY | 11/5/2011 | | | | | | | | | | - |
| SUNDAY | 11/6/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 17.00 | 17.00 | - | | 17.00 |

| | THIS PAY PERIOD | HOURS |
|-----------------------------|-----------------|-------|
| TOTAL HOURS WORKED | | 17.00 |
| TOTAL LEAVE HOURS TAKEN | | - |
| PAY PERIOD TOTAL | | 17.00 |
| REGULAR HOURS | | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | | - |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |


EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

7-Nov-11

20-Nov-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/7/2011 | 8:00 AM | 12:00 PM | 12:30 PM | 2:20 PM | 5:50 | 5.83 | 5.83 | | | 5.83 |
| TUESDAY | 11/8/2011 | 11:55 AM | 4:30 PM | 5:00 PM | 7:45 PM | 7:20 | 7.33 | 7.33 | | | 7.33 |
| WEDNESDAY | 11/9/2011 | 9:00 AM | 11:00 AM | 2:00 PM | 7:45 PM | 7:45 | 7.75 | 7.75 | | | 7.75 |
| THURSDAY | 11/10/2011 | | | | | | | | | | - |
| FRIDAY | 11/11/2011 | | | | | | | | | | - |
| SATURDAY | 11/12/2011 | | | | | | | | | | - |
| SUNDAY | 11/13/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 20.92 | 20.91 | - | | 20.91 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/14/2011 | 8:00 AM | | | 9:00 AM | 1:00 | 1.00 | 1.00 | | | 1.00 |
| TUESDAY | 11/15/2011 | 9:00 AM | | | 9:30 AM | 0:30 | 0.50 | 0.50 | | | 0.50 |
| WEDNESDAY | 11/16/2011 | 9:00 AM | 10:00 AM | 11:55 AM | 4:08 PM | 5:13 | 5.22 | 5.22 | | | 5.22 |
| THURSDAY | 11/17/2011 | 8:00 AM | 11:00 AM | 1:00 PM | 3:30 PM | 5:30 | 5.50 | 5.50 | | | 5.50 |
| FRIDAY | 11/18/2011 | 6:45 AM | 12:00 PM | 12:15 PM | 5:30 PM | 10:30 | 10.50 | 10.50 | | | 10.50 |
| SATURDAY | 11/19/2011 | | | | | | | | | | - |
| SUNDAY | 11/20/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 22.72 | 22.72 | - | | 22.72 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 43.63 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 43.63 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|---|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |

EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Soisman

EMPLOYEE

21-Nov-11

4-Dec-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/21/2011 | 9:35 AM | 12:00 PM | 1:00 PM | 4:10 PM | 5:35 | 5.58 | 5.58 | | | 5.58 |
| TUESDAY | 11/22/2011 | | | | | | | | | | - |
| WEDNESDAY | 11/23/2011 | 7:25 AM | 12:00 PM | 12:20 PM | 2:55 PM | 7:10 | 7.17 | 7.17 | | | 7.17 |
| THURSDAY | 11/24/2011 | | | | | | | | | | - |
| FRIDAY | 11/25/2011 | | | | | | | | | | - |
| SATURDAY | 11/26/2011 | | | | | | | | | | - |
| SUNDAY | 11/27/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 12.75 | 12.75 | - | | 12.75 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|---------|----------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/28/2011 | 8:05 AM | 12:00 PM | 1:00 PM | 4:05 PM | 7:00 | 7.00 | 7.00 | | | 7.00 |
| TUESDAY | 11/29/2011 | 1:56 PM | | | 4:56 PM | 3:00 | 3.00 | 3.00 | | | 3.00 |
| WEDNESDAY | 11/30/2011 | | | | | | | | | | - |
| THURSDAY | 12/1/2011 | | | | | | | | | | - |
| FRIDAY | 12/2/2011 | 7:00 AM | | | 10:50 AM | 3:50 | 3.83 | 3.83 | | | 3.83 |
| SATURDAY | 12/3/2011 | | | | | | | | | | - |
| SUNDAY | 12/4/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 13.83 | 13.83 | - | | 13.83 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 26.58 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 26.58 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|---|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |

EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

5-Dec-11

18-Dec-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|----------|----------|---------|----------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/5/2011 | | | | | | | | | | - |
| TUESDAY | 12/6/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/7/2011 | 8:52 AM | 12:30 PM | 1:00 PM | 3:45 PM | 6:23 | 6.38 | 6.38 | 1.62 | s | 8.00 |
| THURSDAY | 12/8/2011 | 10:55 AM | 12:30 PM | 1:00 PM | 3:40 PM | 4:15 | 4.25 | 4.25 | 3.25 | s | 7.50 |
| FRIDAY | 12/9/2011 | 10:00 AM | | | 10:30 AM | 0:30 | 0.50 | 0.50 | | | 0.50 |
| SATURDAY | 12/10/2011 | | | | | | | | | | - |
| SUNDAY | 12/11/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 11.13 | 11.13 | 4.87 | | 16.00 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/12/2011 | 9:05 AM | 12:00 PM | 1:00 PM | 5:05 PM | 7:00 | 7.00 | 7.00 | | | 7.00 |
| TUESDAY | 12/13/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/14/2011 | | | | | | | | | | - |
| THURSDAY | 12/15/2011 | 7:45 AM | 12:00 PM | 1:00 PM | 5:00 PM | 8:15 | 8.25 | 8.25 | | | 8.25 |
| FRIDAY | 12/16/2011 | | | | | | | | | | - |
| SATURDAY | 12/17/2011 | | | | | | | | | | - |
| SUNDAY | 12/18/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 15.25 | 15.25 | - | | 15.25 |

| THIS PAY PERIOD | HOURS |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 26.38 |
| TOTAL LEAVE HOURS TAKEN | 4.87 |
| PAY PERIOD TOTAL | 31.25 |
| REGULAR HOURS | 75.13 |
| TOTAL ADMIN/COMP HRS EARNED | - |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | 4.87 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | 4.87 |


EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

19-Dec-11

1-Jan-12

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/19/2011 | 8:55 AM | 12:00 PM | 1:00 PM | 5:55 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| TUESDAY | 12/20/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/21/2011 | 9:00 AM | 12:00 PM | 1:00 PM | 4:30 PM | 6:30 | 6.50 | 6.50 | | | 6.50 |
| THURSDAY | 12/22/2011 | | | | | | | | | | - |
| FRIDAY | 12/23/2011 | 11:45 AM | 1:00 PM | 2:00 PM | 4:45 PM | 4:00 | 4.00 | 4.00 | | | 4.00 |
| SATURDAY | 12/24/2011 | | | | | | | | | | - |
| SUNDAY | 12/25/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 18.50 | 18.50 | - | | 18.50 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|---------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/26/2011 | | | | | | 8.00 | 8.00 | | | 8.00 |
| TUESDAY | 12/27/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/28/2011 | 8:25 AM | 12:00 PM | 1:20 PM | 4:36 PM | 6:51 | 6.85 | 6.85 | | | 6.85 |
| THURSDAY | 12/29/2011 | | | | | | | | | | - |
| FRIDAY | 12/30/2011 | 9:27 AM | 12:00 PM | 1:30 PM | 3:00 PM | 4:03 | 4.05 | 4.05 | | | 4.05 |
| SATURDAY | 12/31/2011 | | | | | | | | | | - |
| SUNDAY | 1/1/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 18.90 | 18.90 | - | | 18.90 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 37.40 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 37.40 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|---|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |

EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE - Name & Employee Number

2-Jan-12

15-Jan-12

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|----------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/2/2012 | | | | | | | 8.00 | | | 8.00 |
| TUESDAY | 1/3/2012 | 10:05 AM | 12:30 PM | 1:50 PM | 3:55 PM | 4:30 | 4.50 | 4.50 | | | 4.50 |
| WEDNESDAY | 1/4/2012 | 9:35 AM | 12:00 PM | 1:30 PM | 4:35 PM | 5:30 | 5.50 | 5.50 | | | 5.50 |
| THURSDAY | 1/5/2012 | | | | | | | | | | - |
| FRIDAY | 1/6/2012 | 8:53 AM | 12:00 PM | 1:20 PM | 2:40 PM | 4:27 | 4.45 | 4.45 | | | 4.45 |
| SATURDAY | 1/7/2012 | | | | | | | | | | - |
| SUNDAY | 1/8/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 14.45 | 22.45 | - | | 22.45 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/9/2012 | | | | | | | | 8.00 | s | 8.00 |
| TUESDAY | 1/10/2012 | | | | | | | | | | - |
| WEDNESDAY | 1/11/2012 | 9:55 AM | 12:00 PM | 12:30 PM | 3:30 PM | 5:05 | 5.08 | 5.08 | 2.92 | s | 8.00 |
| THURSDAY | 1/12/2012 | | | | | | | | | | - |
| FRIDAY | 1/13/2012 | | | | | | | | | | - |
| SATURDAY | 1/14/2012 | | | | | | | | | | - |
| SUNDAY | 1/15/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 5.08 | 5.08 | 10.92 | | 16.00 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 27.53 |
| TOTAL LEAVE HOURS TAKEN | 10.92 |
| PAY PERIOD TOTAL | 38.45 |
| REGULAR HOURS | 69.08 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|--------------|
| V - VACATION | - |
| S - SICK LEAVE | 10.92 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | 10.92 |

EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE - Name & Employee Number

2-Jan-12 - 15-Jan-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|----------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | OUT | | | | HOURS | TYPE | |
| MONDAY | 1/2/2012 | | | | | | | 8.00 | | | 8.00 |
| TUESDAY | 1/3/2012 | 10:05 AM | 12:30 PM | 1:50 PM | 3:55 PM | 4:30 | 4.50 | 4.50 | | | 4.50 |
| WEDNESDAY | 1/4/2012 | 9:35 AM | 12:00 PM | 1:30 PM | 4:35 PM | 5:30 | 5.50 | 5.50 | | | 5.50 |
| THURSDAY | 1/5/2012 | | | | | | | | | | - |
| FRIDAY | 1/6/2012 | 8:53 AM | 12:00 PM | 1:20 PM | 2:40 PM | 4:27 | 4.45 | 4.45 | | | 4.45 |
| SATURDAY | 1/7/2012 | | | | | | | | | | - |
| SUNDAY | 1/8/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 14.45 | 22.45 | - | | 22.45 |

| DAY | DATE | IN | LUNCH | | | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | OUT | | | | HOURS | TYPE | |
| MONDAY | 1/9/2012 | | | | | | | | 8.00 | s | 8.00 |
| TUESDAY | 1/10/2012 | | | | | | | | | | - |
| WEDNESDAY | 1/11/2012 | 9:55 AM | 12:00 PM | 12:30 PM | 3:35 PM | 5:10 | 5.17 | 5.17 | 2.83 | s | 8.00 |
| THURSDAY | 1/12/2012 | 9:52 AM | 12:00 PM | 12:20 PM | 1:20 PM | 3:08 | 3.13 | 3.13 | | | 3.13 |
| FRIDAY | 1/13/2012 | | | | | | | | | | - |
| SATURDAY | 1/14/2012 | | | | | | | | | | - |
| SUNDAY | 1/15/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 8.30 | 8.30 | 10.83 | | 19.13 |

| THIS PAY PERIOD | HOURS |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 30.75 |
| TOTAL LEAVE HOURS TAKEN | 10.83 |
| PAY PERIOD TOTAL | 41.58 |
| REGULAR HOURS | 69.17 |
| TOTAL ADMIN/COMP HRS EARNED | - |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | 10.83 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | 10.83 |


EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

16-Jan-12 - 29-Jan-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|----|-------|----|-----|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/16/2012 | | | | | | | | 8.00 | o | 8.00 |
| TUESDAY | 1/17/2012 | | | | | | | | | | - |
| WEDNESDAY | 1/18/2012 | | | | | | | | | | - |
| THURSDAY | 1/19/2012 | | | | | | | | | | - |
| FRIDAY | 1/20/2012 | | | | | | | | | | - |
| SATURDAY | 1/21/2012 | | | | | | | | | | - |
| SUNDAY | 1/22/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | - | - | 8.00 | | 8.00 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/23/2012 | 7:32 AM | 12:00 PM | 1:20 PM | 5:32 PM | 8:40 | 8.67 | 8.67 | | | 8.67 |
| TUESDAY | 1/24/2012 | 10:40 AM | 12:00 PM | 1:00 PM | 5:50 PM | 6:10 | 6.17 | 6.17 | | | 6.17 |
| WEDNESDAY | 1/25/2012 | 8:30 AM | 12:00 PM | 1:20 PM | 3:40 PM | 5:50 | 5.83 | 5.83 | | | 5.83 |
| THURSDAY | 1/26/2012 | | | | | | | | | | - |
| FRIDAY | 1/27/2012 | | | | | | | | | | - |
| SATURDAY | 1/28/2012 | | | | | | | | | | - |
| SUNDAY | 1/29/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 20.67 | 20.67 | - | | 20.67 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 20.67 |
| TOTAL LEAVE HOURS TAKEN | 8.00 |
| PAY PERIOD TOTAL | 28.67 |
| REGULAR HOURS | 72.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|-------------|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | 8.00 |
| TOTAL | 8.00 |


EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

30-Jan-12

12-Feb-12

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/30/2012 | 8:48 AM | 12:00 PM | 12:30 PM | 5:42 PM | 8:24 | 8.40 | 8.40 | | | 8.40 |
| TUESDAY | 1/31/2012 | 8:00 AM | 12:00 PM | 1:00 PM | 5:00 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| WEDNESDAY | 2/1/2012 | 7:45 AM | 12:00 PM | 12:20 PM | 4:05 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| THURSDAY | 2/2/2012 | 10:30 AM | 12:00 PM | 1:10 PM | 5:05 PM | 5:25 | 5.42 | 5.42 | | | 5.42 |
| FRIDAY | 2/3/2012 | 8:05 AM | 12:00 PM | 1:10 PM | 5:25 PM | 8:10 | 8.17 | 8.17 | | | 8.17 |
| SATURDAY | 2/4/2012 | | | | | | | | | | - |
| SUNDAY | 2/5/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 37.98 | 37.99 | - | | 37.99 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/6/2012 | 9:15 AM | 12:00 PM | 12:30 PM | 4:12 PM | 6:27 | 6.45 | 6.45 | | | 6.45 |
| TUESDAY | 2/7/2012 | 8:40 AM | 1:00 PM | 2:20 PM | 5:35 PM | 7:35 | 7.58 | 7.58 | | | 7.58 |
| WEDNESDAY | 2/8/2012 | 10:30 AM | 12:00 PM | 1:15 PM | 6:00 PM | 6:15 | 6.25 | 6.25 | | | 6.25 |
| THURSDAY | 2/9/2012 | 3:45 PM | | | 7:40 PM | 3:55 | 3.92 | 3.92 | | | 3.92 |
| FRIDAY | 2/10/2012 | 8:00 AM | 12:00 PM | 1:20 PM | 5:45 PM | 8:25 | 8.42 | 8.42 | | | 8.42 |
| SATURDAY | 2/11/2012 | | | | | | | | | | - |
| SUNDAY | 2/12/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 32.62 | 32.62 | - | | 32.62 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 70.61 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 70.61 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|---|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |

EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

13-Feb-12 - 26-Feb-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|--------------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/13/2012 | 2:50 AM | | | 8:05 AM | 5:15 | 5.25 | 5.25 | | | 5.25 |
| TUESDAY | 2/14/2012 | 8:55 AM | 12:00 PM | 12:30 PM | 5:53 PM | 8:28 | 8.47 | 8.47 | | | 8.47 |
| WEDNESDAY | 2/15/2012 | 8:33 AM | 12:50 PM | 1:50 PM | 5:35 PM | 8:02 | 8.03 | 8.03 | | | 8.03 |
| THURSDAY | 2/16/2012 | 9:45 AM | 12:00 PM | 12:20 PM | 4:58 PM | 6:53 | 6.88 | 6.88 | | | 6.88 |
| FRIDAY | 2/17/2012 | 8:00 AM | 12:00 PM | 1:00 PM | 5:25 PM | 8:25 | 8.42 | 8.42 | | | 8.42 |
| SATURDAY | 2/18/2012 | | | | | | | | | | - |
| SUNDAY | 2/19/2012 | 9:30 AM | | | 4:40 PM | 7:10 | 7.17 | 7.17 | | | 7.17 |
| TOTAL | | | | | | | 44.22 | 44.22 | - | | 44.22 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|--------------|------|--------------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/20/2012 | | | | | | | 8.00 | 8.00 | O | 16.00 |
| TUESDAY | 2/21/2012 | 7:50 AM | 10:10 AM | 2:10 PM | 5:32 PM | 5:42 | 5.70 | 5.70 | 2.30 | S | 8.00 |
| WEDNESDAY | 2/22/2012 | 9:00 AM | 12:00 PM | 12:15 PM | 6:05 PM | 8:50 | 8.83 | 8.83 | | | 8.83 |
| THURSDAY | 2/23/2012 | 8:05 AM | 12:00 PM | 12:20 PM | 4:00 PM | 7:35 | 7.58 | 7.58 | | | 7.58 |
| FRIDAY | 2/24/2012 | | | | | | | | | | - |
| SATURDAY | 2/25/2012 | | | | | | | | | | - |
| SUNDAY | 2/26/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 22.12 | 30.11 | 10.30 | | 40.41 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 74.33 |
| TOTAL LEAVE HOURS TAKEN | 10.30 |
| PAY PERIOD TOTAL | 84.63 |
| REGULAR HOURS | 69.70 |
| TOTAL ADMIN/COMP HRS EARNED | 5.17 |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|--------------|
| V - VACATION | - |
| S - SICK LEAVE | 2.30 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | 8.00 |
| TOTAL | 10.30 |


EMPLOYEE'S SIGNATURE

SUPERVISOR'S SIGNATURE

Local Government Innovation Fund Program

Application Score £ £

| | |
|-----------------------|--|
| Lead Applicant | |
| Project Name | |

| | |
|--|--------------------------|
| | Grant Application |
|--|--------------------------|

or

| | |
|--|-------------------------|
| | Loan Application |
|--|-------------------------|

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

| Financing Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|--|--|---|------------|----------------------|-----------------|
| Financial Information | <i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i> | Applicant provides a thorough, detailed and complete financial information | 5 | | |
| | | Applicant provided more than minimum requirements but did not provide additional justification or support | 3 | | |
| | | Applicant provided minimal financial information | 1 | | |
| | | Points | | | |
| Repayment Structure (Loan Only) | <i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day , or contingency fund, etc.).</i> | Applicant clearly demonstrates a secondary repayment source. | 5 | | |
| | | Applicant does not have a secondary repayment source. | 0 | | |
| | | Points | | | |
| Local Match | <i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i> | 70% or greater | 5 | | |
| | | 40-69.99% | 3 | | |
| | | 10-39.99% | 1 | | |
| | | Points | | | |
| Total Section Points | | | | | |

Section 2: Collaborative Measures

| Collaborative Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|-------------------------------|--|---|------------|----------------------|-----------------|
| Population | <i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i> | Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents | 5 | | |
| | | Applicant (or collaborative partner) is a county but has less than 235,000 | 5 | | |
| | | Applicant (or collaborative partner) is not a county but has a population 20,001 or greater. | 3 | | |
| | | Applicant (or collaborative partner) is a county with a population of 235,001 residents or more | 3 | | |
| | | Points | | | |
| Participating Entities | <i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i> | More than one applicant | 5 | | |
| | | Single applicant | 1 | | |
| | | Points | | | |
| Total Section Points | | | | | |

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

| Success Measures | Description | Criteria | Points | Applicant Self Score | Validated Score |
|------------------------------|--|--|---------------|----------------------|-----------------|
| Expected Return | Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories: | 75% or greater | 30 | | |
| | | 25.01% to 74.99% | 20 | | |
| | | Less than 25% | 10 | | |
| | | | Points | | |
| Past Success | Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past. | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Scalable/Replicable Proposal | Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments. | The project is both scalable and replicable | 10 | | |
| | | The project is either scalable or replicable | 5 | | |
| | | Does not apply | 0 | | |
| | | | Points | | |
| Probability of Success | Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met. | Provided | 5 | | |
| | | Not Provided | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

Section 4: Significance Measures

| Significance Measures | Description | Criteria | Points Assigned | Applicant Self Score | Validated Score |
|---|---|---|-----------------|----------------------|-----------------|
| Performance Audit Implementation /Cost Benchmarking | The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking. | Project implements a recommendation from an audit or is informed by benchmarking | 5 | | |
| | | Project does not implement a recommendation from an audit and is not informed by benchmarking | 0 | | |
| | | | Points | | |
| Economic Impact | Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes) | Applicant clearly demonstrates economic impact | 5 | | |
| | | Applicant mentions but does not prove economic impact | 3 | | |
| | | Applicant does not demonstrate an economic impact | 0 | | |
| | | | Points | | |
| Response to Economic Demand | The project responds to current substantial changes in economic demand for local or regional government services. | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

| Section 5: Council Measures | | | |
|-------------------------------------|--|--|-----------------|
| Council Measures | Description | Criteria | Points Assigned |
| Council Preference | Council Ranking for Competitive Rounds | The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project | |
| Total Section Points (10max) | | | |

| Scoring Summary | | |
|-----------------------------------|----------------------|-----------------|
| | Applicant Self Score | Validated Score |
| Section 1: Financing Measures | | |
| Section 2: Collaborative Measures | | |
| Section 3: Success Measures | | |
| Section 4: Significance Measures | | |
| Total Base Points: | | |

Reviewer Comments

Brookins, Denise

From: Solsman, Scott D. <sdsolsman@franklincountyohio.gov>
Sent: Thursday, April 12, 2012 11:28 AM
To: lgif
Subject: Error and correction to the Franklin County LGIF application

Dear Sir or Madam,

There is an error at the bottom of **Section 1** of the Franklin County Application, Benefits Regionalization Project.

Please delete the lines below which were incorrectly included:

Collaborative Partners

Pickaway and Fairfield Counties are collaborative partners in this initiative. These two government entities are participating in the Franklin County Cooperative Health Benefits Program.

This deletion is consistent with the application's text in **Section 2. Collaborative Partners**, which explains why the application is from Franklin County and states:

For this reason, the grant application does not include collaborative partners or collaborative partner contracts.

For this same reason, the **Section 2 Collaborative Partners** section did not include any of the required information and submissions related to collaborative partners.

The error at the bottom of Section 1 incorrectly adding Pickaway and Fairfield Counties as collaborative partners was also reflected in the Project Scoring Sheet/Applicant Self Score at the Participating Entities section where the Self Score was marked "More than one applicant" for 5 points rather than "Single applicant" for 1 point. Please correct that item to 1 point which would reduce the County's self score to 57.

Please accept this deletion to correct the Franklin County's application. I was out of the country and unavailable by phone February 24 to March 5. The individuals that finalized the application package understandably assumed that Pickaway and Fairfield Counties should have been included as collaborative partners because they are part of the three county Franklin County Cooperative Health Benefits Program, but they were not familiar the application requirements for collaborative partners.

On another issue and as a follow-up to my email suggestion of February 16 to LGIF (below), in our application at the "Explanation of anticipated return on investment based upon the ratio of expected savings" and in the self score, the application follows the formula set forth in the program policies which results in a "Expected Return" self-score of 10 points. In our application at the "Explanation of anticipated return..." text we also outline an alternative (and, I think, more accurate and true) return on investment formula that is consistent with my February 16 email suggestion. That approach would improve our score on Expected Return from 10 to 30 points and our total self score from 57 to 77 points.

Respectfully submitted

Scott Solsman, J.D., M.P.A.

Benefits Project Manager

Department of Benefits and Risk Management

Franklin County

373 S. High St., 25th Floor, Suite B
Columbus, OH 43215-6322
614-525-5274 (direct)
614-404-8791 (cell)
614-525-5515 (fax)

From: Solsman, Scott D.
Sent: Thursday, February 16, 2012 4:56 PM
To: 'lgif'
Subject: LGIF Grant Methodology concern and suggestion

Sir or Madam,

Issue/Suggestion: I wanted to call your attention to an item in the LGIF Grant scoring methodology that may unintentional skew the score downward of an otherwise very meritorious application, if I am reading the materials correctly. This relates to the critical 10, 20 or 30 points awarded for Expected Return. It is calculated as a percentage of the applicant's cost basis i.e. the recent and projected "operating budgets" per the "Financial Information" description and the FAQ. If this is the only method for Expected Return points, it would significant disadvantage, i.e. an inevitable "less than 25% return" and a minimal 10 of the 30 points, for any shared savings project that focuses on any very high cost area for local governments (such as health benefits costs), and where even a small percentage of savings are quite large public dollar savings. Perhaps an **additional** alternative approach: a common return on investment formula: $ROI = (\text{savings} - \text{project cost}) / \text{project cost} *$, or the ratio of expected savings to project costs, or another alternative could be considered for large high cost areas.

Discussion: Health insurance costs for local governments are extremely high on any basis: As a percentage of annual budget—second only to salary. On a per employee basis—approximately \$15,000 per year per employee. Therefore, an initiative that saves even 2 or 3 percent of health care premium costs is still a large savings in real dollars. For example, if due to a benefits regionalization opportunity several Franklin County political subdivisions with a total of 500 employees (out of 38 political subdivisions with over 2,500 employees) take the opportunity to piggyback on Franklin County's benefit plan **and** their costs declined just 3%, their health care costs would decline from about \$7,500,000 per year to \$7,275,000—a savings of **\$225,000**. It is only 3%, but 3% of a very large base. The Franklin County's health plan will be about \$75,000,000 in 2012. Benefits regionalization is expected to produce only nominal savings for Franklin County proper each year. The \$225,000 savings of the political subdivisions in the example above would only be .3% (3/10ths of 1%) of the **County's** benefits annual operating cost (cost basis), but still the actual dollars are substantial. Using the political subdivisions' benefits budgets as a cost basis of \$7.5 million, the savings are still only 3%. But if the **project's costs** were the cost basis, say \$75,000 project costs, with the same \$225,000 savings, then the expected ROI is a 200% (using the ROI formula above).

I realize pulling together a \$45 million grant program quickly is quite a challenge, and I appreciate the amount of work and attention to detail included in the LGIF materials.

* <http://www.investopedia.com/terms/r/returnoninvestment.asp#axzz1ma93hMqe>

Local Government Innovation Fund Completeness Review

Applicant: Franklin County Board of Commissioners

Project Name: Benefits Regionalization

Request Type: Grant

Issues for Response

1. Budget

Benefits Regionalization Project Budget

Source of Funds

| | |
|---|------------------|
| LGIF Request | \$ 64,820 |
| <u>In-kind Match Contribution (32.9%)</u> | <u>\$ 31,856</u> |
| Total | \$ 96,676 |

Use of Funds

| | |
|-------------------------|------------------|
| County Personnel Costs | \$ 62,926 |
| <u>Consultant Costs</u> | <u>\$ 33,750</u> |
| Total | \$ 96,676 |

Total Project Costs: \$96,676

2. Match

Documentation for in-kind contributions as outlined in Section 2.06 of LGIF program policies:

- The contribution of in-kind services of \$18,123 was necessary and reasonable to complete the project.
- Documentation of in-kind services:
 1. Scott Solsman, Benefits Project Manager
373 S. High St., 25th Floor, Columbus, Ohio 43215
614-525-5274
 2. Date and time of actual services provided November 2011 through February 2012. See attached: Solsman Attendance Record 11-1-11 to 2-23-12.pdf
 3. Specific type of in-kind service provided: Feasibility research on Franklin County offering employee health benefits to local governments in central Ohio in lieu of local governments having to use the small group insurance market.
 4. The rate of pay: \$53.94/hour (\$46.72 salary + 14% employer OPERS cost + 1.45% Medicare employer share)

5. In-kind contribution amount Nov 2011-Feb 2012: \$17,865

| | |
|------------------------------|-----------------|
| Hours worked 11/1/11-2/26/12 | 373.36 |
| Time % worked on project | <u>x90%</u> |
| Hours worked on project | 336 |
| Rate of pay | <u>x\$53.94</u> |
| In-kind contribution amount | \$18,123 |

6. Notarized signature and date line from Scott Solsman attesting to the validity and accuracy of the expense: See attached updated and revised affidavit. This affidavit both corrects and more clearly identifies that \$18,123 amount is the amount related to the 90% of Mr. Solsman's time spent on research for the benefits regionalization project. The earlier affidavit had the total amount of \$19,850 paid by Franklin County for Mr. Solsman, which included the <10% of his time spent on other projects and an incorrect number of hours.

3. Self-Score Assessment

- a. See attached: LGIFRound1ScoreSheetUpdate 4.26.12 w Exp Return

- b. Please also consider attached: LgIFRound1ScoreSheetUpdate 4.26.12 w Alt Exp Return

Please see my email suggestion of February 16, 2012 to LGIF (attached). Our application follows the formula set forth in the program policies which results in an "Expected Return" self-score of 10 points. However, in our application at the "Explanation of anticipated return..." text we also outline an alternative (and, I think, both more conventional and accurate) return on investment formula that is consistent with my February 16 email suggestion. That approach would improve our score on Expected Return from 10 to 30 points and our total self score from 50 to 70 points.

4. Resolution of Support

See attached

5. Population Information and Documentation

Population of Franklin County is 1,163,414.

See attachment for U.S. census documentation

6. Partnership Agreements

Not applicable. The grant application has no collaborative partners at this time. This is explained at section 2 of the application. The listing of Fairfield and Pickaway Counties as collaborative partners at section 1 of the application was a clerical error, as noted in email of April 12, 2012 to LGIF from Scott Solsman.



April 2, 2012

Scott Solsman
Franklin County Board of Commissioners
373 S. High Street, 25th floor
Columbus, Ohio 43215

RE: Application Cure Letter

Dear Scott Solsman:

The Ohio Department of Development (Development) has received and is currently reviewing your application for Round 1 of Local Government Innovation Fund program. During this review Development has determined that additional information is needed for your application. The identified item(s) requiring your attention are listed on the attached page(s). Please respond only to the issues raised. Failure to fully address all the identified items could lead to a competitive score reduction or ineligibility for Round 1 of the Local Government Innovation Fund program. **A written response from the applicant to this completeness review is due to Development no later than 5:00 p.m. on April 30, 2012.** Please send the response in a single email to lgif@development.ohio.gov and include "Cure—Project Name" in the subject line.

While this cure letter represents the additional information needed for Development review, the Local Government Innovation Council continues to reserve the right to request additional information about your application.

Thank you once again for your participation in Local Government Innovation program. Please contact the Office of Redevelopment at lgif@development.ohio.gov or 614-995-2292 if you have further questions regarding your application or the information requested in this letter.

Sincerely,

Thea J. Walsh, AICP
Deputy Chief, Office of Redevelopment
Ohio Department of Development

Local Government Innovation Fund Completeness Review

Applicant: Franklin County Board of Commissioners
Project Name: Benefits Regionalization
Request Type: Grant

Issues for Response

1. Budget

Please provide a line item budget that includes at minimum: 1) the sources of all funds being contributed to the project include **all** sources—cash, in-kind, etc.; 2) the uses of all funds (provide a line item for each use); 3) the total project costs (including the funding request **and** the local match. Please be sure that all uses of funds are eligible expenses as set forth in the program guidelines.

Example:

Collaboration Village’s Project Budget

Sources of Funds

| | |
|--------------------------|-----------|
| LGIF Request | \$100,000 |
| Match Contribution (10%) | \$ 11,111 |
| <hr/> | <hr/> |
| Total | \$111,111 |

Uses of Funds

| | |
|---------------------------|-----------|
| Consultant Fees for Study | \$111,111 |
| <hr/> | <hr/> |
| Total | \$111,111 |

Total Project Cost: \$111,111

2. Match

For **in-kind contributions**, please provide documentation as outlined in section 2.06 of the Local Government Innovation Fund program policies. Certification of in-kind contributions may only be made for past investments. Anticipated in-kind contributions must be certified **after** the contribution is made.

3. Self-Score Assessment

Please complete the interactive selection methodology available on the LGIF program website <http://www.development.ohio.gov/Urban/LGIF.htm> (select selection methodology) to score your project. Applicants do not need to complete the Council Preference or score validation sections when scoring their projects.

4. Resolutions of Support

Resolutions of support must be provided by the governing body of the main applicant and each collaborative partner. If the collaborative partner is a private entity with no governing body, a letter of support **for the project** is required.

5. Population Information and Documentation

Please provide documentation supporting population information provided using the 2010 U.S. Census. To access census information, you may visit the following website <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>.

6. Partnership Agreements

Partnership agreements must be signed by all parties listed as collaborative partners. Please provide a partnership agreement that at minimum: 1) lists all collaborative partners; 2) lists the nature of the partnership; and 3) is signed by all parties. Please note, partnership agreements must be specific to the project for which funding is requested.

AFFIDAVIT OF SCOTT SOLSMAN

State of Ohio
County of Franklin: ss

I, Scott Solsman, being duly cautioned and sworn hereby state that I am over the age of 18, am competent to testify and have personal knowledge of the following matters:

1. I am currently the Benefits Project Manager for Franklin County.
2. I have been compensated for a total of 373 hours from November 1, 2011 through February 23, 2012.
3. I have used at least 90% of my work time (336 hours) on feasibility research related to a Franklin County benefit regionalization opportunity for local political subdivisions.
4. The cost to Franklin County of this in-kind contribution work is \$18,123. This figure includes salary, the County (employer) contribution to OPERS, and the County contribution for Medicare for a total rate of \$53.94 per hour

Further affiant say naught.


Scott D. Solsman

Affirmed to and subscribed before me this 30th date of April, 2012




Debra A. Williams
Notary Public, State of Ohio
My Commission Expires 03-22-2015

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

24-Oct-11 - 6-Nov-11
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|----|-------|----|-----|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 10/24/2011 | | | | | | | | | | - |
| TUESDAY | 10/25/2011 | | | | | | | | | | - |
| WEDNESDAY | 10/26/2011 | | | | | | | | | | - |
| THURSDAY | 10/27/2011 | | | | | | | | | | - |
| FRIDAY | 10/28/2011 | | | | | | | | | | - |
| SATURDAY | 10/29/2011 | | | | | | | | | | - |
| SUNDAY | 10/30/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | - | - | - | | - |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 10/31/2011 | | | | | | | | | | - |
| TUESDAY | 11/1/2011 | | | | | | | | | | - |
| WEDNESDAY | 11/2/2011 | 6:55 AM | 12:00 PM | 1:00 PM | 4:00 PM | 8:05 | 8.08 | 8.08 | | | 8.08 |
| THURSDAY | 11/3/2011 | 8:05 AM | 12:00 PM | 12:30 PM | 5:30 PM | 8:55 | 8.92 | 8.92 | | | 8.92 |
| FRIDAY | 11/4/2011 | | | | | | | | | | - |
| SATURDAY | 11/5/2011 | | | | | | | | | | - |
| SUNDAY | 11/6/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 17.00 | 17.00 | - | | 17.00 |

| THIS PAY PERIOD | HOURS |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 17.00 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 17.00 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE
11/7/11



**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

7-Nov-11

20-Nov-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/7/2011 | 8:00 AM | 12:00 PM | 12:30 PM | 2:20 PM | 5:50 | 5.83 | 5.83 | | | 5.83 |
| TUESDAY | 11/8/2011 | 11:55 AM | 4:30 PM | 5:00 PM | 7:45 PM | 7:20 | 7.33 | 7.33 | | | 7.33 |
| WEDNESDAY | 11/9/2011 | 9:00 AM | 11:00 AM | 2:00 PM | 7:45 PM | 7:45 | 7.75 | 7.75 | | | 7.75 |
| THURSDAY | 11/10/2011 | | | | | | | | | | - |
| FRIDAY | 11/11/2011 | | | | | | | | | | - |
| SATURDAY | 11/12/2011 | | | | | | | | | | - |
| SUNDAY | 11/13/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 20.92 | 20.91 | - | | 20.91 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/14/2011 | 8:00 AM | | | 9:00 AM | 1:00 | 1.00 | 1.00 | | | 1.00 |
| TUESDAY | 11/15/2011 | 9:00 AM | | | 9:30 AM | 0:30 | 0.50 | 0.50 | | | 0.50 |
| WEDNESDAY | 11/16/2011 | 9:00 AM | 10:00 AM | 11:55 AM | 4:08 PM | 5:13 | 5.22 | 5.22 | | | 5.22 |
| THURSDAY | 11/17/2011 | 8:00 AM | 11:00 AM | 1:00 PM | 3:30 PM | 5:30 | 5.50 | 5.50 | | | 5.50 |
| FRIDAY | 11/18/2011 | 6:45 AM | 12:00 PM | 12:15 PM | 5:30 PM | 10:30 | 10.50 | 10.50 | | | 10.50 |
| SATURDAY | 11/19/2011 | | | | | | | | | | - |
| SUNDAY | 11/20/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 22.72 | 22.72 | - | | 22.72 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|------------------|
| TOTAL HOURS WORKED | 43.63 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 43.63 |
| REGULAR HOURS | 40.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|---|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE



**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

21-Nov-11

4-Dec-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/21/2011 | 9:35 AM | 12:00 PM | 1:00 PM | 4:10 PM | 5:35 | 5.58 | 5.58 | | | 5.58 |
| TUESDAY | 11/22/2011 | | | | | | | | | | - |
| WEDNESDAY | 11/23/2011 | 7:25 AM | 12:00 PM | 12:20 PM | 2:55 PM | 7:10 | 7.17 | 7.17 | | | 7.17 |
| THURSDAY | 11/24/2011 | | | | | | | | | | - |
| FRIDAY | 11/25/2011 | | | | | | | | | | - |
| SATURDAY | 11/26/2011 | | | | | | | | | | - |
| SUNDAY | 11/27/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 12.75 | 12.75 | - | | 12.75 |

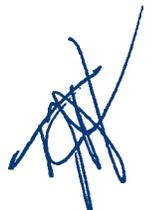
| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|------------|---------|----------|---------|----------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 11/28/2011 | 8:05 AM | 12:00 PM | 1:00 PM | 4:05 PM | 7:00 | 7.00 | 7.00 | | | 7.00 |
| TUESDAY | 11/29/2011 | 1:56 PM | | | 4:56 PM | 3:00 | 3.00 | 3.00 | | | 3.00 |
| WEDNESDAY | 11/30/2011 | | | | | | | | | | - |
| THURSDAY | 12/1/2011 | | | | | | | | | | - |
| FRIDAY | 12/2/2011 | 7:00 AM | | | 10:50 AM | 3:50 | 3.83 | 3.83 | | | 3.83 |
| SATURDAY | 12/3/2011 | | | | | | | | | | - |
| SUNDAY | 12/4/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 13.83 | 13.83 | - | | 13.83 |

| THIS PAY PERIOD | HOURS |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 26.58 |
| TOTAL LEAVE HOURS TAKEN | - |
| PAY PERIOD TOTAL | 26.58 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | - |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE



**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

5-Dec-11

- 18-Dec-11

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|----------|----------|---------|----------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/5/2011 | | | | | | | | | | - |
| TUESDAY | 12/6/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/7/2011 | 8:52 AM | 12:30 PM | 1:00 PM | 3:45 PM | 6:23 | 6.38 | 6.38 | 1.62 | s | 8.00 |
| THURSDAY | 12/8/2011 | 10:55 AM | 12:30 PM | 1:00 PM | 3:40 PM | 4:15 | 4.25 | 4.25 | 3.25 | s | 7.50 |
| FRIDAY | 12/9/2011 | 10:00 AM | | | 10:30 AM | 0:30 | 0.50 | 0.50 | | | 0.50 |
| SATURDAY | 12/10/2011 | | | | | | | | | | - |
| SUNDAY | 12/11/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 11.13 | 11.13 | 4.87 | | 16.00 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|---------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/12/2011 | 9:05 AM | 12:00 PM | 1:00 PM | 5:05 PM | 7:00 | 7.00 | 7.00 | | | 7.00 |
| TUESDAY | 12/13/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/14/2011 | | | | | | | | | | - |
| THURSDAY | 12/15/2011 | 7:45 AM | 12:00 PM | 1:00 PM | 5:00 PM | 8:15 | 8.25 | 8.25 | | | 8.25 |
| FRIDAY | 12/16/2011 | | | | | | | | | | - |
| SATURDAY | 12/17/2011 | | | | | | | | | | - |
| SUNDAY | 12/18/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 15.25 | 15.25 | - | | 15.25 |

THIS PAY PERIOD

HOURS

| | |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 26.38 |
| TOTAL LEAVE HOURS TAKEN | 4.87 |
| PAY PERIOD TOTAL | 31.25 |
| REGULAR HOURS | 25.43 |
| TOTAL ADMIN/COMP HRS EARNED | - |

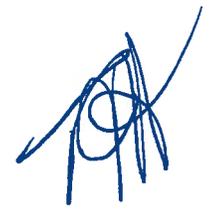
LEAVE SUMMARY

HOURS

| | |
|-----------------------|------|
| V - VACATION | - |
| S - SICK LEAVE | 4.87 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | - |
| TOTAL | 4.87 |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE



**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman

EMPLOYEE

19-Dec-11

1-Jan-12

PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/19/2011 | 8:55 AM | 12:00 PM | 1:00 PM | 5:55 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| TUESDAY | 12/20/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/21/2011 | 9:00 AM | 12:00 PM | 1:00 PM | 4:30 PM | 6:30 | 6.50 | 6.50 | | | 6.50 |
| THURSDAY | 12/22/2011 | | | | | | | | | | - |
| FRIDAY | 12/23/2011 | 11:45 AM | 1:00 PM | 2:00 PM | 4:45 PM | 4:00 | 4.00 | 4.00 | | | 4.00 |
| SATURDAY | 12/24/2011 | | | | | | | | | | - |
| SUNDAY | 12/25/2011 | | | | | | | | | | - |
| TOTAL | | | | | | | 18.50 | 18.50 | - | | 18.50 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|------------|---------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 12/26/2011 | | | | | | 8.00 | 8.00 | 8 | 0 | 8.00 |
| TUESDAY | 12/27/2011 | | | | | | | | | | - |
| WEDNESDAY | 12/28/2011 | 8:25 AM | 12:00 PM | 1:20 PM | 4:36 PM | 6:51 | 6.85 | 6.85 | | | 6.85 |
| THURSDAY | 12/29/2011 | | | | | | | | | | - |
| FRIDAY | 12/30/2011 | 9:27 AM | 12:00 PM | 1:30 PM | 3:00 PM | 4:03 | 4.05 | 4.05 | | | 4.05 |
| SATURDAY | 12/31/2011 | | | | | | | | | | - |
| SUNDAY | 1/1/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 18.90 | 18.90 | - | | 18.90 |

THIS PAY PERIOD

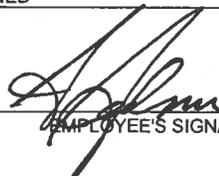
HOURS

| | |
|-----------------------------|---------------------------|
| TOTAL HOURS WORKED | 37.40 37.40 |
| TOTAL LEAVE HOURS TAKEN | 8.0 |
| PAY PERIOD TOTAL | 37.40 |
| REGULAR HOURS | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

HOURS

| | |
|-----------------------|----|
| V - VACATION | - |
| S - SICK LEAVE | - |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER (H) | 8- |
| TOTAL | 8- |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE
1/3/12

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE - Name & Employee Number

2-Jan-12 - 15-Jan-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|----------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/2/2012 | | | | | | | 8.00 | 8 | 0 | 8.00 |
| TUESDAY | 1/3/2012 | 10:05 AM | 12:30 PM | 1:50 PM | 3:55 PM | 4:30 | 4.50 | 4.50 | | | 4.50 |
| WEDNESDAY | 1/4/2012 | 9:35 AM | 12:00 PM | 1:30 PM | 4:35 PM | 5:30 | 5.50 | 5.50 | | | 5.50 |
| THURSDAY | 1/5/2012 | | | | | | | | | | - |
| FRIDAY | 1/6/2012 | 8:53 AM | 12:00 PM | 1:20 PM | 2:40 PM | 4:27 | 4.45 | 4.45 | | | 4.45 |
| SATURDAY | 1/7/2012 | | | | | | | | | | - |
| SUNDAY | 1/8/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 14.45 | 14.45 | 8.0 | | 22.45 |

8.0
MKS
1/19/12
Per police

22.45 MKS
2/2/12

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/9/2012 | | | | | | | | 8.00 | s | 8.00 |
| TUESDAY | 1/10/2012 | | | | | | | | | | - |
| WEDNESDAY | 1/11/2012 | 9:55 AM | 12:00 PM | 12:30 PM | 3:35 PM | 5:10 | 5.17 | 5.17 | 2.83 | s | 8.00 |
| THURSDAY | 1/12/2012 | 9:52 AM | 12:00 PM | 12:20 PM | 1:20 PM | 3:08 | 3.13 | 3.13 | | | 3.13 |
| FRIDAY | 1/13/2012 | | | | | | | | | | - |
| SATURDAY | 1/14/2012 | | | | | | | | | | - |
| SUNDAY | 1/15/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 8.30 | 8.30 | 10.83 | | 19.13 |

THIS PAY PERIOD

| | HOURS |
|-----------------------------|-------|
| TOTAL HOURS WORKED | 22.75 |
| TOTAL LEAVE HOURS TAKEN | 18.93 |
| PAY PERIOD TOTAL | 41.58 |
| REGULAR HOURS | 22.75 |
| TOTAL ADMIN/COMP HRS EARNED | - |

LEAVE SUMMARY

| | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | 10.83 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER | 8.0 |
| TOTAL | 18.83 |

Scott Solsman
EMPLOYEE'S SIGNATURE

Margaret Korman
SUPERVISOR'S SIGNATURE

1/11
7/12/12

Retro 155.86 hrs @ \$5.00/hr. TSH

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

16-Jan-12 - 29-Jan-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----|-------|----|-----|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/16/2012 | | | | | | | | 8.00 | o | 8.00 |
| TUESDAY | 1/17/2012 | | | | | | | | | | - |
| WEDNESDAY | 1/18/2012 | | | | | | | | | | - |
| THURSDAY | 1/19/2012 | | | | | | | | | | - |
| FRIDAY | 1/20/2012 | | | | | | | | | | - |
| SATURDAY | 1/21/2012 | | | | | | | | | | - |
| SUNDAY | 1/22/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | - | - | 8.00 | | 8.00 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----------|----------|---------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/23/2012 | 7:32 AM | 12:00 PM | 1:20 PM | 5:32 PM | 8:40 | 8.67 | 8.67 | | | 8.67 |
| TUESDAY | 1/24/2012 | 10:40 AM | 12:00 PM | 1:00 PM | 5:50 PM | 6:10 | 6.17 | 6.17 | | | 6.17 |
| WEDNESDAY | 1/25/2012 | 8:30 AM | 12:00 PM | 1:20 PM | 3:40 PM | 5:50 | 5.83 | 5.83 | | | 5.83 |
| THURSDAY | 1/26/2012 | | | | | | | | | | - |
| FRIDAY | 1/27/2012 | | | | | | | | | | - |
| SATURDAY | 1/28/2012 | | | | | | | | | | - |
| SUNDAY | 1/29/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 20.67 | 20.67 | - | | 20.67 |

| | THIS PAY PERIOD | HOURS |
|-----------------------------|-----------------|-------|
| TOTAL HOURS WORKED | | 20.67 |
| TOTAL LEAVE HOURS TAKEN | | 8.00 |
| PAY PERIOD TOTAL | | 28.67 |
| REGULAR HOURS | | 72.00 |
| TOTAL ADMIN/COMP HRS EARNED | | - |

| | LEAVE SUMMARY | HOURS |
|--------|------------------|-------|
| V | - VACATION | - |
| S | - SICK LEAVE | - |
| P | - PERSONAL LEAVE | - |
| A or C | - ADMIN / COMP | - |
| O | - OTHER | 8.00 |
| TOTAL | | 8.00 |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE
1/30/12

Retro Pay of 41.58 hrs @ \$5.00 from last pay. 
Pd 2.0 hrs. Holiday from previous timesheet. 

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

30-Jan-12 - 12-Feb-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|--------------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 1/30/2012 | 8:48 AM | 12:00 PM | 12:30 PM | 5:42 PM | 8:24 | 8.40 | 8.40 | | | 8.40 |
| TUESDAY | 1/31/2012 | 8:00 AM | 12:00 PM | 1:00 PM | 5:00 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| WEDNESDAY | 2/1/2012 | 7:45 AM | 12:00 PM | 12:20 PM | 4:05 PM | 8:00 | 8.00 | 8.00 | | | 8.00 |
| THURSDAY | 2/2/2012 | 10:30 AM | 12:00 PM | 1:10 PM | 5:05 PM | 5:25 | 5.42 | 5.42 | | | 5.42 |
| FRIDAY | 2/3/2012 | 8:05 AM | 12:00 PM | 1:10 PM | 5:25 PM | 8:10 | 8.17 | 8.17 | | | 8.17 |
| SATURDAY | 2/4/2012 | | | | | | | | | | - |
| SUNDAY | 2/5/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 37.98 | 37.99 | | | 37.99 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|--------------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/6/2012 | 9:15 AM | 12:00 PM | 12:30 PM | 4:12 PM | 6:27 | 6.45 | 6.45 | | | 6.45 |
| TUESDAY | 2/7/2012 | 8:40 AM | 1:00 PM | 2:20 PM | 5:35 PM | 7:35 | 7.58 | 7.58 | | | 7.58 |
| WEDNESDAY | 2/8/2012 | 10:30 AM | 12:00 PM | 1:15 PM | 6:00 PM | 6:15 | 6.25 | 6.25 | | | 6.25 |
| THURSDAY | 2/9/2012 | 3:45 PM | | | 7:40 PM | 3:55 | 3.92 | 3.92 | | | 3.92 |
| FRIDAY | 2/10/2012 | 8:00 AM | 12:00 PM | 1:20 PM | 5:45 PM | 8:25 | 8.42 | 8.42 | | | 8.42 |
| SATURDAY | 2/11/2012 | | | | | | | | | | - |
| SUNDAY | 2/12/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 32.62 | 32.62 | | | 32.62 |

| THIS PAY PERIOD | | HOURS |
|-----------------------------|--|-------|
| TOTAL HOURS WORKED | | 70.61 |
| TOTAL LEAVE HOURS TAKEN | | - |
| PAY PERIOD TOTAL | | 70.61 |
| REGULAR HOURS | | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | | - |

| LEAVE SUMMARY | | HOURS |
|-----------------------|--|----------|
| V - VACATION | | - |
| S - SICK LEAVE | | - |
| P - PERSONAL LEAVE | | - |
| A or C - ADMIN / COMP | | - |
| O - OTHER | | - |
| TOTAL | | - |


EMPLOYEE'S SIGNATURE


SUPERVISOR'S SIGNATURE



**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

13-Feb-12 - 26-Feb-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|---------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/13/2012 | 2:50 AM | | | 8:05 AM | 5:15 | 5.25 | 5.25 | | | 5.25 |
| TUESDAY | 2/14/2012 | 8:55 AM | 12:00 PM | 12:30 PM | 5:53 PM | 8:28 | 8.47 | 8.47 | | | 8.47 |
| WEDNESDAY | 2/15/2012 | 8:33 AM | 12:50 PM | 1:50 PM | 5:35 PM | 8:02 | 8.03 | 8.03 | | | 8.03 |
| THURSDAY | 2/16/2012 | 9:45 AM | 12:00 PM | 12:20 PM | 4:58 PM | 6:53 | 6.88 | 6.88 | | | 6.88 |
| FRIDAY | 2/17/2012 | 8:00 AM | 12:00 PM | 1:00 PM | 5:25 PM | 8:25 | 8.42 | 8.42 | | | 8.42 |
| SATURDAY | 2/18/2012 | | | | | | | | | | - |
| SUNDAY | 2/19/2012 | 9:30 AM | | | 4:40 PM | 7:10 | 7.17 | 7.17 | | | 7.17 |
| TOTAL | | | | | | | 44.22 | 44.22 | - | | 44.22 |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|--------------|-----------|----------------|----------|----------|---------|-------------------|--------------------|--------------------------|------------|------|---------------------------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/20/2012 | <i>Holiday</i> | | | | | | 8.00 | 8.00 | O | 16.00 |
| TUESDAY | 2/21/2012 | 7:50 AM | 10:10 AM | 2:10 PM | 5:32 PM | 5:42 | 5.70 | 5.70 | 2.30 | S | 8.00 |
| WEDNESDAY | 2/22/2012 | 9:00 AM | 12:00 PM | 12:15 PM | 6:05 PM | 8:50 | 8.83 | 8.83 | | | 8.83 |
| THURSDAY | 2/23/2012 | 8:05 AM | 12:00 PM | 12:20 PM | 4:00 PM | 7:35 | 7.58 | 7.58 | | | 7.58 |
| FRIDAY | 2/24/2012 | | | | | | | | | | - |
| SATURDAY | 2/25/2012 | | | | | | | | | | - |
| SUNDAY | 2/26/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 22.12 | 39.41 32.6 | 10.30 | | 70.41 32.42 |

| THIS PAY PERIOD | | HOURS |
|-----------------------------|--|-------|
| TOTAL HOURS WORKED | | 66.34 |
| TOTAL LEAVE HOURS TAKEN | | 10.30 |
| PAY PERIOD TOTAL | | 76.64 |
| REGULAR HOURS | | 66.34 |
| TOTAL ADMIN/COMP HRS EARNED | | 5.17 |

| LEAVE SUMMARY | HOURS |
|-----------------------|-------|
| V - VACATION | - |
| S - SICK LEAVE | 2.30 |
| P - PERSONAL LEAVE | - |
| A or C - ADMIN / COMP | - |
| O - OTHER (#) | 8.00 |
| TOTAL | 10.30 |

Scott Solsman
EMPLOYEE'S SIGNATURE

AS

MC Solsman 2/28/12
SUPERVISOR'S SIGNATURE

TS

**FRANKLIN COUNTY COMMISSIONERS OFFICE
DAILY ATTENDANCE RECORD**

Scott Solsman
EMPLOYEE

27-Feb-12 - 11-Mar-12
PAY PERIOD

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----|-------|----|-----|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 2/27/2012 | | | | | | | | | | - |
| TUESDAY | 2/28/2012 | | | | | | | | | | - |
| WEDNESDAY | 2/29/2012 | | | | | | | | | | - |
| THURSDAY | 3/1/2012 | | | | | | | | | | - |
| FRIDAY | 3/2/2012 | | | | | | | | | | - |
| SATURDAY | 3/3/2012 | | | | | | | | | | - |
| SUNDAY | 3/4/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | - | - | - | | - |

| DAY | DATE | IN | LUNCH | | OUT | WORKED HRS:MIN | CALC HRS WORKED | HOURS WORKED | LEAVE USED | | TOTAL |
|-----------|-----------|----------|----------|----------|---------|-------------------|--------------------|-----------------|------------|------|-------|
| | | | OUT | IN | | | | | HOURS | TYPE | |
| MONDAY | 3/5/2012 | | | | | | | | | | - |
| TUESDAY | 3/6/2012 | | | | | | | | | | - |
| WEDNESDAY | 3/7/2012 | 9:15 AM | 12:00 PM | 12:15 PM | 5:20 PM | 7:50 | 7.83 | 7.83 | | | 7.83 |
| THURSDAY | 3/8/2012 | 11:10 AM | 12:00 PM | 12:15 PM | 5:45 PM | 6:20 | 6.33 | 6.33 | | | 6.33 |
| FRIDAY | 3/9/2012 | | | | | | | | | | - |
| SATURDAY | 3/10/2012 | | | | | | | | | | - |
| SUNDAY | 3/11/2012 | | | | | | | | | | - |
| TOTAL | | | | | | | 14.17 | 14.16 | - | | 14.16 |

| | THIS PAY PERIOD | HOURS |
|-----------------------------|-----------------|-------|
| TOTAL HOURS WORKED | | 14.16 |
| TOTAL LEAVE HOURS TAKEN | | - |
| PAY PERIOD TOTAL | | 14.16 |
| REGULAR HOURS | | 80.00 |
| TOTAL ADMIN/COMP HRS EARNED | | - |

| | LEAVE SUMMARY | HOURS |
|--------|----------------|-------|
| V | VACATION | - |
| S | SICK LEAVE | - |
| P | PERSONAL LEAVE | - |
| A or C | ADMIN / COMP | - |
| O | OTHER | - |
| | TOTAL | - |


EMPLOYEE'S SIGNATURE

 3/16/12
SUPERVISOR'S SIGNATURE



Local Government Innovation Fund Program

Application Score £ £

| | |
|-----------------------|--|
| Lead Applicant | |
| Project Name | |

| | |
|--|--------------------------|
| | Grant Application |
|--|--------------------------|

or

| | |
|--|-------------------------|
| | Loan Application |
|--|-------------------------|

The Local Government Innovation Fund Council
77 South High Street
P.O. Box 1001
Columbus, Ohio 43216-1001
(614) 995-2292

Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

| Financing Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|--|--|---|---------------|----------------------|-----------------|
| Financial Information | <i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i> | Applicant provides a thorough, detailed and complete financial information | 5 | | |
| | | Applicant provided more than minimum requirements but did not provide additional justification or support | 3 | | |
| | | Applicant provided minimal financial information | 1 | | |
| | | | Points | | |
| Repayment Structure (Loan Only) | <i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day , or contingency fund, etc.).</i> | Applicant clearly demonstrates a secondary repayment source. | 5 | | |
| | | Applicant does not have a secondary repayment source. | 0 | | |
| | | | Points | | |
| Local Match | <i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i> | 70% or greater | 5 | | |
| | | 40-69.99% | 3 | | |
| | | 10-39.99% | 1 | | |
| | | | Points | | |
| Total Section Points | | | | | |

Section 2: Collaborative Measures

| Collaborative Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|-------------------------------|--|---|---------------|----------------------|-----------------|
| Population | <i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i> | Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents | 5 | | |
| | | Applicant (or collaborative partner) is a county but has less than 235,000 | 5 | | |
| | | Applicant (or collaborative partner) is not a county but has a population 20,001 or greater. | 3 | | |
| | | Applicant (or collaborative partner) is a county with a population of 235,001 residents or more | 3 | | |
| | | | Points | | |
| Participating Entities | <i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i> | More than one applicant | 5 | | |
| | | Single applicant | 1 | | |
| | | | Points | | |
| Total Section Points | | | | | |

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

| Success Measures | Description | Criteria | Points | Applicant Self Score | Validated Score |
|------------------------------|---|--|---------------|----------------------|-----------------|
| Expected Return | <i>Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories:</i> | 75% or greater | 30 | | |
| | | 25.01% to 74.99% | 20 | | |
| | | Less than 25% | 10 | | |
| | | | Points | | |
| Past Success | <i>Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past.</i> | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Scalable/Replicable Proposal | <i>Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments.</i> | The project is both scalable and replicable | 10 | | |
| | | The project is either scalable or replicable | 5 | | |
| | | Does not apply | 0 | | |
| | | | Points | | |
| Probability of Success | <i>Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met.</i> | Provided | 5 | | |
| | | Not Provided | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

Section 4: Significance Measures

| Significance Measures | Description | Criteria | Points Assigned | Applicant Self Score | Validated Score |
|---|--|---|-----------------|----------------------|-----------------|
| Performance Audit Implementation /Cost Benchmarking | <i>The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking.</i> | Project implements a recommendation from an audit or is informed by benchmarking | 5 | | |
| | | Project does not implement a recommendation from an audit and is not informed by benchmarking | 0 | | |
| | | | Points | | |
| Economic Impact | <i>Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes)</i> | Applicant clearly demonstrates economic impact | 5 | | |
| | | Applicant mentions but does not prove economic impact | 3 | | |
| | | Applicant does not demonstrate an economic impact | 0 | | |
| | | | Points | | |
| Response to Economic Demand | <i>The project responds to current substantial changes in economic demand for local or regional government services.</i> | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

| Section 5: Council Measures | | | |
|-------------------------------------|--|--|-----------------|
| Council Measures | Description | Criteria | Points Assigned |
| Council Preference | Council Ranking for Competitive Rounds | The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project | |
| Total Section Points (10max) | | | |

| Scoring Summary | | | |
|-----------------------------------|--|----------------------|-----------------|
| | | Applicant Self Score | Validated Score |
| Section 1: Financing Measures | | | |
| Section 2: Collaborative Measures | | | |
| Section 3: Success Measures | | | |
| Section 4: Significance Measures | | | |
| Total Base Points: | | | |

Reviewer Comments

Local Government Innovation Fund Program

Application Score £ £

| | |
|-----------------------|--|
| Lead Applicant | |
| Project Name | |

| | |
|--|--------------------------|
| | Grant Application |
|--|--------------------------|

or

| | |
|--|-------------------------|
| | Loan Application |
|--|-------------------------|

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Local Government Innovation Fund Project Scoring Sheet

Section 1: Financing Measures

| Financing Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|--|--|---|------------|----------------------|-----------------|
| Financial Information | <i>Applicant includes financial information (i.e., service related operating budgets) for the most recent three years and the three year period following the project. The financial information must be directly related to the scope of the project and will be used as the cost basis for determining any savings resulting from the project.</i> | Applicant provides a thorough, detailed and complete financial information | 5 | | |
| | | Applicant provided more than minimum requirements but did not provide additional justification or support | 3 | | |
| | | Applicant provided minimal financial information | 1 | | |
| | | Points | | | |
| Repayment Structure (Loan Only) | <i>Applicant demonstrates a viable repayment source to support loan award. Secondary source can be in the form of a debt reserve, bank participation, a guarantee from a local entity, or other collateral (i.e., emergency rainy day , or contingency fund, etc.).</i> | Applicant clearly demonstrates a secondary repayment source. | 5 | | |
| | | Applicant does not have a secondary repayment source. | 0 | | |
| | | Points | | | |
| Local Match | <i>Percentage of local matching funds being contributed to the project. This may include in-kind contributions.</i> | 70% or greater | 5 | | |
| | | 40-69.99% | 3 | | |
| | | 10-39.99% | 1 | | |
| | | Points | | | |
| Total Section Points | | | | | |

Section 2: Collaborative Measures

| Collaborative Measures | Description | Criteria | Max Points | Applicant Self Score | Validated Score |
|-------------------------------|--|---|------------|----------------------|-----------------|
| Population | <i>Applicant's population (or the population of the area(s) served) falls within one of the listed categories as determined by the U.S. Census Bureau. Population scoring will be determined by the smallest population listed in the application. Applications from (or collaborating with) small communities are preferred.</i> | Applicant (or collaborative partner) is not a county and has a population of less than 20,000 residents | 5 | | |
| | | Applicant (or collaborative partner) is a county but has less than 235,000 | 5 | | |
| | | Applicant (or collaborative partner) is not a county but has a population 20,001 or greater. | 3 | | |
| | | Applicant (or collaborative partner) is a county with a population of 235,001 residents or more | 3 | | |
| | | Points | | | |
| Participating Entities | <i>Applicant has executed partnership agreements outlining all collaborative partners and participation agreements and has resolutions of support. (Note: Sole applicants only need to provide a resolution of support from its governing entity.)</i> | More than one applicant | 5 | | |
| | | Single applicant | 1 | | |
| | | Points | | | |
| Total Section Points | | | | | |

Local Government Innovation Fund Project Scoring Sheet

Section 3: Success Measures

| Success Measures | Description | Criteria | Points | Applicant Self Score | Validated Score |
|------------------------------|--|--|--------|----------------------|-----------------|
| Expected Return | Applicant demonstrates as a percentage of savings (i.e., actual savings, increased revenue, or cost avoidance) an expected return. The return must be derived from the applicant's cost basis. The expected return is ranked in one of the following percentage categories: | 75% or greater | 30 | | |
| | | 25.01% to 74.99% | 20 | | |
| | | Less than 25% | 10 | | |
| | | | Points | | |
| Past Success | Applicant has successfully implemented, or is following project guidance from a shared services model, for an efficiency, shared service, coproduction or merger project in the past. | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Scalable/Replicable Proposal | Applicant's proposal can be replicated by other local governments or scaled for the inclusion of other local governments. | The project is both scalable and replicable | 10 | | |
| | | The project is either scalable or replicable | 5 | | |
| | | Does not apply | 0 | | |
| | | | Points | | |
| Probability of Success | Applicant provides a documented need for the project and clearly outlines the likelihood of the need being met. | Provided | 5 | | |
| | | Not Provided | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

Section 4: Significance Measures

| Significance Measures | Description | Criteria | Points Assigned | Applicant Self Score | Validated Score |
|---|---|---|-----------------|----------------------|-----------------|
| Performance Audit Implementation /Cost Benchmarking | The project implements a single recommendation from a performance audit provided by the Auditor of State under Chapter 117 of the Ohio Revised Code or is informed by cost benchmarking. | Project implements a recommendation from an audit or is informed by benchmarking | 5 | | |
| | | Project does not implement a recommendation from an audit and is not informed by benchmarking | 0 | | |
| | | | Points | | |
| Economic Impact | Applicant demonstrates the project will a promote business environment (i.e., demonstrates a business relationship resulting from the project) and will provide for community attraction (i.e., cost avoidance with respect to taxes) | Applicant clearly demonstrates economic impact | 5 | | |
| | | Applicant mentions but does not prove economic impact | 3 | | |
| | | Applicant does not demonstrate an economic impact | 0 | | |
| | | | Points | | |
| Response to Economic Demand | The project responds to current substantial changes in economic demand for local or regional government services. | Yes | 5 | | |
| | | No | 0 | | |
| | | | Points | | |
| Total Section Points | | | | | |

| Section 5: Council Measures | | | |
|-------------------------------------|--|--|-----------------|
| Council Measures | Description | Criteria | Points Assigned |
| Council Preference | Council Ranking for Competitive Rounds | The Applicant Does Not Fill Out This Section; This is for the Local Government Innovation Fund Council only. The points for this section is based on the applicant demonstrating innovation or inventiveness with the project | |
| Total Section Points (10max) | | | |

| Scoring Summary | | | |
|-----------------------------------|--|----------------------|-----------------|
| | | Applicant Self Score | Validated Score |
| Section 1: Financing Measures | | | |
| Section 2: Collaborative Measures | | | |
| Section 3: Success Measures | | | |
| Section 4: Significance Measures | | | |
| Total Base Points: | | | |

Reviewer Comments



DP-1

Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

NOTE: For more information on confidentiality protection, nonsampling error, and definitions, see <http://www.census.gov/prod/cen2010/doc/dpsf.pdf>.**Geography: Franklin County, Ohio**

| Subject | Number | Percent |
|--------------------|-----------|---------|
| SEX AND AGE | | |
| Total population | 1,163,414 | 100.0 |
| Under 5 years | 83,117 | 7.1 |
| 5 to 9 years | 76,768 | 6.6 |
| 10 to 14 years | 73,778 | 6.3 |
| 15 to 19 years | 80,992 | 7.0 |
| 20 to 24 years | 102,648 | 8.8 |
| 25 to 29 years | 101,908 | 8.8 |
| 30 to 34 years | 88,855 | 7.6 |
| 35 to 39 years | 80,667 | 6.9 |
| 40 to 44 years | 77,193 | 6.6 |
| 45 to 49 years | 80,481 | 6.9 |
| 50 to 54 years | 79,424 | 6.8 |
| 55 to 59 years | 67,127 | 5.8 |
| 60 to 64 years | 54,750 | 4.7 |
| 65 to 69 years | 36,100 | 3.1 |
| 70 to 74 years | 26,534 | 2.3 |
| 75 to 79 years | 20,825 | 1.8 |
| 80 to 84 years | 16,725 | 1.4 |
| 85 years and over | 15,522 | 1.3 |
| Median age (years) | 33.4 | (X) |
| 16 years and over | 915,127 | 78.7 |
| 18 years and over | 884,872 | 76.1 |
| 21 years and over | 827,875 | 71.2 |
| 62 years and over | 146,581 | 12.6 |
| 65 years and over | 115,706 | 9.9 |
| Male population | 566,499 | 48.7 |
| Under 5 years | 42,372 | 3.6 |
| 5 to 9 years | 39,175 | 3.4 |
| 10 to 14 years | 37,609 | 3.2 |
| 15 to 19 years | 41,288 | 3.5 |
| 20 to 24 years | 51,225 | 4.4 |
| 25 to 29 years | 50,010 | 4.3 |
| 30 to 34 years | 44,139 | 3.8 |
| 35 to 39 years | 40,173 | 3.5 |
| 40 to 44 years | 38,669 | 3.3 |
| 45 to 49 years | 39,358 | 3.4 |
| 50 to 54 years | 38,171 | 3.3 |
| 55 to 59 years | 31,609 | 2.7 |
| 60 to 64 years | 25,400 | 2.2 |
| 65 to 69 years | 16,169 | 1.4 |
| 70 to 74 years | 11,412 | 1.0 |
| 75 to 79 years | 8,689 | 0.7 |
| 80 to 84 years | 6,351 | 0.5 |
| 85 years and over | 4,680 | 0.4 |

| Subject | Number | Percent |
|--|-----------|---------|
| Median age (years) | 32.3 | (X) |
| 16 years and over | 439,813 | 37.8 |
| 18 years and over | 424,428 | 36.5 |
| 21 years and over | 395,614 | 34.0 |
| 62 years and over | 61,549 | 5.3 |
| 65 years and over | 47,301 | 4.1 |
| Female population | 596,915 | 51.3 |
| Under 5 years | 40,745 | 3.5 |
| 5 to 9 years | 37,593 | 3.2 |
| 10 to 14 years | 36,169 | 3.1 |
| 15 to 19 years | 39,704 | 3.4 |
| 20 to 24 years | 51,423 | 4.4 |
| 25 to 29 years | 51,898 | 4.5 |
| 30 to 34 years | 44,716 | 3.8 |
| 35 to 39 years | 40,494 | 3.5 |
| 40 to 44 years | 38,524 | 3.3 |
| 45 to 49 years | 41,123 | 3.5 |
| 50 to 54 years | 41,253 | 3.5 |
| 55 to 59 years | 35,518 | 3.1 |
| 60 to 64 years | 29,350 | 2.5 |
| 65 to 69 years | 19,931 | 1.7 |
| 70 to 74 years | 15,122 | 1.3 |
| 75 to 79 years | 12,136 | 1.0 |
| 80 to 84 years | 10,374 | 0.9 |
| 85 years and over | 10,842 | 0.9 |
| Median age (years) | 34.5 | (X) |
| 16 years and over | 475,314 | 40.9 |
| 18 years and over | 460,444 | 39.6 |
| 21 years and over | 432,261 | 37.2 |
| 62 years and over | 85,032 | 7.3 |
| 65 years and over | 68,405 | 5.9 |
| RACE | | |
| Total population | 1,163,414 | 100.0 |
| One Race | 1,128,708 | 97.0 |
| White | 805,617 | 69.2 |
| Black or African American | 247,225 | 21.2 |
| American Indian and Alaska Native | 2,852 | 0.2 |
| Asian | 44,996 | 3.9 |
| Asian Indian | 14,789 | 1.3 |
| Chinese | 9,660 | 0.8 |
| Filipino | 2,353 | 0.2 |
| Japanese | 2,870 | 0.2 |
| Korean | 3,763 | 0.3 |
| Vietnamese | 2,383 | 0.2 |
| Other Asian [1] | 9,178 | 0.8 |
| Native Hawaiian and Other Pacific Islander | 746 | 0.1 |
| Native Hawaiian | 113 | 0.0 |
| Guamanian or Chamorro | 105 | 0.0 |
| Samoan | 424 | 0.0 |
| Other Pacific Islander [2] | 104 | 0.0 |
| Some Other Race | 27,272 | 2.3 |
| Two or More Races | 34,706 | 3.0 |
| White; American Indian and Alaska Native [3] | 3,935 | 0.3 |
| White; Asian [3] | 5,519 | 0.5 |
| White; Black or African American [3] | 14,456 | 1.2 |
| White; Some Other Race [3] | 2,399 | 0.2 |
| Race alone or in combination with one or more other races: [4] | | |
| White | 835,249 | 71.8 |
| Black or African American | 268,432 | 23.1 |
| American Indian and Alaska Native | 11,292 | 1.0 |

| Subject | Number | Percent |
|--|-----------|---------|
| Asian | 53,189 | 4.6 |
| Native Hawaiian and Other Pacific Islander | 1,756 | 0.2 |
| Some Other Race | 31,763 | 2.7 |
| HISPANIC OR LATINO | | |
| Total population | 1,163,414 | 100.0 |
| Hispanic or Latino (of any race) | 55,718 | 4.8 |
| Mexican | 31,905 | 2.7 |
| Puerto Rican | 6,443 | 0.6 |
| Cuban | 1,285 | 0.1 |
| Other Hispanic or Latino [5] | 16,085 | 1.4 |
| Not Hispanic or Latino | 1,107,696 | 95.2 |
| HISPANIC OR LATINO AND RACE | | |
| Total population | 1,163,414 | 100.0 |
| Hispanic or Latino | 55,718 | 4.8 |
| White alone | 22,569 | 1.9 |
| Black or African American alone | 3,025 | 0.3 |
| American Indian and Alaska Native alone | 572 | 0.0 |
| Asian alone | 273 | 0.0 |
| Native Hawaiian and Other Pacific Islander alone | 70 | 0.0 |
| Some Other Race alone | 24,625 | 2.1 |
| Two or More Races | 4,584 | 0.4 |
| Not Hispanic or Latino | 1,107,696 | 95.2 |
| White alone | 783,048 | 67.3 |
| Black or African American alone | 244,200 | 21.0 |
| American Indian and Alaska Native alone | 2,280 | 0.2 |
| Asian alone | 44,723 | 3.8 |
| Native Hawaiian and Other Pacific Islander alone | 676 | 0.1 |
| Some Other Race alone | 2,647 | 0.2 |
| Two or More Races | 30,122 | 2.6 |
| RELATIONSHIP | | |
| Total population | 1,163,414 | 100.0 |
| In households | 1,138,190 | 97.8 |
| Householder | 477,235 | 41.0 |
| Spouse [6] | 186,218 | 16.0 |
| Child | 322,041 | 27.7 |
| Own child under 18 years | 249,068 | 21.4 |
| Other relatives | 61,589 | 5.3 |
| Under 18 years | 23,962 | 2.1 |
| 65 years and over | 7,270 | 0.6 |
| Nonrelatives | 91,107 | 7.8 |
| Under 18 years | 4,710 | 0.4 |
| 65 years and over | 2,004 | 0.2 |
| Unmarried partner | 38,141 | 3.3 |
| In group quarters | 25,224 | 2.2 |
| Institutionalized population | 7,895 | 0.7 |
| Male | 3,622 | 0.3 |
| Female | 4,273 | 0.4 |
| Noninstitutionalized population | 17,329 | 1.5 |
| Male | 9,173 | 0.8 |
| Female | 8,156 | 0.7 |
| HOUSEHOLDS BY TYPE | | |
| Total households | 477,235 | 100.0 |
| Family households (families) [7] | 278,030 | 58.3 |
| With own children under 18 years | 133,603 | 28.0 |
| Husband-wife family | 186,218 | 39.0 |
| With own children under 18 years | 80,865 | 16.9 |
| Male householder, no wife present | 23,198 | 4.9 |
| With own children under 18 years | 11,700 | 2.5 |
| Female householder, no husband present | 68,614 | 14.4 |
| With own children under 18 years | 41,038 | 8.6 |

| Subject | Number | Percent |
|---|---------|---------|
| Nonfamily households [7] | 199,205 | 41.7 |
| Householder living alone | 152,214 | 31.9 |
| Male | 68,666 | 14.4 |
| 65 years and over | 10,345 | 2.2 |
| Female | 83,548 | 17.5 |
| 65 years and over | 27,116 | 5.7 |
| Households with individuals under 18 years | 147,714 | 31.0 |
| Households with individuals 65 years and over | 86,929 | 18.2 |
| Average household size | 2.38 | (X) |
| Average family size [7] | 3.05 | (X) |
| HOUSING OCCUPANCY | | |
| Total housing units | 527,186 | 100.0 |
| Occupied housing units | 477,235 | 90.5 |
| Vacant housing units | 49,951 | 9.5 |
| For rent | 23,227 | 4.4 |
| Rented, not occupied | 997 | 0.2 |
| For sale only | 7,885 | 1.5 |
| Sold, not occupied | 1,490 | 0.3 |
| For seasonal, recreational, or occasional use | 1,909 | 0.4 |
| All other vacants | 14,443 | 2.7 |
| Homeowner vacancy rate (percent) [8] | 2.9 | (X) |
| Rental vacancy rate (percent) [9] | 9.8 | (X) |
| HOUSING TENURE | | |
| Occupied housing units | 477,235 | 100.0 |
| Owner-occupied housing units | 264,583 | 55.4 |
| Population in owner-occupied housing units | 660,610 | (X) |
| Average household size of owner-occupied units | 2.50 | (X) |
| Renter-occupied housing units | 212,652 | 44.6 |
| Population in renter-occupied housing units | 477,580 | (X) |
| Average household size of renter-occupied units | 2.25 | (X) |

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

**Resolution of Support for a Local Government Innovation Fund
Grant Application.
(Benefits and Risk Management) (\$0.00)**

WHEREAS, Franklin County has been studying the feasibility of a health benefits regionalization opportunity for central Ohio; and

WHEREAS, a health benefits regionalization opportunity would provide to central Ohio local governments and key Franklin County non-profit organizations the opportunity to offer to their employees the Franklin County employee benefits programs; and

WHEREAS, Franklin County has submitted a grant application to the Ohio Department of Development Local Government Innovation Fund; and

WHEREAS, the grant application requires a resolution of support from grant applicants no later than April 30, 2012; and now, therefore,

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS, FRANKLIN COUNTY, OHIO:

That the Franklin County Commissioners support the County's grant application to the Ohio Department of Development Local Government Innovation Fund.

AGENCY
Benefits and Risk Management

CONTRACT AMOUNT
Estimated amount not to exceed
\$0.00

Prepared by: Scott Solsman

cc: Benefits and Risk Management
Kathleen Matheny, Grants Coordinator